

Norfolk



Annual Plan Fiscal Year 2014

Community Development Block Grant (CDBG)
HOME Investment Partnership (HOME)
Emergency Solutions Grant (ESG)

HUD Submission



Prepared by the
City of Norfolk
Office of Budget & Management
Division of Grants Management
810 Union Street; Room 607
757.664.4283
www.norfolk.gov/grant



Acknowledgments

City Council

Honorable Paul D. Fraim: Mayor Honorable Andrew A. Protogyrou: Ward 1 Honorable Theresa W. Whibley: Ward 2 Honorable Vice Mayor Anthony L. Burfoot: Ward 3 Honorable Paul R. Riddick: Ward 4 Honorable Thomas R. Smigiel: Ward 5 Honorable Barclay C. Winn: Super Ward 6 Honorable Angelia M. Williams: Super Ward 7

City Manager

Marcus D. Jones

Office of Budget and Grants Management Division of Grants Management

Sabrina Joy-Hogg, Assistant City Manager – NCDA Certified
Kimberley M. Pierce, Division Head – NCDA Certified
Leila J. LaRock, Program Manager – NCDA Certified
Kathleen A. Broughton, Grants Management Assistant – NCDA Certified
Gregory A. Patrick, Management Analyst III
Taylor R. Brinkley, Management Analyst I
Marilyn T. Burress, Administrative Secretary

Submitted to the U.S. Department of Housing and Urban Development June 3, 2013

Comments & Inquiries concerning this document should be referred to:

City of Norfolk

Office of Budget and Grants Management

Division of Grants Management

810 Union Street, Room 607 Norfolk, VA 23510

757.664.4283 Telephone 757.441.2234 Fax

Form and Correctness Approved

NORFOLK, VIRGINIA

Pursuant to Section 72 of the City Charter, I hereby certify that the money required for this item is in the city treasury to the credit of the fund from which it is drawn and not appropriated for any other purpose.

Various

45,084

ORDINANCE No.

Contents Approved:

'A -

APPROPRIATING ORDINANCE FUNDS AN OPERATION OF THE CITY FOR THE FISCAL YEAR BEGINNING JULY 1, 2013 AND ENDING JUNE 30, 2014, APPROPRIATING \$800,000 FROM THE LAND ACOUISITION/REVOLVING FUND ESTABLISHING A HEALTHCARE FUND, AUTHORIZING SHORT-TERM EQUIPMENT FINANCING, INCREASING CERTAIN FINES AND FEES, INCREASING THE REAL ESTATE PROPERTY TAX, ALLOWING FOR NATIONAL CHECKS, ACCEPTING FINGERPRINT ENTITLEMENT GRANTS, AUTHORIZING HUD REAL ESTATE TAX FUNDS FOR A PROVIDING EXEMPTION AND DEFERRAL AND REGULATING PAYMENT OF MONEY FROM THE CITY TREASURY.

WHEREAS, the City Manager submitted to the Council a proposed annual budget for the city for the fiscal beginning July 1, 2013 and ending June 30, 2014, which has been necessary Council, and it amended the appropriations sufficient to fund said budget and to regulate the payment of money from the city treasury; now, therefore,

BE IT ORDAINED by the Council of the City of Norfolk:

Section 1:- That the amounts shown herein aggregating Eight Hundred Seventeen Million Five Hundred Thousand Seven Hundred Ninety Nine Dollars (\$817,500,799.00) for the General Fund, Eighty One Million Nine Hundred Twenty Three Thousand Five Hundred Dollars (\$81,923,500.00) for the Water Utility Fund, Twenty Seven Million Two Hundred Thirty One Thousand Three Hundred Dollars (\$27,231,300.00)

Infrastructure Program and shall be carried forward on the books of the City Controller and appropriated and available for expenditure in the succeeding year.

There is hereby authorized, in accordance with guidelines established by the City Manager, the execution of warrants for the disbursement of any cash in banks credited to the City's Corporate Account to meet any properly authorized and approved payment chargeable to any account of the city.

Section 7:- That the FY 2014 Annual Plan, along with the applications for the Consolidated Plan (Fiscal Years 2012-2016), for the Community Development Block Grant Program, HOME Investment Partnership Program and Emergency Solutions Grant Program, having been reviewed and found to be in the best interests of the city, is hereby approved.

Section 8:- That, if and when made available from the U.S. Department of Housing and Urban Development, the sum of up to Five Million Five Hundred Thousand Dollars (\$5,500,000.00) is hereby appropriated and authorized for expenditure for the Community Development Block Grant Program (2013-2014) from the Community Development Block Grant and when such funds are realized as earnings from the Revolving Loan Fund.

Section 9:- That, if and when made available from the U.S. Department of Housing and Urban Development, the sum up to One Million Five Hundred Thousand Dollars (\$1,500,000.00) is hereby appropriated and authorized for expenditure for the HOME Investment Partnership Program (2013-2014) from the HOME Investment Partnership Program Grant.

Section 10:- That, if and when made available from the U.S. Department of Housing and Urban Development, the sum up to Six Hundred Thousand Dollars (\$600,000.00) is hereby appropriated and authorized for expenditure for the Emergency Solutions Program (2013-2014) from the Emergency Solutions Grant.

Section 11:- That the City Manager is designated as the certifying officer and authorized representative of the City of Norfolk and shall provide the assurance required by the provisions of the Housing and Community

Development Act of 1974, as amended, and the regulations adopted pursuant to such Act.

Section 12:- That the City Manager is further authorized and directed to give to the Department of Housing and Urban Development and the Comptroller General, through any authorized representative, access to and the right to examine all records, books, papers, documents and other materials which are related to the grant funds and is further authorized and directed to do all things necessary and proper to apply for, accept and receive the grant funds and to carry out the programs approved by this ordinance.

Section 13:- That the Council hereby finds and determines that based on current conditions in the municipal bond market, it is in the city's best interest to issue short-term general obligation bonds or notes (the "Short-Term Equipment GOBs") to finance acquiring various items of personal property, including but not limited to computers, ambulances, fire trucks, refuse trucks and other vehicles (the "Equipment") appropriate and necessary for the efficient operation of the city. "Short-term" means a term to maturity of ten (10) years or less. The amount of any new Equipment to be acquired through the issuance of Short-Term Equipment GOBs shall not exceed Six Million Dollars (\$6,000,000.00).

No Short-Term Equipment GOBs may be issued before the Council provides authorization therefor following notice and a public hearing held under Section 15.1-2606 of the Public Finance Act of 1991.

That if prior to issuing Short-Term Equipment GOBs to finance all or any portion of the Equipment, the City Manager, in consultation with the Director of Finance, determines that it is advisable to finance the acquisition in an alternative manner, the City Manager, without further approval of Council as to documentation or otherwise (unless otherwise required by law), is hereby authorized to execute and deliver on behalf of the city nongeneral obligation bonds, notes, term loan agreements, a master equipment lease agreement or other similar financing agreement (the "Alternative Short-Term Equipment Financing"), to execute and deliver such instruments, agreements, documents or certificates and

preliminary property line vacation plat a fee of one hundred dollars (\$100.00) shall be paid. A fee of three hundred dollars (\$300.00) plus eleven dollars (\$11.00) per lot shall be paid at the time that the final plat is submitted and for a final property line vacation plat a fee of one hundred dollars (\$100.00) shall be paid. Such fees shall be payable to the treasurer of the city.

Section 24:- That the Schedule of Fees for plan examination, permits, inspections and appeals attached hereto as Exhibit A is hereby approved pursuant to Section 11.1.3 of the Norfolk City Code.

Section 25:- That there is hereby a set-aside from General Fund revenues of up to Five Million Dollars (\$5,000,000.00) to be the amount by which revenue is reduced for the purpose of providing real estate tax exemptions and deferrals for the elderly and disabled under Chapter 24, Article IV, Division 2 of the Norfolk City Code, 1979, and real estate tax exemptions for disabled veterans pursuant to Code of Virginia, Section 58.1-3219.5.

The Department of Human Services, as designated by the City Manager, shall administer this program.

26:-Section That the provisions of this ordinance are hereby declared to be severable. part, section provision, sentence, clause or phrase, or , the application thereof to any person circumstance, is adjudged to be unconstitutional or invalid for any reason, the remainder of the ordinance shall remain in full force and effect and its validity shall not be impaired, it being the legislative intent now hereby declared that the ordinance would have been adopted even if such invalid matter had not been included or if such invalid application had not been made.

Section 27:- That this ordinance shall be in effect from and after July 1, 2013.

Adopted by Council May 14, 2013 Effective July 1, 2013

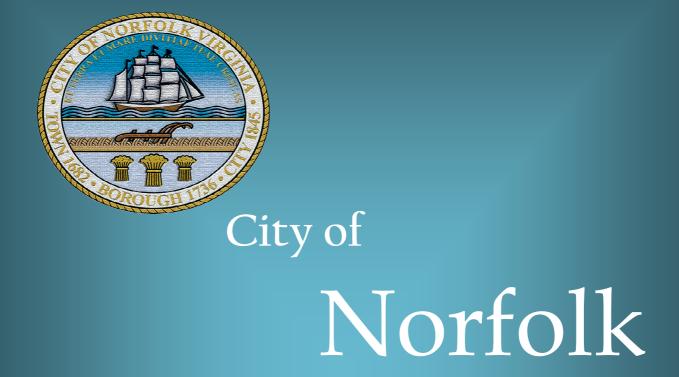
TRUE COPY TESTE:

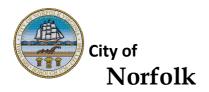
R.	BRECKENRIDGE	DAUGHTREY,	CITY	CLERK

BY:

DEPUTY CITY CLERK

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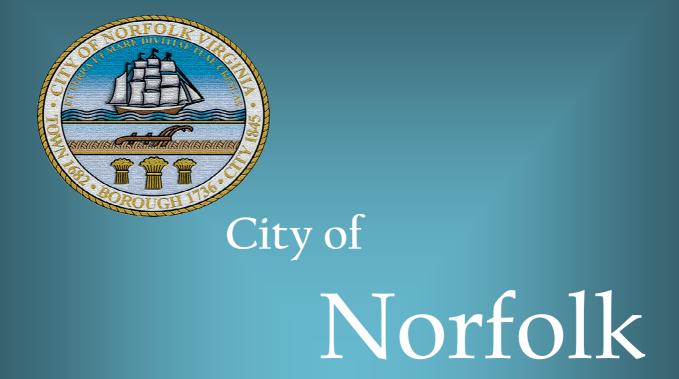




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FY 2014 Annual Plan Certifications





U. S. Department of Housing & Urban Development

Richmond Field Office 600 E. Broad Street, 3rd Floor Richmond, VA 23219 1-800-842-2610

JUL 2 9 2013

Ms. Sabrina Joy-Hogg Assistant City Manager City of Norfolk 810 Union St. Room 607 Norfolk, VA 23510

Dear Ms. Joy-Hogg:

I am pleased to inform you of our approval of the FY 2013 Action Plan submitted by the City of Norfolk. This Action Plan represents year four of the city's 2011-2015 Consolidated Plan. We are conditionally approving the Norfolk Studio Apartments (SRO). This means that the city should not sign any agreements that commit HOME funds until we have been assured that all other funds have been committed and that all regulatory requirements relative to project based vouchers have been met.

The grant assistance that is being approved with the Action Plan is as follows:

Community Development Block Grant Program (CDBG)	\$4	,018,211
Home Investment Partnerships Program (HOME)	\$	948,758
Emergency Solutions Grant Program (ESG)	\$	283,584

The total allocation for the City of Norfolk is \$5,250,553. The city's 2013 program year begins on July 1, 2013.

Enclosed for your signature are three copies of the CDBG Entitlement Agreement/Funding Approval (HUD 7082), the HOME Investment Partnership Agreement (HUD 40093) and the Emergency Solutions Grant Program (ESG). These documents constitute the contract between the Department of Housing and Urban Development (HUD) and the City of Norfolk. You should note any special conditions included in the Funding Approvals. Please execute all copies of each contract with original signatures, return two copies of each contract to HUD, and retain one copy of each agreement for your records.

RECEIVED

Creating strong, sustainable, inclusive communities with quality affordable housing for all.

JUL 3 0 2013

Visit our website at www.hud.gov/virginia

OFFICE OF BUDGET & GRANTS MANAGEMENT Failure to execute and return the enclosed grant agreements within 60 days of the date of this letter may be deemed a rejection of the grant and cause for HUD to determine that the funds are available for reallocation to other grantees. We have also provided important information entitled "Consolidated Plan Guidance" and "Fair Housing and Equal Opportunity (FHEO)" enclosed with this letter.

Processing of these grants does not constitute a final approval of the individual projects and activities included in the city's 2013 Action Plan. Rather, program eligibility and compliance are subject to a more detailed review with consideration given to eligibility of beneficiaries and expenditures.

We appreciate the efforts of city staff in successfully preparing the city's 2013 Action Plan. We look forward to working with you to accomplish the goals you have set forth for the city and to further refine and improve the consolidated planning process.

If you have any questions concerning this letter or other items related to community development programs, please contact Ronnie Legette, CPD Director at (800) 842-2610, extension 4831. City staff with technical questions should contact Mr. Barry Brown, Senior Community Planning and Development Representative, extension 4823.

Sincerely,

Carrie S. Schmidt

Virginia Field Office Director

Enclosures

Cc:

Jerryl Bennett, PIH

André Basmajian, PIH

Consolidated Plan Guidance

Consolidated Plan and IDIS

Beginning in May 2012, HUD Grantees were provided information regarding the new Consolidated Plan templates in IDIS On-Line, sometimes referred to as the *eCon Planning Suite*. This new template will be required for all new Consolidated Plans submitted on or after November 15, 2012. Grantees that are scheduled to submit Consolidated Plans to HUD after this date will use the *eCon Planning Suite* templates for both the Consolidated Plan and each Annual Action Plan thereafter. The City of Norfolk is scheduled to submit its next Consolidated Plan beginning with Program Year 2016 and must use the IDIS On-Line template in the submission of that Consolidated Plan/Action Plan. Grantees also have the option to use the IDIS On-Line template to submit a stand-alone Annual Action Plan for an existing Consolidated Plan. See the guidance at http://www.hud.gov/offices/cpd/about/conplan/cp_idis.cfm.

Line of Credit Control

In order to establish a Line of Credit for each fiscal year 2013 grant, it will be necessary to execute and return two copies of the enclosed Grant Agreements. If there is need to establish or change the depository account to which these grant funds are to be wired, a Direct Deposit Sign-Up Form (SF-1199A) must be completed by the Grantee and the financial institution and mailed to this office.

Integrated Disbursement and Information System (IDIS)

As a nationwide database, IDIS is a real-time, web-based, on-line application that enables grantees to enter, maintain, and report on projects and activities funded through the CDBG, HOME, ESG, and HOPWA programs. IDIS streamlines the disbursement and control of funds and produces reports on the actual use of these funds for Grantees and HUD staff. Grantees must utilize the system in order to draw down funds from their lines-of-credit.

Instructions regarding system and access requirements, including the IDIS Access Request form, can be found at the following HUD website: http://www.hud.gov/offices/cpd/systems/idis/gettingstarted/index.cfm

Executive Order 12372

As the Consolidated Plan relates to CDBG program funding, the Grantee is not required to submit the Plan to the Commonwealth of Virginia under Executive Order 12372. Section 204 of the Demonstration Cities and Metropolitan Development Act of 1966 still requires that the submissions be made to the appropriate Planning District Commission (PDC). Those submissions are limited to proposals related to, "open space land projects or for the planning or construction of hospitals, airports, libraries, water supply and distribution facilities, sewerage

facilities, and waste treatment works, highways, transportation facilities, law enforcement facilities, and water development and land conservation projects within any metropolitan area..."

Environmental Review Procedures

Activities included in the Consolidated Plan/Action Plan are subject to the provisions of 24 CFR 58. Funds for such activities or projects may not be obligated or expended unless HUD has approved the Locality's environmental certification (form HUD 7015.15). In situations where no certification is required by Part 58, because the activity or project has no physical impact to property or the environment, the Locality may obligate and fund the activities or projects after recording the applicable environmental documentation.

As an advisory comment for Localities using multiyear and multiyear-tiered environmental review records, HUD suggests the Locality synchronize its multiyear ERR updates to the five year Consolidated Plan cycle, as applicable. By synchronizing multi-year ERR updates with the Consolidated Plan update cycle, the locality will have the best chance of keeping both types of documents reflective of each other and will avoid forgetting to update their multi-year environmental reviews after they are five years old. It is HUD policy that no ERR should be continued for more than five years, after which a complete replacement is required.

Reporting Requirements for Program Years 2012 and 2013

All previous reporting requirements no longer apply since they are superseded by the annual reporting requirements under the Consolidated Plan Final Rule (24 CFR Part 91.520), <u>as amended</u>. The Integrated Disbursement and Information System (IDIS) is fully operational and should be utilized to generate reports and assessments for Program Years 2012 and 2013. The required Consolidated Annual Performance and Evaluation Report (CAPER), covering activities completed in Program Year 2012 (July 1, 2012, to June 30, 2013), is due in this office by September 28, 2013. The CAPER for Program Year 2013 (July 1, 2013 to June 30, 2014) will be due on or about September 28, 2014.

Until Grantees are required to begin using any new templates in the *eCon Planning Suite*, certain required narrative assessments must be generated <u>outside</u> the IDIS environment following the guidance in the Ramirez memorandum dated February 18, 1998 or the Consolidated Plan Management Process (CPMP) tool, as applicable.

It should also be noted that there are several reports generated by IDIS that contain information that must be provided to citizens in order to meet the annual performance report requirements for Consolidated Planning under 24 CFR 91.520, as amended. Some reports are currently required to be submitted with the CAPER by the aforementioned Ramirez memorandum or the CPMP tool. We encourage Grantees to provide useful information such as a summarization or analysis of these reports in addition to just attaching these reports to the CAPER.

HOME Guidance

New 2012 HOME Requirements

The Consolidated and Further Continuing Appropriations Act of 2012 (P.L 112-55) imposed new requirements on HOME Participating Jurisdictions (PJs) relative to projects that receive FY 2012 funds from the HOME Investment Partnerships Program (HOME). The purpose of these requirements is to improve project and developer selection by PJs and ensure that there is adequate market demand for FY 2012 HOME projects. The law requires that:

- PJs must repay any HOME funds invested in projects that are not completed within four years
 of the commitment date, as determined by a signature of each party to the written agreement.
 HUD may grant a one year extension upon determination that the failure to complete the
 project is beyond the control of the PJ.
- 2) PJs may only commit FY 2012 HOME funds to a project after it has underwritten the project, assessed the developer capacity and fiscal soundness of the developer being funded, and examined the neighborhood market conditions to ensure that there is an adequate need for the HOME project. The PJ must certify, at the time HOME funds are committed, that these actions have been taken for each project.
- 3) PJs must convert any FY 2012 HOME homeownership unit that has not been sold to an eligible homebuyer within six months of construction completion to a HOME-assisted rental unit.
- 4) PJs may only provide FY 2012 HOME funds for development activities to Community Housing Development Organizations (CHDOs) that have demonstrated that they have staff with demonstrated development experience.

FHEO Comments to be Shared with Grantee

The Richmond Program Center (FHEO) has reviewed the Annual Action Plan that was submitted in accordance with the Consolidated Plan Regulations, 24 CFR Part 9. As a result of the review, the following comments should be noted:

- 1. Please provide the City of Norfolk's definition of "areas of minority concentration."
- For future Action Plans and CAPERS please clearly indicate the specific actions taken to
 overcome the effects of any impediments identified in the Analysis of Impediments.
 Please clearly state how the planned/proposed activities address the identified
 impediments.
- 3. If you have any questions pertaining to Civil Rights Related Program Requirements please contact Sylvia M. Berry, Director Office of Fair Housing & Equal Opportunity-Richmond at sylvia.m.berry@hud.gov

2013 Funding Approval/Agreement

Title I of the Housing and Community Development Act (Public Law 930383)

Date Entered PAS (mm/dd/yyyy)

Date Entered LOCCS (mm/dd/yyyy)

Batch Number

U.S. Department of Housing and Urban Development

Office of Community Planning and Development Community Development Block Grant Program

OMB Approval No.

2506-0193 (exp 1/31/2015) HI-00515R of 20515R 1. Name of Grantee (as shown in item 5 of Standard Form 424) 3a. Grantee's 9-digit Tax 4. Date use of funds may 3b. Grantee's DUNS Number: ID Number: begin (mm/dd/yyyy): CITY OF NORFOLK 074740069 54-6001455 07/01/2013 2. Grantee's Complete Address (as shown in item 5 of Standard Form 424) 5a. Project/Grant No. 1 6a. Amount Approved 1101 CITY HALL BUILDING B13 MC 51 0016 \$4,018,211 810 UNION STREET 5b. Project/Grant No. 2 6b. Amount Approved NORFOLK, VA 23510 5c. Project/Grant No. 3 6c. Amount Approved 3FD 2013 FYI (E) EC1 863/50162 Grant Agreement: This Grant Agreement between the Department of Housing and Urban Development (HUD) and the above named Grantee is made pursuant to the authority of Title I of the Housing and Community Development Act of 1974, as amended, (42 USC 5301 et seq.). The Grantee's submissions for Title I assistance, the HUD regulations at 24 CFR Part 570 (as now in effect and as may be amended from time to time), and this Funding Approval, including any special conditions/addendums, constitute part of the Agreement. Subject to the provisions of this Grant Agreement, HUD will make the funding assistance specified here available to the Grantee upon execution of the Agreement by the parties. The funding assistance specified in the Funding Approval may be used to pay costs incurred after the date specified in item 4 above provided the activities to which such costs are related are carried out in compliance with all applicable requirements. Preagreement costs may not be paid with funding assistance specified here unless they are authorized in HUD regulations or approved by waiver and listed in the special conditions to the Funding Approval. The Grantee agrees to assume all of the responsibilities for environmental review, decision making, and actions, as specified and required in regulations issued by the Secretary pursuant to Section 104(g) of Title I and published in 24 CFR Part 58. The Grantee further acknowledges its responsibility for adherence to the Agreement by sub-recipient entities to which it makes funding assistance hereunder available. U.S. Department of Housing and Urban Development (By Name) Grantee Name Ronnie J. Legette Marcus D. Jones Title Director, Office of Community Planning and Development City Manager Signature Date (mm/dd/yyyy) Date (mm/pd/yyyy) 'JUL 2 6 2013 7. Category of Title I Assistance for this Funding Action 8. Special Conditions Date HUD Receive Submission 10. check one (check only one) (check one) a. Orig. Funding 06/4/2013 a. Entitlement, Sec 106(b) None None Approval 9b. Date Grantee Notified b. State-Administered, Sec 106(d)(1) Attached b. Amendment (mm/dd/yyyy) c. HUD-Administered Small Cities, Sec 106(d)(2)(B) Amendment Number 9c. Date of Start of Program Year d. Indian CDBG Programs, Sec 106(a)(1) 07/01/2013 e. Surplus Urban Renewal Funds, Sec 112(b) 11. Amount of Community Development f. Special Purpose Grants, Sec 107 **Block Grant** FY (2013) FY (g. Loan Guarantee, Sec 108 a. Funds Reserved for this Grantee b. Funds now being Approved 4,018,211 c. Reservation to be Cancelled (11a minus 11b) 12a. Amount of Loan Guarantee Commitment now being Approved 12b. Name and complete Address of Public Agency Loan Guarantee Acceptance Provisions for Designated Agencies: The public agency hereby accepts the Grant Agreement executed by the Department of Housing and Urban Development on the above date with respect to the above grant number(s) as Grantee designated to receive 12c. Name of Authorized Official for Designated Public Agency loan guarantee assistance, and agrees to comply with the terms and conditions of the Agreement, applicable regulations, and other Title requirements of HUD now or hereafter in effect, pertaining to the assistance provided it. Signature **HUD Accounting use Only** Effective Date Batch TAC Program Y A Reg Area Document No. Project Number Category Amount (mm/dd/yyyy) F Project Number Amount Project Number Amount

Entered By

Transaction Code

Verified By

2013 Funding Approval and HOME Investment Partnerships Agreement

3FD FYI (I) HMC 13 HMIF

U.S. Department of Housing and Urban Development Office of Community Planning and Development

Title II of the National Affordable Housing Act

1. Participant Name and Address

CITY OF NORFOLK

Public reporting burden for this collection of information is estimated to average 1 hour per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. This agency may not conduct or sponsor, and a person is not required to respond to, a collection of information unless that collection displays a valid OMB control number.

The HOME statute imposes a significant number of data collection and reporting requirements. This includes information on assisted properties, on the owners or tenants of the properties, and on other programmatic areas. The information will be used: 1) to assist HOME participants in managing their programs; 2) to track performance of participants in meeting fund commitment and expenditure deadlines; 3) to permit HUD to determine whether each participant meets the HOME statutory income targeting and affordability requirements; and 4) to permit HUD to determine compliance with other statutory and regulatory program requirements. This data collection is authorized under Title II of the Cranston-Gonzalez National Affordable Housing Act or related authorities. Access to Federal grant funds is contingent on the reporting of certain project-specific data elements. Records of information collected will be maintained by the recipients of the assistance. Information on activities and expenditures of grant funds is public information and is generally available for disclosure. Recipients are responsible for ensuring confidentiality when public disclosure is not required.

2. Participant Number

M13MC510203

1101 CITY HALL BLDG, 810 UNION ST	 Tax Identification 54 6001455 		100000000000000000000000000000000000000	NS Number 1740069
NORFOLK, VA 23510	4. Appropriation 863/50205	n Number	5. FY	
6. Previous Obligation (Enter "0" for initial FY allocation)			, ;	\$0.00
a. Formula Funds	\$	ž		
b. Community Housing Development Org. (CHDO) Competitive	\$	X		
7. Current Transaction (+ or -)			:	\$948,758
a. Formula Funds	\$	948,758		
CHDO (For deobligations only)		\$		
2. Non- CHDO (For deobligations only)		\$	71	•
b. CHDO Competitive Reallocation or Deobligation (see #18 below)	\$		7.	
8. Revised Obligation				\$
a. Formula Funds	\$			
b. CHDO Competitive Reallocation	\$		3	
Special Conditions (check applicable box)	10. Date of O	bligation (Congression	al Release	e Date)
☐ Not applicable ☐ Attached	(mm/dd/yyy	y) JUL/2 6 2013		
formula reallocation are covered by this Agreement upon execution of an amount other consent. HUD's payment of funds under this Agreement is subject to the information reporting procedures issued pursuant to 24 CFR 92.502. To the examendment, deobligate funds previously awarded to the Participating Jurisdiction other consent. The Participating Jurisdiction/Entity agrees that funds invested qualifies as affordable housing. Repayment shall be made as specified in 24 environmental review, decision making, and actions, as specified and required The Grantee shall comply with requirements established by the Office of Numbering System (DUNS), the System for Award Management (SAM) (FFATA), including Appendix A to Part 25 of the Financial Assistance Use of 2010) (to be codified at 2 CFR part 25) and Appendix A to Part 170 of the Rec Fed. Reg. 55663 (Sept. 14, 2010) (to be codified at 2 CFR part 170).	e Participating Junktent authorized beton/Entity without in affordable hou CFR Part 92. The din regulation at 2 Management and SAM replaces C Universal Identifi	risdiction's/Entity's compliance of the Participating Jurisdicusing under 24 CFR Part Separaticipating Jurisdiction 24 CFR 92.352 and 24 CFd Budget (OMB) concern CR), and the Federal Fuer and Central Contractor	nnce with H CFR Part 92 tion's/Entity 92 are repa agrees to a R Part 58. ing the Du nding Accor Registratic	IUD's electronic funds transfer and 2, HUD may, by its execution of an y's execution of the amendment or yable when the housing no longer assume all of the responsibility for and Bradstreet Data Universal ountability and Transparency Act on, 75 Fed. Reg. 55671 (Sept. 14,
11. For the U.S. Department of HUD (Name and Title of Authorized Official	al) 1:	2. Signature		13. Date
Ronnie J. Legette, CPD Director		11-7-11	\	13.,Date 7 6 2013
 For the Participating Jurisdiction/Entity (Name and Title of Authorized Marcus D. Jones, City Manager 	Official)	5. Signature		16. Date 8 16 13
17. Check one: Initial Agreement		The part of the pa		1000
18. Funding Information: HOME Source of Funds Appropriation Code PAS Code FY2013 HOME 863/50205 HMC \$948,75 \$ \$				
	Page 1 of 0			f IIID 40000

*Special Conditions

HOME funds used for projects not completed within 4 years of the commitment date, as determined by a signature of each party to the agreement shall be repaid, except that the Secretary may extend the deadline for 1 year if the Secretary determines that the failure to complete the project is beyond the control of the participating jurisdiction.

No HOME funds may be committed to any project unless each participating jurisdiction certifies that it has conducted an underwriting review, assessed developer capacity and fiscal soundness, and examined neighborhood market conditions to ensure adequate need for each project.

Any homeownership units funded with HOME funds which cannot be sold to an eligible homeowner within 6 months of project completion shall be rented to an eligible tenant.

No HOME funds may be awarded for development activities to a community housing development organization that cannot demonstrate that it has staff with demonstrated development experience.

U.S. Department of Housing and Urban DevelopmentOffice of Community Planning and Development

2013 Funding Approval/AgreementEmergency Solutions Grants Program
Subtitle B of Title IV of the McKinney-Vento Homeless
Assistance Act, 42 U.S.C. 11371 et seq.

1. Recipient Name and Address CITY OF NORFOLK 810 UNION STREET, SUITE 1101 NORFOLK, VA 23510

2. Grant number: E13 MC51 0002				
Tax Identification Number				54 6001455
4. DUNS Number				074740069
5. Fiscal Year (yyyy)				2013
6. Previous Obligation (Enter "0" for initial Fiscal Ye	ar allocation)			\$
7. Current Transaction (+ or -)				\$283,584
8. Revised Obligation				\$
9. Date of Start of Recipient's Program Year (mm/dd/yyyy) 07/01/2013	10. Date HUD Received Recipien Consolidated Plan Submission (r 06/04/2013	mm/dd/yyyy)	Incurring Costs (t and 10) (mm/dd/) 07/01/2013	
12. Type of Agreement (check applicable box)		13. Special Cond	litions (check applic	cable box)
☐ Initial Agreement (Purpose #1 – Initi ☐ Amendment (Purpose #2 – Deobligation ☐ Amendment (Purpose #3 – Obligation	ation of funds)	⊠ Not a	oplicable 🔲 A	ttached
Consolidated Plan submissions (including the with 24 CFR Part 91), the Emergency Solut amended from time to time), and this Agree Agreement. Subject to the terms and condition Recipient upon execution of this Agreement be date specified in Box 11 above. All funds for upon execution of an amendment by HUD, with assume all of the responsibilities with respect 24 CFR Part 58. The Recipient shall also concentral Contractor Registration at 2 CFR Part www.sam.gov instead of www.ccr.gov.	tions Grants Program regulations Grants Program regulations and special counts of this Agreement, HUD will by the Recipient and HUD, and the specified Fiscal Year that I thout the Recipient's execution to environmental review, decisionally with the Office of Managert 25, Appendix A to Part 25—	ons at 24 CFR onditions attach make the fund the funds may HUD provides be of the amendm on making, and gement and Buc-Award Term, e	Part 576 (as no ed to this Agree s for the specified be used to pay or reallocation are ent or other constaction required to the trequirements.	ow in effect and as may be ment, constitute part of this difficult Fiscal Year available to the costs incurred on or after the ecovered by this Agreement ent. The Recipient agrees to under the HUD regulations at a for Universal Identifier and ternet site is now located at
14. For the U.S. Department of HUD (Name and Titl Ronnie J. Legette, CPD Director		15. Signature	11	16. Date (Date of Obligation) JUL 2 6 2013
 For the Recipient (Name and Title of Authorized Marcus D. Jones, City Manager 	Official)	18. Signature	(0)	19. Date 8 /6 / 1.3
Funding Information (HUD Accounting Use Only): PAS Code: Appropriation: Allotment:	l			



SF 424

The SF 424 is part of the CPMP Annual Action Plan. SF 424 form fields are included in this document. Grantee information is linked from the 1CPMP.xls document of the CPMP tool.

SF 424

Complete the fillable fields (blue cells) in the table below. The other items are pre-filled with values from the Grantee Information Worksheet.

Cidino illicillation volta	Jiloot.		
05/30/2013	B13MC510016; M13MC510203; S13MC510002	Type of	Submission
Date Received by State	State Identifier	Application	Pre-application
Date Received by HUD	Federal Identifier	☐ Construction	☐ Construction
			☐ Non Construction
Applicant Information			
City of Norfolk		UOG Code – VA511116	NORFOLK
810 Union Street		Organizational DUNS -	074740069
Suite 1100		Organizational Unit	
Norfolk	Virginia	Office of Budget and Ma	nagement
23510	Country U.S.A.	Division of Grants Mana	gement
Employer Identification Nu	mber (EIN):		
54-6001455	22	Program Year Start Date	e: July 1, 2013
Applicant Type:		Specify Other Type if r	
Local Government: Township)	Specify Other Type	AND 100 ACCUPANCE OF THE PROPERTY OF THE PROPE
Program Funding Catalogue of Federal Domes	tic Assistance Numbers; Des	U.S. Department of Ho Development criptive Title of Applicant Pr	
Project(s) (cities, Counties, Id	ocalities etc.); Estimated Fund	ding	
Community Development E	llock Grant	14.218 Entitlement Gran Block Grant	t: Community Development
CDBG Project Titles: City of I Application		City of Norfolk	ected by CDBG Project(s):
\$CDBG Grant Amount: \$4,01	Leveraged:	D Grant(s) Descr	ibe:
\$Additional Federal Funds Le	veraged:	\$Additional State Funds	Leveraged:
\$Locally Leveraged Funds:		\$Grantee Funds Leverag	jed:
\$Anticipated Program Income	e: \$0	Other (Describe): FY 14	RLF - \$275,000
Total Funds Leveraged for Cl	DBG – based Project(s): \$4,2	293,211	
Home Investment Partnersl	nine Drogram	14.239 HOME	
nome mvesumem randersi	nps Program	14.239 FICIVIE	
HOME Project Titles: City of I Application	Norfolk HOME Entitlement	Description of Areas Affe City of Norfolk, Virginia	cted by HOME Project(s):
\$Home Grant Amount:\$948,7	\$Additional HUD	Grant(s) Leveraged Descri	be:
\$Additional Federal Funds Le	veraged:	\$Additional State Funds I	_everaged:

Scocally Leveraged Funds:		\$G	rantee Funds L	_everaged:		
\$Anticipated Program Income: \$0			Other (Describe): HOME Re-Programming Funds \$0			
Total Funds Leveraged for HO	OME – based Project(s):	\$948,758				
Housing Opportunities for F	People with AIDS	14.	241 HOPWA			
HOPWA Project Titles:		De	scription of Are	eas Affected by HOPWA Project(s):		
\$HOPWA Grant Amount:	\$Additional Leveraged:	HUD Gra	nt(s)	Describe:		
\$Additional Federal Funds Le		\$A	dditional State	Funds Leveraged:		
\$Locally Leveraged Funds:		\$G	rantee Funds L	everaged:		
\$Anticipated Program Income	•	Oth	er (Describe):			
Total Funds Leveraged for HC	PWA – based Project(s): N/A				
Emergency Shelter Grants F	Program	14.	231 ESG	《 题集集】2016年2月2日2日2日2日2日2日2日2日2日2日2日2日2日2日2日2日2日2日2		
ESG Project Titles: City of No Application			scription of Are	as Affected by ESG Project(s):		
\$ESG Grant Amount: \$283,58	4 \$Additional HUD Gra	ant(s) Lev	veraged:	Describe:		
\$Additional Federal Funds Lev	veraged:	\$Ad	dditional State	Funds Leveraged:		
\$Locally Leveraged Funds:		\$G	rantee Funds L	everaged:		
\$Anticipated Program Income		Oth	er (Describe):			
Total Funds Leveraged for ES	G – based Project(s): \$2	283,584				
Congressional Districts of:		Is applie	ation subject to	o review by state Executive Order		
Applicant Districts 2 nd and 3 rd	Project Districts Virginia 2 nd and 3 rd	12372 F	Process?	,*		
Is the applicant delinquent or "Yes" please include an addi	n any federal debt? If	☐ Yes		ation was made available to the 2372 process for review on Date		
explaining the situation.		⊠ No	Program is	not covered by EO 12372		
Yes	⊠ No	□ N/A	Program ha	as not been selected by the state		
Person to be contacted regard	ling this application					
Kimberley	M.			Pierce		
Division Head, Grants Manage	ement 757-664-4796			757-441-2238		
kimberley.pierce@norfolk.gov	http://www.norfolk	.gov/Grar	nt/	Other Contact		
Signature of Authorized Repre	sentative			Date Signed		
Warand	G_{n}			5/30/13		
1						

CERTIFICATIONS

In accordance with the applicable statutes and the regulations governing the consolidated plan regulations, the jurisdiction certifies that:

Affirmatively Further Fair Housing -- The jurisdiction will affirmatively further fair housing, which means it will conduct an analysis of impediments to fair housing choice within the jurisdiction, take appropriate actions to overcome the effects of any impediments identified through that analysis, and maintain records reflecting that analysis and actions in this regard.

Anti-displacement and Relocation Plan -- It will comply with the acquisition and relocation requirements of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970, as amended, and implementing regulations at 49 CFR 24; and it has in effect and is following a residential antidisplacement and relocation assistance plan required under section 104(d) of the Housing and Community Development Act of 1974, as amended, in connection with any activity assisted with funding under the CDBG or HOME programs.

Anti-Lobbying -- To the best of the jurisdiction's knowledge and belief:

- 1. No Federal appropriated funds have been paid or will be paid, by or on behalf of it, to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement;
- 2. If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, it will complete and submit Standard Form-LLL, "Disclosure Form to Report Lobbying," in accordance with its instructions; and
- 3. It will require that the language of paragraph 1 and 2 of this anti-lobbying certification be included in the award documents for all subawards at all tiers (including subcontracts, subgrants, and contracts under grants, loans, and cooperative agreements) and that all subrecipients shall certify and disclose accordingly.

Authority of Jurisdiction -- The consolidated plan is authorized under State and local law (as applicable) and the jurisdiction possesses the legal authority to carry out the programs for which it is seeking funding, in accordance with applicable HUD regulations.

Consistency with plan -- The housing activities to be undertaken with CDBG, HOME, ESG, and HOPWA funds are consistent with the strategic plan.

Section 3 -- It will comply with section 3 of the Housing and Urban Development Act of 1968, and implementing regulations at 24 CFR Part 135.

Waranger Phrase Signature/Authorized Official Date 5/30/13

Specific CDBG Certifications

The Entitlement Community certifies that:

Citizen Participation -- It is in full compliance and following a detailed citizen participation plan that satisfies the requirements of 24 CFR 91.105.

Community Development Plan -- Its consolidated housing and community development plan identifies community development and housing needs and specifies both short-term and long-term community development objectives that provide decent housing, expand economic opportunities primarily for persons of low and moderate income. (See CFR 24 570.2 and CFR 24 part 570)

Following a Plan -- It is following a current consolidated plan (or Comprehensive Housing Affordability Strategy) that has been approved by HUD.

Use of Funds -- It has complied with the following criteria:

- Maximum Feasible Priority. With respect to activities expected to be assisted with CDBG funds, it certifies that it has developed its Action Plan so as to give maximum feasible priority to activities which benefit low and moderate income families or aid in the prevention or elimination of slums or blight. The Action Plan may also include activities which the grantee certifies are designed to meet other community development needs having a particular urgency because existing conditions pose a serious and immediate threat to the health or welfare of the community, and other financial resources are not available);
- Overall Benefit. The aggregate use of CDBG funds including section 108 guaranteed loans during program year(s) ______, ______(a period specified by the grantee consisting of one, two, or three specific consecutive program years), shall principally benefit persons of low and moderate income in a manner that ensures that at least 70 percent of the amount is expended for activities that benefit such persons during the designated period;
- 3. Special Assessments. It will not attempt to recover any capital costs of public improvements assisted with CDBG funds including Section 108 loan guaranteed funds by assessing any amount against properties owned and occupied by persons of low and moderate income, including any fee charged or assessment made as a condition of obtaining access to such public improvements.

However, if CDBG funds are used to pay the proportion of a fee or assessment that relates to the capital costs of public improvements (assisted in part with CDBG funds) financed from other revenue sources, an assessment or charge may be made against the property with respect to the public improvements financed by a source other than CDBG funds.

The jurisdiction will not attempt to recover any capital costs of public improvements assisted with CDBG funds, including Section 108, unless CDBG funds are used to pay the proportion of fee or assessment attributable to the capital costs of public improvements financed from other revenue sources. In this case, an assessment or charge may be made against the property with respect to the public improvements financed by a source other than CDBG funds. Also, in the case of properties owned and occupied by moderate-income (not low-income) families, an assessment or charge may be made against the property for public improvements financed by a source other than CDBG funds if the jurisdiction certifies that it lacks CDBG funds to cover the assessment.

Excessive Force -- It has adopted and is enforcing:

1. A policy prohibiting the use of excessive force by law enforcement agencies within its

jurisdiction against any individuals engaged in non-violent civil rights demonstrations; and

2. A policy of enforcing applicable State and local laws against physically barring entrance to or exit from a facility or location which is the subject of such non-violent civil rights demonstrations within its jurisdiction;

Compliance With Anti-discrimination laws -- The grant will be conducted and administered in conformity with title VI of the Civil Rights Act of 1964 (42 USC 2000d), the Fair Housing Act (42 USC 3601-3619), and implementing regulations.

Lead-Based Paint -- Its activities concerning lead-based paint will comply with the requirements of 24 CFR Part 35, subparts A, B, J, K and R;

Compliance with Laws -- It will comply with applicable laws.

Signature/Authorized Official

City Manager

OPTIONAL CERTIFICATION CDBG

Submit the following certification only when one or more of the activities in the action plan are designed to meet other community development needs having a particular urgency as specified in 24 CFR 570.208(c):

The grantee hereby certifies that the Annual Plan includes one or more specifically identified CDBG-assisted activities which are designed to meet other community development needs having a particular urgency because existing conditions pose a serious and immediate threat to the health or welfare of the community and other financial resources are not available to meet such needs.

Signature/Authorized Official

City Manager

Specific HOME Certifications

The HOME participating jurisdiction certifies that:

Tenant Based Rental Assistance -- If the participating jurisdiction intends to provide tenant-based rental assistance:

The use of HOME funds for tenant-based rental assistance is an essential element of the participating jurisdiction's consolidated plan for expanding the supply, affordability, and availability of decent, safe, sanitary, and affordable housing.

Eligible Activities and Costs -- it is using and will use HOME funds for eligible activities and costs, as described in 24 CFR § 92.205 through 92.209 and that it is not using and will not use HOME funds for prohibited activities, as described in § 92.214.

Appropriate Financial Assistance -- before committing any funds to a project, it will evaluate the project in accordance with the guidelines that it adopts for this purpose and will not invest any more HOME funds in combination with other Federal assistance than is necessary to provide affordable housing;

Signature/Authorized Official

City Manager

ESG Certifications

The Emergency Solutions Grants Program Recipient certifies that:

Major rehabilitation/conversion – If an emergency shelter's rehabilitation costs exceed 75 percent of the value of the building before rehabilitation, the jurisdiction will maintain the building as a shelter for homeless individuals and families for a minimum of 10 years after the date the building is first occupied by a homeless individual or family after the completed rehabilitation. If the cost to convert a building into an emergency shelter exceeds 75 percent of the value of the building after conversion, the jurisdiction will maintain the building as a shelter for homeless individuals and families for a minimum of 10 years after the date the building is first occupied by a homeless individual or family after the completed conversion. In all other cases where ESG funds are used for renovation, the jurisdiction will maintain the building as a shelter for homeless individuals and families for a minimum of 3 years after the date the building is first occupied by a homeless individual or family after the completed renovation.

Essential Services and Operating Costs – In the case of assistance involving shelter operations or essential services related to street outreach or emergency shelter, the jurisdiction will provide services or shelter to homeless individuals and families for the period during which the ESG assistance is provided, without regard to a particular site or structure, so long the jurisdiction serves the same type of persons (e.g., families with children, unaccompanied youth, disabled individuals, or victims of domestic violence) or persons in the same geographic area.

Renovation – Any renovation carried out with ESG assistance shall be sufficient to ensure that the building involved is safe and sanitary.

Supportive Services – The jurisdiction will assist homeless individuals in obtaining permanent housing, appropriate supportive services (including medical and mental health treatment, victim services, counseling, supervision, and other services essential for achieving independent living), and other Federal State, local, and private assistance available for such individuals.

Matching Funds – The jurisdiction will obtain matching amounts required under 24 CFR 576.201.

Confidentiality – The jurisdiction has established and is implementing procedures to ensure the confidentiality of records pertaining to any individual provided family violence prevention or treatment services under any project assisted under the ESG program, including protection against the release of the address or location of any family violence shelter project, except with the written authorization of the person responsible for the operation of that shelter.

Homeless Persons Involvement – To the maximum extent practicable, the jurisdiction will involve, through employment, volunteer services, or otherwise, homeless individuals and families in constructing, renovating, maintaining, and operating facilities assisted under the ESG program, in providing services assisted under the ESG program, and in providing services for occupants of facilities assisted under the program.

Consolidated Plan – All activities the jurisdiction undertakes with assistance under ESG are consistent with the jurisdiction's consolidated plan.

Discharge Policy – The jurisdiction will establish and implement, to the maximum extent practicable and where appropriate policies and protocols for the discharge of persons from

publicly funded institutions or systems of care (such as health care facilities, mental health facilities, foster care or other youth facilities, or correction programs and institutions) in order to prevent this discharge from immediately resulting in homelessness for these persons.

Signature/Authorized Official

Date

Title

APPENDIX TO CERTIFICATIONS

INSTRUCTIONS CONCERNING LOBBYING AND DRUG-FREE WORKPLACE REQUIREMENTS:

A. Lobbying Certification

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by section 1352, title 31, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

B. <u>Drug-Free Workplace Certification</u>

- 1. By signing and/or submitting this application or grant agreement, the grantee is providing the certification.
- The certification is a material representation of fact upon which reliance is placed when the agency awards the grant. If it is later determined that the grantee knowingly rendered a false certification, or otherwise violates the requirements of the Drug-Free Workplace Act, HUD, in addition to any other remedies available to the Federal Government, may take action authorized under the Drug-Free Workplace Act.
- 3. Workplaces under grants, for grantees other than individuals, need not be identified on the certification. If known, they may be identified in the grant application. If the grantee does not identify the workplaces at the time of application, or upon award, if there is no application, the grantee must keep the identity of the workplace(s) on file in its office and make the information available for Federal inspection. Failure to identify all known workplaces constitutes a violation of the grantee's drug-free workplace requirements.
- Workplace identifications must include the actual address of buildings (or parts of buildings) or other sites where work under the grant takes place. Categorical descriptions may be used (e.g., all vehicles of a mass transit authority or State highway department while in operation, State employees in each local unemployment office, performers in concert halls or radio stations).
- If the workplace identified to the agency changes during the performance
 of the grant, the grantee shall inform the agency of the change(s), if it
 previously identified the workplaces in question (see paragraph three).
- 6. The grantee may insert in the space provided below the site(s) for the performance of work done in connection with the specific grant:

Place of Performance (Street address, city, county, state, zip code)

City 810 L Norto	of Nor- Inion S olk, V.A.	lolk freet 23511	Rm 607		
AHM:	077ice	07 1	Budget and	l Grants	ManagemenT

Check ___ if there are workplaces on file that are not identified here.

This information with regard to the drug-free workplace is required by 24 CFR part 21.

7. Definitions of terms in the Nonprocurement Suspension and Debarment common rule and Drug-Free Workplace common rule apply to this certification. Grantees' attention is called, in particular, to the following definitions from these rules:

"Controlled substance" means a controlled substance in Schedules I through V of the Controlled Substances Act (21 U.S.C. 812) and as further defined by regulation (21 CFR 1308.11 through 1308.15);

"Conviction" means a finding of guilt (including a plea of nolo contendere) or imposition of sentence, or both, by any judicial body charged with the responsibility to determine violations of the Federal or State criminal drug statutes;

"Criminal drug statute" means a Federal or non-Federal criminal statute involving the manufacture, distribution, dispensing, use, or possession of any controlled substance;

"Employee" means the employee of a grantee directly engaged in the performance of work under a grant, including: (i) All "direct charge" employees; (ii) all "indirect charge" employees unless their impact or involvement is insignificant to the performance of the grant; and (iii) temporary personnel and consultants who are directly engaged in the performance of work under the grant and who are on the grantee's payroll. This definition does not include workers not on the payroll of the grantee (e.g., volunteers, even if used to meet a matching requirement; consultants or independent contractors not on the grantee's payroll; or employees of subrecipients or subcontractors in covered workplaces).

FY 2014 Annual Plan Narratives



City of

Norfolk



Third Program Year Action Plan

The Consolidated Plan Management Process (CPMP) Annual Action Plan includes the <u>SF 424</u> and Narrative Responses to Action Plan questions that CDBG, HOME, HOPWA, and ESG grantees must respond to each year in order to be compliant with the Consolidated Planning Regulations. The Executive Summary narratives are optional.

Narrative Responses

I. GENERAL

The Executive Summary is required. Include the objectives and outcomes identified in the plan and an evaluation of past performance.

Executive Summary

This is the Third Year Annual Action Plan for the Five-year Consolidated Plan for the use of Community Development Block Grant (CDBG), HOME Investment Partnerships Program (HOME) and Emergency Solutions Grant Program (ESG) for the program year beginning July 1, 2013.

On August 2, 2011, Congress passed the Budget Control Act of 2011 as part of an agreement to resolve the debt-ceiling crisis. Congress included sequestration in the Budget Control Act of 2011 as a tactic to encourage bipartisan compromise on deficit reduction efforts. Sequestration, sometimes called the sequester, is a process that automatically cuts the federal budget across most departments and agencies. As a result of sequestration, the allocations for Annual Plan funding are preliminary and expected to change. Once notified by HUD of actual allocation amounts, the Annual Plan will be updated accordingly.

Available Resources (Estimated)

A major goal of the Annual Plan is to build on local assets and coordinate resources to meet the needs of the community and to integrate economic, physical and human development strategies into a comprehensive and synchronized effort. The distribution of funds for FY 2014 (July 1, 2013 through June 30, 2014) is provided in Table 1.

Table 1: Fiscal Year (FY) 2014 Annual Plan – Available Resources				
Fund	Appropriation			
CDBG Entitlement	\$4,018,211			
CDBG Program Income	\$0			
CDBG Revolving Loan Fund	\$275,000			
CDBG Reprogramming	\$0			
CDBG Total	\$4,293,211			
ESG Total	\$283,584			
HOME Entitlement	\$948,758			
HOME Program Income	\$0			
HOME Reprogramming	\$0			
HOME Total	\$948,758			
Total FY 2014 Funds Allocations	\$5,525,553			

The City of Norfolk's Division of Grants Management (DGM) takes the lead in the development and implementation of the Annual Action Plan. The strategies and projects outlined in this plan are intended to benefit low-to-moderate income residents, improve neighborhoods with high concentrations of poverty, and positively impact the city as a whole. These strategies combined with other federal and state grant programs and local initiatives will support the objectives outlined in the plan. The Annual Plan will focus on the goals established in the Five-Year Consolidated Plan shown below in Table 2.

Tab	le 2: Local Goals and Specific Objectives	
	Goal A: Economic Development	
Obj	ectives:	Priority
1.	Provide resources to projects that create and/or retain jobs.	High
2.	Provide services that improve economic opportunity for low-to-moderate income people.	High
3.	Increase the economic opportunities for persons with special needs.	High
4.	Encourage sustainable growth.	High
	Goal B: Rental Housing	
Obj	ectives:	Priority
1.	Increase the supply of affordable rental housing (particularly for households earning 50 percent of AMI or less).	High
2.	Maintain the current inventory of affordable rental units.	High
3.	Improve the quality and energy efficiency of affordable rental housing.	High
	Goal C: Owner Housing	
Obj	ectives:	Priority
1.	Improve the quality and energy efficiency of owner occupied housing.	High
2.	Improve access to affordable owner occupied housing.	High
	Goal D: Infrastructure	
Obj	ectives:	Priority
1.	Improve quality/ increase quantity of public improvements that benefit LMI persons.	High
	Goal E: Facilities	
Obi	ectives:	Priority
1.	Improve quality/ increase quantity of neighborhood facilities serving LMI persons.	High
2.	Improve quality/ increase quantity of facilities that benefit the elderly.	High
	Goal F: Public Services	
Obj	ectives:	Priority
1.	Improve services to the elderly.	High
2.	Improve services for disabled adults.	High
3.	Improve services for women and children fleeing domestic violence.	High
4.	Improve services to low-to-moderate income households.	High
5.	Increase range of housing options and related services for persons with special needs.	High
6.	Provide supportive services to help prevent homelessness.	High
7.	Provide housing and supportive services for persons with HIV/ AIDS and their families.	High

In support of the five-year Consolidated Plan, each Annual Action Plan describes the recommended uses of funding for the entitlement programs: Community Development Block Grant (CDBG), Home Investment Partnership (HOME) Program, and the Emergency Solutions Grant (ESG) Program.

The actual level of funding Norfolk receives from HUD is based on a formula to which all entitlement communities are subject. Major factors of the formula are poverty rates and

8. Provide resources to assist residents at of homelessness.

High

population size. The Annual Action Plan details the activities and projects to be undertaken during Fiscal Year 2014 to address priority needs as related to identified objectives. The total for the FY 2014 Entitlement funding for CDBG, HOME and ESG Programs is \$5,525,553 and is comprised of the annual CDBG, ESG and HOME allocations, and program income. Table 3 summarizes Norfolk's entitlement funding history for FY 2010 through FY 2014.

Table 3.	Historical	Annual Plan	Allocations

Category	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2013 to FY 2014 Inc/(Dec) Amt.	% Difference
Proposed CDBG	\$6,359,805	\$5,877,885	\$5,048,815	\$6,687,364	\$4,293,211	(\$2,394,153)	-35.8%
Entitlement	\$5,150,805	\$5,622,885	\$4,717,815	\$3,887,210	\$4,018,211	\$131,001	3.2%
Program Income	\$139,000	\$255,000	\$131,000	\$0	\$0	\$0	
Revolving Loan Fund (Rehab Payments)	\$100,000	\$0	\$200,000	\$275,000	\$275,000	\$0	
Federal Rental Rehabilitation Funds	\$970,000	\$0	\$0	\$0	\$0	\$0	
Fund Balance				\$2,525,154	\$0	(\$2,525,154)	
Recommended ESG	\$224,815	\$226,225	\$355,948	\$ 408,550	\$ 283,584	(\$1 24,966)	-30.58%
Proposed Entitlement	\$224,815	\$226,225	\$355,948	\$408,550	\$283,584	(\$124,966)	-30.58%
Recommended HOME	\$2,490,887	\$2,099,815	\$2,141,031	\$ 1,686,465	\$ 948,758	(\$737,707)	-43.7%
Entitlement	\$1,990,887	\$1,982,275	\$1,746,031	\$1,024,324	\$948,758	(\$75,566)	-7.4%
Program Income	\$500,000	\$117,540	\$395,000	\$15,495	\$0	(\$15,495)	
Fund Balance							
TOTALS	\$9,075,507	\$8,203,925	\$7,417,653	\$ 8,782,379	\$5,525,553	(\$3,256,826)	-37.1%

The City of Norfolk also allocates funds through its general fund for initiatives such as the chronic problem properties, commercial façade, and property acquisition programs – all of which complement or enhance activities funded through this plan. These initiatives help improve the physical environment in low-to-moderate income neighborhoods. Additionally, the city's general funds assist neighborhood organizations in building capacity and creating stable communities.

FY 2014 Annual Plan Overview

The FY 2014 Annual Plan will focus on the city's core competencies, leveraging of resources, and coordination with other city departments and partner agencies. This comprehensive approach helps to achieve the goals of the Consolidated Plan as well as the city's goal of building thriving, vibrant, inclusive, and sustainable neighborhoods to make Norfolk a great place to live, work, and raise a family. The city's efforts to serve extremely low, low-to-moderate income individuals are outlined in this Annual Plan under Summary of Specific Objectives and Activities to be Undertaken sections.

Based on a standard set of criteria, HUD uses a performance measure system to determine how well programs and activities are meeting established needs and goals and for demonstrating program results to decision makers and the public. This system creates evaluation outcomes and objectives for each project funded through the Annual Plan and is outlined in Table 4.

Table 4: HUD's Performance Measurement Criteria

Objective: Describes the purpose of the activity.	Outcome: Describes what is to be achieved by the activity.
Suitable Living Environment	Availability/Accessibility
Decent Housing	Affordability
Creating Economic Activities	Sustainability: Promoting Living/Livable Communities

FY 2014 Annual Plan funding considerations were given to a broad range of concerns that include, but are not limited to:

- Efforts to eliminate homelessness;
- Methods for improving housing quality;
- Increasing homeownership; and
- Strengthening economic development opportunities.

The Annual Plan touches on a broad range of community development topics. The FY 2014 Annual Plan will discuss the following topics:

- Activities planned to address special needs populations;
- Obstacles to meeting underserved needs;
- · Fostering and maintaining affordable housing;
- Removing barriers to affordable housing;
- Furthering fair housing;
- Improving infrastructure;
- Evaluating and reducing lead-based paint and asbestos hazards;
- · Reducing slum and blight;
- Reducing the number of poverty level families;
- Developing institutional structure;
- Enhancing coordination between public and private housing and social service agencies; and
- Fostering public housing improvements and resident initiatives.

Additionally, specific activities the city will undertake to provide monitoring and performance measurement for the CDBG, HOME and ESG grant programs are described in the Action Plan. Other financial resources which will be used to leverage CDBG, HOME and ESG grant funding and to address the above listed needs are also described.

Evaluation of Current Needs

The FY 2014 Annual Plan outlines the planned goals for addressing community needs in the areas of housing, homelessness, and services for other special groups such as youth, the elderly, the disabled, and people living with HIV/AIDS. Significant factors affecting the development of the Annual Plan are discussed below.

<u>Homelessness</u>

Since 2005 the city has made ending homelessness a top priority. Under the strain of a weakened economy and perpetuated by a historically high unemployment rate, the need for homeless services has risen greatly; specifically rental assistance and utility payment assistance. Another pressing homelessness need is that of permanent supportive housing for singles adults. This year's Annual Plan continues to fund support for both central intake and permanent supportive housing for singles.

Housing

The need for the development of affordable housing continues. The city seeks to address this need through the construction of new affordable housing units, by providing down payment and closing cost assistance to income eligible first-time homebuyers, and through tenant based rental assistance programs. The FY 2014 Annual Plan allocates funds under all three HUD entitlement programs towards this purpose.

Community Development

The FY 2014 Annual Plan addresses the key objectives outlined in the city's Five-year Consolidated Plan such as affordable housing and addressing underserved needs. This year's Plan will address needs for rehabilitation and maintenance of residential properties for elderly and disabled homeowners, and support infrastructure improvements in low-to-moderate income neighborhoods. The FY 2014 allocation also supports a variety of public service activities such as tutorial programs for youth, apprenticeship/training programs, and housing assistance for people living with HIV/AIDS.

FY 2014 Community Development Block Grant (CDBG) Program Overview

As shown on page 1, the city's FY 2014 CDBG total allocation is \$4,293,211 which includes CDBG entitlement funding and revolving loan fund (RLF) payments. The FY 2014 CDBG allocation is based on a possible four percent increase over FY 2013 funding levels. However, even with minimal increase, the city has experienced more than \$1.1 million dollar decrease, a 28.5 percent decrease in CDBG entitlement funding since FY 2011. Table 5 provides the FY 2014 CDBG funding breakdown.

Table 5: CDBG Funding					
Project	Objective	Amount	Percent	Outcome	
Public Services	Suitable Living Environment	\$602,732	15	Availability/Accessibility	
Public Facilities	Suitable Living Environment	\$484,522	11	Availability/Accessibility	
Housing	Decent Housing	\$2,362,315	54	Sustainability	
Administration	N/A	\$803,642	20	N/A	
Total CDBG Fundin	g	\$4,253,211	100%		

The major accomplishments of the FY 2014 Annual Plan for CDBG include:

- Funding 95 percent of last year's Sub-recipients.
- Funding a variety of public service programs as shown in Table 6.

Table 6: Public Service	
Public Service Categories	Allocation Amount
Adult & Special Needs	\$222,333
Homeless Services	\$209,615
Youth Services	\$170,784
Total Public Service	\$602,732

- Development of regional permanent supportive housing with a new single-room occupancy (SRO) facility in Norfolk which will accommodate 80 prior homeless individuals.
- Continuation of efforts to rehabilitate existing housing in conservation areas.
- Funding ADA ramp development in Sussex and Wards Corner with needed street improvements.

 Offering assistance to homeowners facing health and safety issues with their properties.

FY 2014 Home Investment Partnership (HOME) Program Overview

The FY 2014 HOME Program will provide low-to-moderate income, first-time homebuyers with down payment and closing cost assistance for decent affordable new or existing residential housing. The FY 2014 HOME entitlement allocation is \$948,758. Total HOME Program resources for FY 2014 is provided in Table 7. HOME funding will be used for programs administered by both the City of Norfolk and the Norfolk Redevelopment and Housing Authority (NRHA).

Table 7: HOME Funding

Project	Objective	Amount	Percent	Outcome
Housing	Direct Homeownership Assistance	\$642,313	72	Decent Housing/Affordability
Homeless	Improve Neighborhood Quality	\$179,832	18	Suitable Living Environment/Availability
Administration	N/A	\$94,875	10	N/A
Total HOME Funding		\$917,020	100	

Since 2011, the city has experienced a total decrease in HOME funding of \$891,628.

The major accomplishments of the FY 2014 Annual Plan for HOME include:

- Funding homebuyer assistance program totaling \$500,000 in HOME funds to assist first-time homebuyers with closing cost and down payment assistance.
- Funding 3 Community Housing Development Organizations (CHDOs) with HOME funds totaling \$174,051 that include CHDO operating funds to develop affordable housing for approximately 3 low-to-moderate income households.
- Funding the development for 80 studio apartments in Norfolk. Forty-Two of these units are earmarked for Norfolk residents and Virginia Supportive Housing will share construction costs with Virginia Beach, Chesapeake, and Portsmouth for fighting chronic homelessness. This project is being funded for \$360,000. The funding breakdown is provided in Table 8.

Table 8: SRO Project			
Description	Amount		
HOME Program	\$153,199		
CIP Funds	\$206,801		
Total	\$360,000		

 Funding of \$179,832 will be used to assist homeless individuals with either maintaining or locating permanent housing.

FY 2014 Emergency Solutions Grant (ESG) Program Overview

Norfolk will receive \$283,584 in ESG funding for the program year beginning July 1, 2013. This is a 31 percent reduction in funding from the FY 2013 allocation. Since 2013, the ESG program has decreased by \$124,966.

Diagram 1 provides a diagram for ESG allocations since FY 2011.



According to HUD, factors affecting receipient allocations were determined by the percentage of the total allocation of CDBG funds for the prior fiscal year, the use of the American Community Survey (ACS) data for the Community Development Block Grant program formula in FY 2013 that has affected ESG recipients FY 2014 grant amounts. The transition from Census to ACS data has caused significant changes in grant amounts for some CDBG and ESG recipients.

The Homeless Emergency Assistance and Rapid Transition to Housing Act of 2009 (HEARTH Act), enacted into law on May 20, 2009, consolidates three of the separate homeless assistance programs administered by HUD under the McKinney-Vento Homeless Assistance Act into a single grant program. Further, in 2012, the HEARTH Act revised the Emergency Shelter Grant program and renames it as the Emergency Solutions Grants (ESG) program. The HEARTH Act also codifies into law the Continuum of Care planning process, a longstanding requirement of HUD's application process to assist homeless persons by providing greater coordination in responding to their needs.

The newly created name Emergency Solutions Grant reflects changes in the program's focus from addressing the needs of homeless people in emergency or transitional shelters to assisting people to quickly regain stability in permanent housing after experiencing a housing crisis and/or homelessness. The FY 2014 Annual Plan objectives for ESG are provided in Table 9.

Table 9: ESG Fu	nding
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Project	Objective	Amount	Percent	Outcome
Street Outreach &	Improve Suitable Living	\$148,822	52.4%	Suitable Living
Emergency Shelters	Environment	\$140,022	32.4%	Environment/Sustainability
Rapid Re-Housing &	Decent Housing	\$113,493	40.0%	Decent Housing/
Homeless Prevention	Decent Housing	\$113,493	40.076	Availability
Administration	N/A	\$21,269	7.5%	N/A
Total ESG Funding		\$283,584	100%	

- Funding five emergency shelters that provide direct client services to the homeless population totaling \$127,090. Services include, but are not limited to, case management, child care, education, employment assistance and job training.
- Funding a Street Outreach program totaling \$21,732 that will target essential services necessary to identify and serve unsheltered homeless people.
- Funding two homeless prevention activities totaling \$63,171 that will provide households with short- or medium-term rental assistance for those who are at-risk of becoming homeless or transitioning to stable housing with rental fees, security deposits, utility deposits or payments, last month's rent, and housing search and placement activities.
- Funding the continuation of the Rapid Re-Housing Program totaling \$50,322 previously funded through Homeless Prevention and Rapid Re-Housing Program (HPRP).
- Funding administration costs totaling \$21,269 at seven and a half (7.5) percent of the total ESG entitlement allocation funding.

Prior Year Self-Evaluation

The city is close to the end of the second year of its FY 2012-2016 Five-year Consolidated Plan. Each year DGM prepares a Consolidated Annual Performance and Evaluation Report

(CAPER) to report on progress for Consolidated Plan Goals. This report is required to be submitted to HUD within 90 days after the program year ends. The CAPER measures success against the goals and objectives outlined in the Consolidated Plan. The FY 2012 CAPER discusses progress on first year goals established during FY 2012 (July 1, 2011 through June 30, 2012).

Evaluation is not just a once a year exercise but rather a continual process that is analyzed and updated throughout the program year. Principal among these evaluation efforts are the quarterly reports required by the city. These reports are tailored to each agency's scope of services, with each aligning to a HUD matrix code specifically identifying its eligibility as a HUD activity. Quarterly reports provide a barometer by which city staff measure performance as it relates to reimbursement requests. Should an agency fail to meet their quarterly pace towards achieving their year-long goals, staff will work with the agency to identify any barriers that are preventing the subrecipient from achieving their objectives.

Finally, the city engages its own outside auditing firm to conduct the A-133 single audit. The A-133 audit provides assurance to the U.S. government regarding the management and use of federal funds. This process is a rigorous testing of internal controls that ensure that funds are being used properly and transparently. The results identifying findings or concerns from the single audit are forwarded to each of the respective federal departments; in the case of the Consolidated Plan, to HUD.

In carrying out its Consolidated Plan, the city has made considerable progress toward meeting priority needs. Many of the activities performed contribute to stabilizing the city's lower income neighborhoods. Improvements to housing and commercial structures improve the appearance of neighborhoods and create a more appealing environment. Historically, acquisition activities of blighted and deteriorated properties for redevelopment contributed to neighborhood stabilization and decreases in crime. New housing development and homeownership programs promote pride in ownership and long term resident stability. Renovations to non-profit facilities that serve homeless individuals help organizations better meet the needs of their clients.

Renovations are performed on owner occupied housing by the City of Norfolk and its partner nonprofit agencies. The scope of the renovations vary depending on the program and household needs, with improvements ranging from emergency health and safety improvements to full scale renovations or replacement housing construction for homes too badly deteriorated to benefit from rehabilitation. The City of Norfolk has committed to Energy Star certification on all new replacement homes and CHDO constructed homes. Additionally, EarthCraft Renovation certification is a goal for homes rehabilitated under the HOME Program for its rental housing projects.

In Fiscal Year 2013 (PY 2012), the city funded 21 public service programs. The funding for these programs encompassed a variety of services to benefit youth, seniors, homeless persons, and other special needs groups; award amounts ranged from \$9,185 to \$70,975. The city also supported community development projects – "bricks and mortar" activities based on clearly identified needs. Among these initiatives were programs that focused on handicap accessibility projects and home maintenance repairs for special needs populations, as well as low-to-moderate income homeowners. Both the public service programs and the community development projects were based on priorities identified in the 2012-2016 Consolidated Plan. Specific programs are outlined in the tables included at the end of the Annual Plan.

Homeownership opportunities available to low-to-moderate income households are increased through down payment assistance and new housing construction under the HOME program. Housing, supportive services, and case management are provided to homeless persons through several of the city's partner agencies. Assistance varies according to the need and agency, with projects providing emergency, transitional, and permanent support.

Financial monitoring was conducted for all sub-recipients including NRHA and on-site monitoring was completed for the majority of our public service sub-recipients. Mandatory training was held for all sub-recipients in an effort to improve compliance. The city also met its timeliness ratio prior to May 2nd.

General Questions

- 1. Describe the geographic areas of the jurisdiction (including areas of low income families and/or racial/minority concentration) in which assistance will be directed during the next year. Where appropriate, the jurisdiction should estimate the percentage of funds the jurisdiction plans to dedicate to target areas.
- 2. Describe the basis for allocating investments geographically within the jurisdiction (or within the EMSA for HOPWA) (91.215(a)(1)) during the next year and the rationale for assigning the priorities.
- 3. Describe actions that will take place during the next year to address obstacles to meeting underserved needs.
- 4. Identify the federal, state, and local resources expected to be made available to address the needs identified in the plan. Federal resources should include Section 8 funds made available to the jurisdiction, Low-Income Housing Tax Credits, and competitive McKinney-Vento Homeless Assistance Act funds expected to be available to address priority needs and specific objectives identified in the strategic plan.

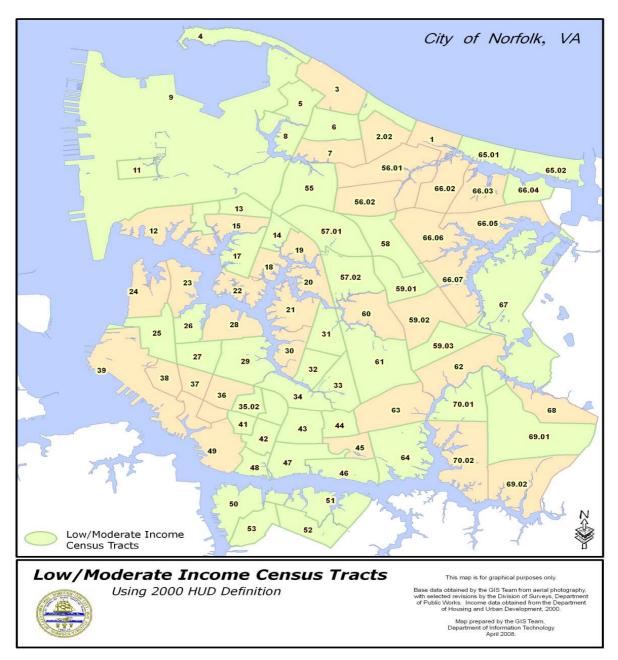
Program Year 3 Action Plan General Questions Response:

Geographic Distribution

The City of Norfolk is Virginia's second largest city. With a square mile radius of 53.7, Norfolk is located on the Elizabeth River in a region most popularly known as Hampton Roads. Norfolk is a part of the Hampton Roads metropolitan area, officially known as the Virginia Beach-Norfolk-Newport News, VA-NC MSA. Norfolk is a city of approximately 245,782 residents with more than 100 diverse neighborhoods. It is the cultural, educational, business, and medical center of Hampton Roads, which is home to the region's international airport and one of the busiest international ports on the East Coast of the United States.

In spite of a weakened economy, the city continues to undergo a successful renewal, including new office, retail, entertainment, and hotel construction downtown, new residential development along the rivers and bay front, and revitalization projects in many of its neighborhoods. A major addition to Norfolk's transportation options is "The Tide". The Tide is Virginia's first light rail system which opened for service in Norfolk on August 19, 2011. It extends approximately seven and a half (7.5) miles from the Eastern Virginia Medical Center complex east through downtown Norfolk and adjacent to I-264 to Newtown Road. Eleven stations provide access to dining, shopping and entertainment as well as the Norfolk State University and Tidewater Community College (Norfolk) campuses. There are four park-and-ride lots where parking is free.

More than half of Norfolk's census tracts are designated as low-to-moderate income. The city's individual poverty rate at the time of the 2010 census was 19.4 percent. The previous poverty rate issued by the Census Bureau reports that Norfolk's poverty level was 16.9 percent based on 2006 census estimates gathered through the American Community Survey (ACS).



Norfolk strives to maximize benefits to low- and moderate-income individuals and minorities through the programs and initiatives funded under the CDBG and HOME programs. Programs and resources from CDBG, HOME, and other local sources are directed to neighborhoods with a high concentration of low- and moderate-income individuals, including minorities. The programs most needed offer opportunities to help improve quality of life and to provide decent housing options. The city's goals will continue to center on offering

decent housing options, eliminating homelessness, and providing services for families, youth and seniors. Planned programs include educational development; recreation options for both youth and the elderly; and housing initiatives that support the development of quality housing, increase the quality of the existing housing stock, and improve the economic stability of Norfolk households. A summarized demographic profile for Norfolk is provided in the Table 10.

Table 10: N	Iorfolk	Demographic	Profile
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	1990*	2000*	2006**	2010*
Owner Occupied as a % of all occupied housing units	44%	45.5%	47.6%	46.6%
Renter Occupied as a % of all occupied housing units	56%	54.5%	52.4%	53.4%
Poverty Rate	16.8%	19.4%	16.9%	19.4%
Median Family Income	\$26,818	\$36,891	\$44,127	\$51,022
Median Household Income	\$23,563	\$31,815	\$30,490	\$42,677
Employed Residents	98,225	114,728	114,361	90,998
Labor Force	130,549	123,360	121,669	100,213
Unemployment Rate	8.8%	9.0%	7.1%	9.2%

^{*}Denotes decennial census data

Census data was also used to determine household income and minority concentration, while Comprehensive Housing Affordability Strategy (CHAS) data was used to determine the housing needs within the low-to-moderate income areas of Norfolk census tracts.

The benefits of the CDBG Program, as stipulated by program guidelines and regulations, are targeted for income eligible residents on a citywide basis. This Annual Action Plan focuses on housing program activities in low-to-moderate income neighborhoods. While it is not a program requirement that Community Based Organizations (CBOs) be located in a certain geographical area, many of Norfolk's CDBG recipient organizations are active in the low-to-moderate income neighborhoods they serve. However, regardless of the organization's physical address, the residents assisted by the CBOs must be income eligible for program assistance. Determining income eligibility is one of the pass-through requirements from the city to the subrecipient organizations.

The Annual Plan process is designed to be as objective as possible in the evaluation of applications, showing no favor to any one organization. The Annual Plan process evolves in accordance with established criteria, including but not limited to, HUD's broad national objectives, City Council priorities, and the Need for Services as identified in the Consolidated Plan. The major steps of the process, in chronological order, are as follows:

- A request for applications is advertised in the local newspaper and on the city's website.
- 2. An initial review for eligibility is conducted by DGM.
- 3. Eligible applications are reviewed and ranked by two separate groups: the Consolidated Plan Review Group (CPRG) for CDBG and the Continuum of Care Review Group (CoC RG) for ESG.
- 4. Recommended funding levels are determined by DGM and City Manager based on rankings from Step 3.
- 5. The recommendation is presented to and considered by City Council.
- 6. The Annual Plan is prepared for submission to HUD after adoption by City Council.

^{**}Denotes census updates from the American Community Survey

Over time, the Annual Plan process has become increasingly more competitive due to limited funding and mounting needs throughout the city. Past and current awardees share a common trait; ability to articulate their needs, addresses the city's priorities of Norfolk, and leverage funding from other sources to sustain their program.

The city will allocate and invest resources on a citywide basis to provide all income eligible residents' access to the benefits of HUD sponsored programs. Because more than half of Norfolk's census tracts are designated as low-to-moderate income, those areas are considered priority communities. However, if projects in non-priority areas are eligible and funding is available, those projects will also be considered for funding. The following criteria are evaluated in assigning the priority of each priority need category:

- · Availability of HUD funding
- Past performance of a CBO
- Viability of the project
- · Recommendations of the CPRG and CoC RG
- Additional leveraged funds available for the project

In an effort to determine the best approach for distributing limited funds, review groups utilize standard evaluation criteria that focus on an organization's readiness to proceed in addition to alignment with city priorities, demonstrated need, and sustainability. To maximize the benefit of CDBG, HOME and ESG program resources, consideration is given to those agencies that demonstrate the capacity to implement their project in a timely manner, ensuring that services are directed to those most in need in a effective and efficient manner.

In FY 2014, the city will allocate approximately 95 percent of HUD entitlement funding for programs and services to benefit extremely low, low-to-moderate income individuals. Funds will also be allocated citywide or to specific low- and moderate-income census tracts as identified in the map on page 10. The table below indentifies the FY 2014 CDBG projects that have been designated in specific census tract areas. For a complete list of projects please review the individual project worksheets beginning on page A-1. The geographic distribution for the majority of the city's entitlement program activities for FY 2014 is citywide. Table 11 designates the census tracts served by those organizations offering their services in specific areas.

Table 11: Geographic Distribution of Entitlement Programs

Organization	Activity Name	Census Tract	
AIDS Care Center for Education Support Services (ACCESS)	CHAP Norfolk	41, 43	
City of Norfolk – Department of Public Works	ADA Ramps in Sussex & Wards Corner areas	13, 14	
Ecumenical Family Shelter	In-Home Case Management	27	
Garden of Hope	Kids of Incarcerated Parents (KIP Care)	27, 29, 35, 41, 47, 48, 51	
Norfolk Redevelopment & Housing Authority (NRHA)	HOMENET Program	Redevelopment & Conservation Areas	
Oakmont CDC	After School Program	58, 59.01	
Park Place Health & Dental Clinic	Park Place Health & Dental Clinic	27	

Table 11: Geographic Distribution of Entitlement Programs

Organization	Activity Name	Census Tract
St. Columba Ecumenical Ministries	Homeless Advocate & Day Center Assistant	31
St. Columba Ecumenical Ministries	Next Step Transitional Housing	31, 57.02, 27
The Salvation Army	HOPE Day Center for Day Services	36
Virginia Supportive Housing	Supportive Services Case Mgmt/Housing Stabilization	27
William A. Hunton YMCA	Youth & Senior Citizens Community Recreation Programs	32, 33, 34, 35.1, 35.2, 41, 42, 44, 46, 47, 48, 51, 52, 53, 64
YMCA of South Hampton Roads	YMCA on T.R.A.C.K.	27, 29

Year 3 Actions to Address Obstacles to Meeting Underserved Needs Response:

The City of Norfolk will continue to support non-profit agencies, the local housing authority, homeless providers, and special needs groups in order to meet the needs of underserved persons throughout the community. The city will continue to communicate with these groups as needs change or the demand dramatically increases as a result of the current economic recession. The city will offer technical assistance to providers in the pursuit of federal, state, and other funding. Obstacles to meeting underserved needs primarily fall into two categories:

- 1) Reduced number of providers funded resulting in fewer services, and
- 2) Limited city and agency staff availability.

The bulk of financial assistance for delivery of services is provided by the city's general fund, federal entitlement grant programs, and NRHA resources. However, in recent years, these services have been impacted by negative fluctuations in the level of economic growth at the national, state, and local levels. The City of Norfolk's budget crisis, which has worsened annually since the 2010 program year, has continued to see a significant reduction in revenues available to the city. This continues to impact the ability of the city to meet the needs of all its residents. Revenue from real estate tax is the single largest locally generated revenue and makes up 25 percent of the city's revenue sources. Norfolk's real estate values have decreased for the last three years resulting in a loss of \$15 million.

Considering such factors as available resources, staff capacity, timing, and local political and community interests the city will continue to determine priority housing and service needs by income group. As in the past, priority consideration will be given to those groups experiencing the most significant housing problems or where the most serious neighborhood problems exist.

To overcome current and projected financial obstacles in meeting underserved needs, the city will continue to aggressively pursue additional resources through public and private partnerships. The city will also search for additional funding sources to augment CDBG funds in providing housing and public services to the underserved segment of the community. As additional funding sources become available, those funds will be used to support ongoing programs as well as to finance new initiatives.

Other Federal Funds

As a general practice for maximizing the effectiveness of the entitlement programs, the city, through its various departments and NRHA, continues to leverage other federal funds in its

efforts to improve communities and provide housing, social, and economic opportunities to low-to-moderate income families.

The city has been successful in accessing Public Housing Operating Subsidies and Public Housing Capital Funds. Funding levels are projected to be approximately \$14,326,146 million and \$4,700,000 million respectively. Additionally, as part of its ongoing affordable housing programming, the city receives an annual HUD contribution for Section 8 Tenant-Based Assistance.

Non-Federal Funds

The City of Norfolk plans to contribute approximately \$4.75 million of local funds for the revitalization of low-to-moderate income areas.

Matching Funds

Historically, Norfolk has been determined by HUD to be fiscally distressed, resulting in a 50 percent match reduction for the HOME program. Since the inception of the match requirement, NRHA capital funds have been pledged as match for the HOME Program. While the match requirement is approximately \$103,224 for FY 2014, it is anticipated that more than \$1 million will be carried over as matching funds from prior program activities. Further, NRHA also provides donated land or allocates the sale of property below market value for use in affordable housing project initiatives. In addition, each of the Community Housing Development Organization's (CHDOs) receiving funds must satisfy to the 25 percent match requirement established by HOME Program regulations.

The Emergency Solutions Grant (ESG) Program has a dollar-for-dollar match requirement. In FY 2014 the city will receive ESG funds totaling \$283,584. The city will allocate \$262,315 to subrecipients for which these organizations will match this level of funding from other non-federal sources. The remaining \$21,269 will be used by the city, who is also subject to the ESG match requirement.

McKinney-Vento Homeless Assistance Act Funds

The McKinney-Vento Act of 1986 is the primary piece of federal legislation that provides federal money for programs to end homelessness, mostly permanent supportive housing and transitional housing. The City of Norfolk, through the Continuum of Care received 3.5 million in funds for FY 2012, adding one new project – Permanent Supportive Housing for Singles. For 2013, all renewals have been awarded, but the city is waiting for the announcement to determine if new projects were funded. In response to the revised legislation under the Homeless Emergency Assistance and Rapid Transition to Housing (HEARTH) Act, Norfolk has taken the following actions:

- The Continuum of Care/ Norfolk Homeless Consortium members from Norfolk participated in the ESG application process period for FY 2014.
- DGM and Office to End Homelessness have been working with the Continuum of Care to ensure that communications, cross-collaboration, cross training, and mutual outcome measurements will comply with HEARTH requirements.

Low Income Housing Tax Credit (LIHTC) Funds

The LIHTC Program encourages the development of affordable rental housing by providing owners with a federal income tax credit. The program also serves as an incentive for private investors to participate with developers in the construction and rehabilitation of low-income

housing. During the past eleven years the city has received thirteen LIHTC awards with nine percent interest rates and one LIHTC award with a four percent interest rate for affordable rental development projects which have resulted in development funds of approximately \$51.1 million from private investment being made in Norfolk.

The Historic Tax Credit Program encourages the renovation of historic structures and provides investors with a tax credit for their private investment. During FY 2013 the city performed a \$9.9 million renovation to the historic Monroe Building utilizing private investment, the project has been awarded both federal and state historic tax credits which will result in approximately \$3.6 million in equity investment and has received \$880,000 in donations.

Revolving Loan and Program Income Funds

"Program Income" is a separate estimation that includes other sources of income such as expected interest earned, property sales, forfeitures of Good Faith Deposits, initial payments, and homebuyer assistance payoffs, etc. The City of Norfolk estimates this amount to be \$275,000 for the CDBG Program in FY 2014. The term "Revolving Loan" relates to repayments received from the CDBG rehabilitation program. Once collected, funds are recycled by the program and used to provide assistance in the form of rehabilitation loans to eligible homeowners. The interest collected on the funds is reported to HUD as program income.

Managing the Process

- 1. Identify the lead agency, entity, and agencies responsible for administering programs covered by the consolidated plan.
- 2. Identify the significant aspects of the process by which the plan was developed, and the agencies, groups, organizations, and others who participated in the process.
- 3. Describe actions that will take place during the next year to enhance coordination between public and private housing, health, and social service agencies.

Program Year 3 Action Plan Managing the Process Response:

The DGM functions as the lead agency and is responsible for administering programs covered by the Consolidated Plan. In this capacity, DGM is responsible for the development of the Annual Action Plan and preparation of the Consolidated Annual Performance Evaluation Report (CAPER); monitoring all sub-recipients, including Norfolk Redevelopment and Housing Authority (NRHA); as well as providing training for staff and sub-recipients on program management requirements for all HUD entitlement funding.

In the coming year DGM will partner with community non-profit organizations and NRHA to provide a host of quality services and programs to residents. The programs and services identified are selected to address the needs identified in the city's Consolidated Plan. Specific partners and programs are described in detail in later sections of this plan.

The City of Norfolk employs a collaborative process to collect input for development of the Annual Plan. The FY 2014 Annual Plan includes input collected from public input sessions, public hearings, citizen workgroups, community non-profit organizations, and NRHA. The groups work together to develop funding priorities to be presented to the public.

The Annual Plan process allows several opportunities for civic engagement. At various points throughout the process, the community was notified through public advertisement of opportunities to voice their opinions and concerns regarding funding priorities. Several critical dates are established in accordance with HUD guidelines with respect to public notification of the availability of grant funds, public hearings, and comment periods. Table 12 summarizes the FY 2014 calendar and provides an overview of the Annual Plan process.

Table 12: FY 2014 Annual Plan Development Calendar

Outreach and Application Phase				
November 30, 2012	 Advertisement of application availability in the Virginian Pilot 			
December 3, 2012	 CDBG, HOME, and ESG program applications are placed on the City's Division of Grants Management's Web page 			
December 6, 2012	 Webinar training session on CDBG, HOME and ESG program applications 			
December 17, 2012	 Application Training Session on CDBG, HOME and ESG program applications 			
January 4, 2013	 CDBG, HOME, and ESG program applications deadline 			
Conso	lidated Plan Review Group and Continuum of Care Review Group Phase			
February 4, 2013	 1st Public Input Session to gain input for the Annual Plan process 			
February 11-13, 2013	 CDBG program applications reviewed by ConPlan Review Group 			
February 15, 2013	 ESG program applications reviewed by the CoC Review Group 			
February 22, 2013	 Application scores were received from review groups and evaluated. 			
	Annual Plan Recommendation			
March 4, 2013	 Annual Plan recommendation to City Manager 			
March 28, 2013	 2nd Public Input Session to receive comments on the FY 2014 program recommendations 			
April 4, 2013	 Publicized Annual Plan 30-day comment period 			
April 13 – May 13, 2013	 Draft Annual Plan available for public review at all libraries and online 			
City Council				
April 10, 2013	 Public Notice for thirty day Annual Plan review and comment period (April 13, 2013 through May 13, 2013) 			
April 10, 2013	 1st Public Notice for FY 2014 Annual Plan Hearing 			
April 17, 2013	 2nd Public Notice for FY 2014 Annual Plan Hearing 			
April 16, 2013	 City Manager's Budget & Annual Plan Presentation 			
April 24, 2013	 Public Hearing on the Annual Plan 			
April 23, 2013	 1st City Council work session 			
May 14, 2013	 2nd City Council work session 			
May 14, 2013	 City Council adopts FY 2014 Budget 			
June 3, 2013	 Adopted Plan to HUD (AP extension was approved due to receiving Entitlement allocations on 5/31/2013) 			

During the FY 2014 budget process, the city announced initiatives to continue the promotion of community building by residents. The goal of these programs is to create livable, economically viable, and safe neighborhoods by fostering partnerships and collaborations; cultivating organizational and leadership capacity; connecting residents to programs and services; and strategically positioning Norfolk's neighborhoods for investment and growth. In addition, the city will look to enhance its relationships with partnering agencies by identifying areas of improvement and streamlining services where possible.

In the coming year, DGM will continue to revise several internal administrative functions in an effort to improve the internal efficiency of the city's HUD programs. The Citizen Participation Plan will be amended to identify opportunities for cost savings such as posting versus publishing where applicable. Where feasible, administrative functions will be automated to improve service delivery and collaboration among partnering agencies. Potential areas for automation include the program reimbursement process, monitoring report preparation, reporting, etc. The city will also evaluate programs carried out internally and those administered by NRHA to identify additional opportunities for collaboration. Housing and community programs found to function more ideally under the city's direction will remain in-house and those found to be more suitable for NRHA or other agencies will be transitioned.

In addition to the city's process, NRHA will undertake the following to enhance coordination between public and private housing, health, and social service agencies:

- Community Health Wellness Program with Eastern Virginia Medical School (EVMS).
- Health Screenings/Blood Testing with Norfolk Department of Public Health.
- Community Gardens Program in two communities.
- Asthma Awareness and Education with the EVMS Pediatrics Department.
- Mobile Dental Health Program operated by the Hampton Roads Health Center which is accessible to all communities.
- Annual Senior Health conference sponsored by NRHA.

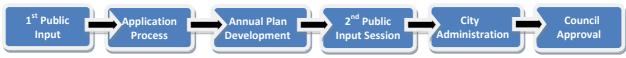
Citizen Participation

- 1. Provide a summary of the citizen participation process.
- 2. Provide a summary of citizen comments or views on the plan.
- 3. Provide a summary of efforts made to broaden public participation in the development of the consolidated plan, including outreach to minorities and non-English speaking persons, as well as persons with disabilities.
- 4. Provide a written explanation of comments not accepted and the reasons why these comments were not accepted.

Program Year 3 Action Plan Citizen Participation Response:

Citizen Participation Process

The Citizen Participation Plan sets forth the jurisdiction's policies and procedures for public participation in activities funded through the HUD entitlement programs. The Citizen Participation process ensures citizens have the opportunity, and are encouraged, to express their views and concerns to assist in strengthening government operations with regard to community development. A copy of the Citizen Participation Plan is located on Norfolk's website. The chart below outlines the major phases of the Citizen Participation Process.



Application Process

The city's application process is held annually and is competitive in nature. For FY 2014, the city provided tutorials, webinar training and technical workshop to interested applicants.

^{*}Please note that Citizen Comments and Responses may be included as additional files within the CPMP Tool.

Also, applications were required to be submitted electronically using Engyte, a web-based file sharing system. This efficiency measure allowed for more automated process. Applications were screened and reviewed by city staff for eligibility before going on to the review groups.

CDBG Application Review

Participation in the development of the Annual Action Plan is a collaborative effort between many individuals representing various organizations and agencies. Two review groups were instrumental in the development of this comprehensive Annual Plan:

- 1) Consolidated Plan Review Group (CPRG), and
- 2) Continuum of Care Review Group (CoC RG).

The diverse background of each citizen-member allows for in-depth and informative discussions. The activities of these groups were coordinated by DGM staff to assist in the development of recommendations based on a comprehensive review of public service programs and redevelopment and revitalization needs.

The CPRG reviewed and scored CDBG applications. This group comprised of both civic-minded, Council appointed ward representatives, external agency partners, and city departments who have expertise in areas and services affecting low-to-moderate income citizens. This group was tasked with reviewing the CDBG applications, including the CDBG application submitted by NRHA. The FY 2014 CPRG was composed by the following:

- Ward 1
- Ward 2
- Ward 3
- Ward 4
- Ward 5
- Youth & Education
- Norfolk Planning Commissioner
- Housing Services
- Public Housing
- Special Needs Populations
- Norfolk Department of Human Services
- City Manager's Office
- Office of Budget and Grants Management

ESG Application Review

The CoC RG evaluated and scored ESG applications. This group is comprised of CoC and Norfolk Homeless Consortium group members as well as a previously homeless Norfolk resident. The CoC RG was appointed by the Norfolk Homeless Consortium Chairperson. This group was tasked with reviewing the ESG applications. The FY 2014 CoC RG was composed by the following:

- Norfolk Community Services Board
- Virginia Supportive Housing
- ACCESS AIDS Care Center
- Homeless Representative
- Office of Budget and Grants Management

Input from both CPRG and CoC RG proved to be invaluable. Both groups discussed the merits of each application based on the broad national objectives as established by HUD and

the priority areas identified in the Consolidated Plan. Eligible applications are then reviewed by the respective review group for assigning a score to each application.

Each of the proposals submitted for funding for FY 2014 was evaluated, scored and documented according to the following criteria:

- HUD's broad national objectives
- City Council priorities, particularly education and community building
- Contribution to the key HUD priorities of decent housing, suitable living environments, and expanded economic opportunities
- Need for service as identified in the Consolidated Plan
- Organizational capacity
- Strengthening of community partnerships
- Project readiness

Once scores were received from both the CPRG and CoC RG applications were prioritized. The applications score was the most significant factor used in determining which organizations would be recommended for funding. To ensure applications were scored based on merit neither group was asked to make funding recommendations.

Citizen Input

The **1**st **Public Input Session** was held in the evening on February 4, 2013. Approximately, 17 citizens attended.

The announcement for this meeting was posted in The Virginian Pilot. DGM informed various agencies, including groups that serve persons with disabilities, minorities, and persons of low- and very-low income who are residents of local target areas. The focus of this session was to gain input from citizens on priority needs to be funded for FY 2014. The meeting attendees were encouraged to discuss their comments and concerns regarding needed programs and services.

The **2nd Public Input Session** was held in the evening on March 28, 2013.

The announcement for this meeting was posted in The Virginian Pilot. DGM also informed various agencies, including groups that serve persons with disabilities, minorities, and persons of low- and very-low income who are residents of local target areas of the notification and were encouraged to attend and submit comments where funding is to be used. The purpose of this session was for the city to receive comments on the FY 2014 Annual Action Plan recommendations.

Both Public Input Sessions were facilitated by the DGM and the Consolidated Plan Review Group members. Both sessions were held in the City Hall Building.

The **30-day comment period** is in accordance with HUD regulations. The period was available beginning April 13, 2013 through May 13, 2013. No written comments were received by the close of the comment period.

The **3**rd **Public Hearing** was scheduled for April 24, 2013 and was held by City Council before the plan's formal adoption. The draft Annual Plan required a 30-day comment period which began on April 13, 2013 through May 13, 2013. The comments and views expressed during these public sessions are provided in Table 13.

Table 13: Summary of Citizen Comments and Views

1st Public Input Session, February 4, 2013

- The Salvation Army: Speaker expressed the need to expand its services to five days a week (4 days for men/ one day for women) and expressed the need for providing emergency services. The Salvation Army services include, but not limited to, providing transitional and ultimately providing permanent housing for its homeless clients.
- 2. Virginia Supportive Housing: Speaker requested consideration for the single room occupancy (SRO) project. The application requested funds to develop permanent supportive housing for homeless Norfolk residents.
- 3. Park Place Health and Dental Clinic: Speaker requested funding consideration for its dental clinic program that provides approximately \$1.2 million dollars in dental services.
- 4. Beacon Light, CHDO, Inc.: Speaker requested consideration for its Homebuyer Assistance program under the HOME program.
- 5. Habitat for Humanity of South Hampton Roads: Speaker requested consideration for its application to improve the community and provide additional affordable housing for income qualified residents.

2nd Public Input Session, March 28, 2013

- 1. Virginia Supportive Housing: Speaker thanked the CPRG for prior year funding for its programs. Communicated that funds are needed and this organization is the only one that provides permanent supportive housing services.
- 2. Habitat for Humanity of South Hampton Roads: Speaker emphasized the importance of the city reconsidering funding their CDBG application for City-wide Affordable Homeownership Rehabilitation program.

30- Day Comment Period (April 13, 2013 – May 13, 2013)

No comments were received during the 30-day comment period.

City Council Public Hearing, April 24, 2013

No comments were received during the public hearing.

Efforts to Broaden Citizen Participation

The City of Norfolk's Citizen Participation Plan is designed to encourage citizen involvement in the development of the Annual Plan and any substantial amendments. The City of Norfolk, in conjunction with NRHA, and other community service organizations, encourages the participation of all of its citizens by soliciting public input at various stages during the annual plan process. Several methods are used to communicate opportunities for public input including newspaper advertisements, website notifications, and media briefs.

To meet the needs of physically disabled residents, public hearing locations are convenient to citizens and provide Americans with Disability Act (ADA) accessibility. The Action Plan process intends, to the extent feasible, to accommodate the needs of non-English speaking, deaf, hearing impaired, and/or visually impaired residents. In all newspaper advertisements, mailings for public hearings, and public notices language is included expressing the city's desire to accommodate any special needs along with the city's contact information so that necessary accommodations can be made. When a significant number of non-English speaking residents will be in attendance, such groups may request translated documents in advance of a public forum. Lastly, the DGM will provide additional technical assistance to any special needs applicant as requested.

Comments and Views Not Accepted

All comments during the 1st and 2nd Public Input Sessions were itemized and accepted. Due to limited resources, many programs could not be recommended for full, partial or even have reductions restored. The Annual Plan's 30-day comment period begins April 13 through May 13. Comments both written and oral received during this period of time will be included with the Annual Plan submitted to HUD.

Institutional Structure

1. Describe actions that will take place during the next year to develop institutional structure.

Program Year 3 Institutional Structure Response:

In its efforts towards becoming a "well managed government", the city will continue to strengthen relationships with internal and external partners. These partnerships have been critical in identifying the objectives identified in the city's FY 2012 – 2016 Consolidated Plan.

These objectives include, but are not limited to the areas of housing, homeless prevention and public services that impact the disabled community among other special needs groups. Additionally, the city will continue work to identify efficiencies and eliminate areas of service duplication. DGM, the Office to End Homelessness (OTEH), the Norfolk Homeless Consortium (NHC), the Department of Human Services (DHS), and The Planning Council, Inc. (the city's Continuum of Care Coordinator) will continue to work together while providing quality services to the residents of Norfolk. The city expects these established relationships to add continuity and improve delivery of public service activities and homeless programs.

In the coming fiscal year, the collaborative efforts between the city and NRHA will be modified to focus on alignment of services. Moving forward, the city and NRHA will work to identify shared opportunities for efficiency. Currently, NRHA undertakes the city's community development initiatives, including the rehabilitation of owner-occupied housing and the revitalization of neighborhoods through new housing development based on priorities established by the Norfolk City Council and NRHA's Board of Commissioners. In FY 2014, NRHA will continue to focus on the rehabilitation of homes for low-to-moderate income homeowners and continue to utilize prior years' funding towards the construction of site improvements to develop neighborhoods. Additionally, through the HOME program, NRHA will continue to administer activities that support down-payment and closing cost assistance for first-time homebuyers.

The city's OTEH will continue to oversee implementation of the Tenant Based Rental Assistance (TBRA) program this year. Due to the significant reductions in the HOME budget, the program is being re-crafted to support just the 12 persons who are chronically homeless with TBRA rental assistance in the Housing First program. The city is in the planning stages of developing the second SRO project in Norfolk. With these funds, Norfolk will support this SRO development project for 80 units using HOME, CIP and prior year CDBG funds.

The city's DHS will not receive an allocation from the current year's funds, but will be able to continue the TBRA security/utility deposit program through the reinvestment of \$40,000 from previous HOME funds. This past year, the Homeless Action Response Team (HART) has assisted approximately 50 persons in exiting housing with the HOME TBRA security deposit program.

In FY 2014, the Department of Planning and Community Development will implement the goals and objectives of the city's General Plan: plaNorfolk2030. This Plan enables local government officials and citizens to anticipate and deal constructively with changes occurring within the community and to shape the physical development of the community over the long-term. The Plan addresses the important physical relationships between each part of the community.

This Plan is the articulation of the community's values and priorities for physical development and should be the foundation for all decision-making in matters involving land use planning. It guides and coordinates the changes the community is experiencing by providing for:

- The sustainable use of land and resources;
- A good environment for people to live in;
- Anticipated future needs;
- · Beneficial development patterns; and,
- The most cost-effective use of tax dollars.

DGM staff will continue to collaborate with the city's Department of Planning and Community Development to ensure the objectives identified in the Consolidated Plan align with those identified in plaNorfolk2030.

In an ongoing effort to ensure effective and efficient management of entitlement funds allocated to participating jurisdictions, HUD routinely distributes updates on older activities to be reviewed by the locality. Under leadership of the city administration, in FY 2014, the city and NRHA will continue to work closely to monitor and complete the status of older activities in IDIS and make certain that timely completion of activities takes place. Additionally, DGM will continue to examine reporting procedures including the use of IDIS to improve oversight of the programs and cleanup of old activities from IDIS. City administration is committed to improving the effectiveness of Norfolk's HUD funded programs.

Finally, in accordance with the defined objectives outlined in the FY 2012-2016 Consolidated Plan, DGM will continue to coordinate activities in FY 2014, identified as strategies for achieving specific outcomes. These activities include:

- Collaboration with the city's Public Works and Utilities Departments to identify and prioritize improvements for CDBG targeted areas.
- Collaboration with homeless service providers through the city's Office to End Homelessness to increase the amount of permanent supportive housing opportunities for homeless individuals.
- Collaboration with internal and external partner organizations focused on youth development to identify unique programs to offer to Norfolk youth.
- Coordination with the city's Economic Development Department to develop new and innovative business incentives to recruit and enhance small business opportunities in the City of Norfolk.
- Collaboration with local and regional service providers to pinpoint the exact needs of special needs populations: the elderly, disabled, and people living with HIV and AIDS; and develop plans for meeting these needs.

 Identification of focused neighborhood indicators to gauge progress based on community identified priorities.

Monitoring

1. Describe actions that will take place during the next year to monitor its housing and community development projects and ensure long-term compliance with program requirements and comprehensive planning requirements.

Program Year 3 Action Plan Monitoring Response:

Monitoring Procedures

As the lead agency for managing the city's HUD entitlement programs, DGM establishes standards and procedures to monitor the performance and effectiveness of the housing and community development activities outlined in the Annual Plan. Utilizing a Risk Based Assessment Model implemented in FY 2008, the city is successfully able to determine which returning subrecipients must be monitored during the program year based on their individual level of risk. **All new** subrecipients are monitored. In an effort to ensure compliance with CDBG, HOME and ESG regulations, DGM staff uses HUD monitoring checklists during all monitoring visits.

The city's monitoring program is intended to identify concerns and assist the grantee with problem solving in order to complete the project in accordance with all program requirements. If the problem cannot be resolved and there are disallowed or ineligible costs, the organization will not be reimbursed. The city monitors its subrecipients to determine whether the approved projects and programs are being carried out in accordance with both Consolidated and Annual Plan objectives as well as contractual terms and HUD regulations. The city's monitoring objectives ensure that subrecipients are:

- Carrying out their HUD programs as stipulated in their contract with the city and maintaining, obtaining, and organizing documentation to support all actions and national objective compliance.
- Documenting compliance with program rules.
- Complying with other applicable laws and regulations (i.e.: environmental review, Davis-Bacon).
- Charging costs to the program or projects that are eligible under applicable regulations and are charged according to their program budget.
- Ensuring timely expenditure of CDBG funds and timely closeout of projects.
- Conducting the program in a manner which minimizes the opportunity for fraud, waste, and mismanagement.
- Demonstrating capacity to carry out the approved program or project.
- Identifying and addressing technical assistance needs.

The city and NRHA have a long-standing, productive relationship with respect to community development in Norfolk; specifically in the areas of revitalization and conservation. Historically, NRHA has received about 75 percent of the city's CDBG funds and approximately 90 percent of HOME funds. In FY 2009 the city began to expand its monitoring of NRHA's CDBG and HOME activities. At that time DGM staff worked with NRHA to craft special payroll reports to supplement administrative vouchers. These reports are still in use today. In recent years, the city has also included additional guidelines in the NRHA agreement that specify what supporting documentation will need to accompany non-

administrative reimbursement requests. This step also helps ensure regulatory compliance. Since FY 2012, DGM staff began the annual monitoring of NRHA. As the city's largest subrecipient, the monthly monitoring approach makes the NRHA monitoring process easier to accomplish and affords the city an opportunity to review a wide variety of activities throughout the year.

In summary, the city implements a comprehensive monitoring program that includes subrecipient education on relevant regulations and policies; frequent communication between the city and subrecipients on compliance measures quarterly accomplishment reports; and subrecipient site visits and examination of subrecipient records. The city conducts two basic types of monitoring that are determined by the Risk Analysis Process: off-site monitoring or desk monitoring, and on-site monitoring. On-site monitoring is a structured review conducted by DGM at the locations where project activities are being carried out or project records are being maintained.

The need for on-site monitoring visits are based on a combination of factors such as:

- 1. Past organizational performance.
- 2. Grant award amount; and
- 3. Evidence of significant outstanding audit and/or compliance issues.

Off-Site (or desk) monitoring includes the review of reimbursement requests, review of quarterly reports and requests for budget adjustments.

Training

Realizing the importance of proper training, staff from the DGM utilizes every opportunity to attend training sessions offered by HUD, the National Community Development Association, and other professional development organizations. Training topics vary from IDIS administration and performance measurement to CDBG basics, environmental review records, and consolidated plan development. In an effort to maximize effectiveness in managing entitlement programs, a concerted effort is made to share information from training sessions with fellow staff members through staff training reports and oral presentations.

The City of Norfolk provides mandatory training to CDBG sub-recipients at the beginning of every program year and additional technical support throughout the year to ensure HUD's program requirements are met by each program. This annual training is reinforced with support from the city Auditor's office. The Office of the City Auditor partners with DGM to present a training module on audit readiness and the importance of accurate record keeping.

Lead-based Paint

1. Describe the actions that will take place during the next year to evaluate and reduce the number of housing units containing lead-based paint hazards in order to increase the inventory of lead-safe housing available to extremely low-income, low-income, and moderate-income families, and how the plan for the reduction of lead-based hazards is related to the extent of lead poisoning and hazards.

Program Year 3 Action Plan Lead-based Paint Response:

Lead hazards are part of rehabilitation efforts under both the CDBG and HOME programs. Once a home is selected for rehabilitation and the initial inspection reveals lead hazards, the

rehabilitation plan for the structure is revised to include the necessary abatement. The current maximum amounts available for the Equity Secure and Home Rehabilitation Grant are \$20,000 and \$25,000 respectively. These funds may be used to rehabilitate the property depending upon the level of intervention required.

All residential properties built prior to 1978 are tested before, if applicable, and after the rehabilitative repairs have been completed by a certified lead risk assessor to assure the areas disturbed by the repairs are made lead safe. In addition, repairs are completed by either lead abatement contractors or lead contractor supervisors.

Approximately 81 property owners will be assisted in FY 2014 through the various rehabilitation programs offered with CDBG. If the homes are built prior to 1978 and the rehabilitation disturbs any lead surface, appropriate lead abatement techniques are used. The city's commitment to lead hazard reduction, coupled with availability of funds for assessment and abatement through this type of program, will permit the city to escalate efforts to reduce hazardous levels of lead in structures throughout the community, thus improving the quality of life for Norfolk citizens.

The DHS administers the Human Services Grants (HSG) program which provides funds various organizations for regional and homeless initiatives. HSG funds a Housing Broker position. The housing broker conducts a visual inspection of rental units that are assisted by the Homeless Action Response Team (HART) when there is a child under the age of six years old. This inspection must be completed and the unit 'cleared for occupancy' before the family can occupy the unit. When a lead risk is identified, the housing broker provides the landlord with information on addressing remediation.

This inspection process has helped to ensure that children in families with very low incomes have an increased level of protection to prevent exposure risk from lead. This process was implemented for the Homeless Prevention and Rapid Re-Housing Program (HPRP) and will continue with all re-housing assistance activities using public funds that are managed by city agencies.

II. HOUSING

Specific Housing Objectives

*Please also refer to the Housing Needs Table in the Needs.xls workbook.

1. Describe the priorities and specific objectives the jurisdiction hopes to achieve during the next year.

Program Year 3 Action Plan Priorities and Specific Objectives Response:

The City of Norfolk is committed to the goals of providing safe affordable housing and improving the quality of life for all low- and moderate-income residents regardless of familial or marital status, race, religion, sexual orientation, or gender identify.

The city identified the following priorities as stated in the Consolidated Plan:

- Increase quality of owner-occupied housing
- Increase affordability of owner-occupied housing
- Increase availability of affordable owner-occupied housing
- Increase quality of rental housing

- Increase availability of affordable rental housing
- Increase the range of housing options with related services for persons with special needs
- Increase the number of persons moving from homelessness or transitional housing to permanent housing

The accomplishment goals the City of Norfolk plans to achieve during the FY 2014 Annual Plan period are listed in Table 14. These accomplishments are designated by HUD.

Table 14: Planned Housing Accomplishments				
Activity	HUD Program	Units of Housing		
Rental Housing Subsidies	HOME	42		
Construction of Housing	HOME	3		
Direct Homeownership Assistance	HOME	24		
Rehab, Single-Unit Residential	CDBG	23		
Disposition – for Affordable Infill Lots	CDBG	12		
Rehab, Single-Unit Residential (Home Repair)	CDBG	58		
Lead-Based/Lead Hazard Test/Abatement	CDBG	61		

A major obstacle in achieving the listed objectives to assist the low-to-moderate income population in the community is the decrease in funding. However, the city will continue to leverage its resources to assist Norfolk residents.

The project activities related to the city's housing objectives involve disposition, and rehabilitation. Funds allocated in FY 2014 will assist with ongoing rehabilitation and disposition of real property. It is expected that approximately 12 lots will be sold to accommodate new in-fill housing during FY 2014. The goals for disposition of lots are provided in Table 15.

Table 15: Disposition of Lots to Support Infill Housing				
Neighborhood # of Lots To Be Sold				
Park Place	4			
Ballentine Place	1			
Berkley III	6			
Lambert's Point 1				
Total 12				

2. Describe how federal, state, and local public and private sector resources that are reasonably expected to be available will be used to address identified needs for the period covered by this Action Plan.

Program Year 3 Action Plan Primary Funding Sources Addressing Identified Needs response:

The primary sources of funding for the city's housing objectives are HUD's CDBG and HOME Programs. During the FY 2014 Annual Plan cycle, approximately \$795,512 in HOME and \$2,127,315 in CDBG funds have been allocated. In addition, approximately \$4.85 million has been budgeted through the city's Capital Improvement Program to fund neighborhood conservation and redevelopment. The FY 2014 allocation of HUD funds for housing is detailed in Table 16.

Table 16: FY 2014 Planned Funding for Housing

Activity	HUD Program	Accomplishment Units	Amount
Rental Housing Subsidies	HOME	Households	\$153,199
Construction of Housing (CHDO)	HOME	Housing Units	\$142,313
Direct Homeownership Assistance	HOME	Households	\$500,000
		Subtotal	\$795,512
Rehab, Single-Unit Residential	CDBG	Housing Units	\$1,427,712
Rehab, Single-Unit Residential (Home Repair)	CDBG	Housing Units	\$511,416
Rehab, Single-Unit Residential (RLF)	CDBG	Housing Units	\$275,000
		Subtotal	\$2,214,128
		Grand Total	\$3,009,640

All housing activities, which include an emergency deferred loan/grant program, the matching grant program, and the first-time homebuyer down payment assistance program, will be available for low- to moderate- income owner-occupied households. HOME funds can be used for owner housing, rental housing, new construction, housing rehabilitation, home acquisition, and supportive services. The total budget for CDBG and HOME activities is approximately \$3,009,660. There may also be private homeowner investment, bank financing, and possibly other federal and state funds involved with these programs.

Needs of Public Housing

1. Describe the manner in which the plan of the jurisdiction will help address the needs of public housing and activities it will undertake during the next year to encourage public housing residents to become more involved in management and participate in homeownership.

Program Year 3 Action Plan Public Housing Strategy Response:

To address the needs of public housing and to encourage public housing residents to become more involved in management and participate in home ownership, NRHA's approach includes community-wide meetings, meetings with the Tenant Management Councils and the Resident Advisory Board, and scheduling public hearings. To specifically engage tenants in the housing management process, a survey instrument is distributed by housing management staff to new residents at move-in to help determine levels of customer expectations as part of NRHA's new resident orientation. The purpose of the survey is for NRHA to gain information regarding the move-in process and services needed during the time the resident lives in public housing. Residents are also surveyed when they move out to determine the level of customer satisfaction. The analysis and reporting staff at NRHA is responsible for the distribution and collection of the surveys and for the compilation of results for management staff. The results of the surveys are used as measurements of NRHA's strengths and deficiencies in its overall service delivery. NRHA includes residents in planning and implementation of programs based on the responses received. Resident input will be incorporated into day-to-day operations when feasible. Program staff will receive ongoing customer-service training to facilitate improved communications and increased efficiency for better productivity.

Program descriptions for encouraging homeownership among public housing residents are provided in Table 17.

Table 17: Programs to Encourage Homeownership Among Public Housing Residents			
Program Name	Description		
Family Self-Sufficiency (FSS)	This program combines case management, workforce development, credit repair and homebuyer counseling with the provision of down payment and closing cost assistance from the establishment of personal escrow accounts that result from the reservation of increased rent payments resulting from resident income growth. Currently, the total enrollment for the Family Self Sufficiency (FSS) Program is 314 which comprise Housing Choice Voucher clients (155) and Public Housing residents (159). Anticipated homeownership projection is between two to four homes annually and is the same projection for the next three to five years based on historic trends.		
Section 8 Homeownership Program.	This program allows eligible Section 8 tenants to utilize their Housing Choice Vouchers to obtain a mortgage to assist in purchasing their first homes.		
HomeNet	The HomeNet Homeownership Center provides comprehensive individualized pre- purchase homeownership counseling, post-purchase counseling, and educational services that strengthen long-term homeownership success for Norfolk residents to include public housing and housing choice voucher clients aspiring to achieve and or maintain homeownership.		
	Each client is prescribed a plan of action designed and tailored to remove barriers that prevent them from becoming a homeowner. Currently there are 105 residents in the program. It is anticipated that the program will assist 45 families obtain the dream of homeownership annually over the next five years.		

The public housing agency is not designated by HUD as "troubled" or performing poorly. NRHA will continue to work towards achieving high performance status through ongoing monitoring and review of key property management indicators. The indicators are physical condition of communities, financial assessment, management operations, and capital fund. Currently, the agency is a standard performer.

Barriers to Affordable Housing

1. Describe the actions that will take place during the next year to remove barriers to affordable housing.

Program Year 3 Action Plan Barriers to Affordable Housing Response:

There are two significant barriers to affordable housing: rapid increases in the cost of housing, and limited funding available to support additional affordable housing initiatives. The HOME Investment Partnership (HOME) Program has been the city's most significant resource for addressing barriers to affordable housing. Over the past three years the HOME program has seen a 52 percent decrease in program funding. Additional decreases are expected in FY 2014. The HOME Program is utilized to create and maintain opportunities for low-to-moderate income residents to secure affordable housing.

Over the next year, in partnership with NRHA will continue to offer first-time homebuyer assistance in the form of down payment and closing costs to income eligible residents. In FY 2014, \$500,000 has been budgeted for this activity with an estimated 14 residents to be assisted. In support of the Homebuyer Assistance initiative, the city allocates funding for the HomeNet program under CDBG.

The HomeNet program provides pre- and post-homebuyer counseling and works with builders, realtors, banks, and attorneys to shepherd buyers through their first purchases. Program staff anticipates 10 new families will achieve their dream of homeownership during FY 2014. Utilizing CDBG funds, the city will continue to implement an affordable infill-housing program. After final disposition, new opportunities will be provided with the use of down payment and closing-cost assistance.

The city will use HOME funds to support a tenant based rental assistance (TBRA) initiative to end chronic homelessness. The Office to End Homelessness will use TBRA funds to assist homeless individuals' secure affordable housing. The program will assist a qualifying individual with security and utility deposits. It is estimated that 50 households will be assisted during the program year.

In addition to being able to support the needs of new owners and renters, it is important to take into account the needs of existing homeowners. During FY 2014, the city will contract with NRHA to coordinate housing rehabilitation for owner-occupied residences through a deferred payment loan. Financial assistance is provided through a combination of efforts including grants and due-on-transfer loans with no interest and no monthly payments. The amount to be repaid is based on the increase in property value created by the repairs and becomes due upon transfer of ownership property. All the owner has to pay are closing costs, which are usually less than \$300. The only security required is a promissory note secured by a recorded deed of trust (lien) for the amount of increase in the property's value resulting from the repairs. Additionally, the city intends to continue to offer a Senior Tax Relief Program and the Tax Abatement Program.

Home Investment Partnerships Program (HOME)

- 1. Describe other forms of investment not described in § 92.205(b).
- 2. If the participating jurisdiction (PJ) will use HOME or ADDI funds for homebuyers, it must state the guidelines for resale or recapture, as required in § 92.254 of the HOME rule.
- 3. If the PJ will use HOME funds to refinance existing debt secured by multifamily housing that is that is being rehabilitated with HOME funds, it must state its refinancing guidelines required under § 92.206(b). The guidelines shall describe the conditions under which the PJ will refinance existing debt. At a minimum these guidelines must:
 - a. Demonstrate that rehabilitation is the primary eligible activity and ensure that this requirement is met by establishing a minimum level of rehabilitation per unit or a required ratio between rehabilitation and refinancing.
 - b. Require a review of management practices to demonstrate that disinvestments in the property has not occurred; that the long-term needs of the project can be met; and that the feasibility of serving the targeted population over an extended affordability period can be demonstrated.
 - c. State whether the new investment is being made to maintain current affordable units, create additional affordable units, or both.
 - d. Specify the required period of affordability, whether it is the minimum 15 years or longer.
 - e. Specify whether the investment of HOME funds may be jurisdiction-wide or limited to a specific geographic area, such as a neighborhood identified in a neighborhood revitalization strategy under 24 CFR 91.215(e)(2) or a Federally designated Empowerment Zone or Enterprise Community.

f. State that HOME funds cannot be used to refinance multifamily loans made or insured by any federal program, including CDBG.

Program Year 3 Action Plan HOME Response:

For FY 2014, the City of Norfolk does not intend to use forms of investment other than those described in 24 CFR 92.205(b) or use HOME funds to refinance existing debt secured by multifamily housing that is being rehabilitated with HOME funds.

The city plans to use HOME funds for homebuyers in accordance to the guidelines of the recapture option in 24 CFR 92.254 (refer to #3 of this section).

The following are key terms and conditions related to the administration of the HOME program:

- **<u>Principal Residence:</u>** The property purchased must be the primary dwelling of the borrower during the affordability period. The borrower is not allowed to temporarily sublease the property (exceptions can be made for military families with prior written approval from NRHA).
- **Affordability Period:** The property occupied by the borrower must remain affordable for a specific period of time, depending on the level of HOME funds invested as a direct subsidy to the borrower for down payment and closing costs assistance.

Table 18 summarizes the affordability period for a borrower assisted with HOME funds.

Table 18		
HOME Funds Provided	Affordability Period	
Less Than \$15,000	5 Years	
\$15,000 - \$40,000	10 Years	
Greater Than \$40,000	15 Years	

Forgiveness Terms: The date of forgiveness begins on the date of closing.

The dates and terms of forgiveness with borrowed HOME funds that will be forgiven are shown in Table 19.

Table 19		
HOME Funds Provided Per Unit	Terms of Forgiveness	
Less Than \$15,000	5 Years @ 20% Per Year	
\$15,000 - \$40,000	10 Years @ 10% Per Year	
Greater Than \$40,000	15 Years @ 6.67% Per Year	

Recapture Restrictions

The amount of HOME funds invested as a direct subsidy to the borrower for down payment and closing costs assistance will be recaptured as the "reduction during affordability period" option identified in 24 CFR 92,254(a)(5)(ii)(A)(2). This option allows the HOME investment amount to be recaptured on a prorated basis for the time the borrower has owned and occupied the housing measured against the required affordability period. Therefore, if the property assisted with HOME funds does not continue to be the principal residence of the borrower for the duration of the affordability period, the borrower must repay NRHA the unforgiven amount of the principal balance of the note in accordance with the forgiveness

terms and recapture restrictions which is due upon the borrower either selling the property during the affordability period or permanently vacating the property as the borrower's principal residence during the affordability period.

If the property assisted with HOME funds is sold (voluntarily or involuntarily) during the affordability period, NRHA and/or the eligible Community Housing Development Organization (CHDO) will have the right of first refusal to purchase the property within 45 days of NRHA receiving either a written proposal to sell from the borrower, written notification of a deed in lieu of foreclosure or written notification of foreclosure. If NRHA and/or the eligible CHDO purchase the property, the property will be sold to an income eligible family in a reasonable period of time following the purchase. If NRHA and/or the eligible CHDO choose not to purchase the property, the borrower has the option to sell, during the affordability period, to any willing buyer (which includes a willing buyer determined income eligible to receive HOME funds as a direct subsidy for down payment and closing costs assistance by NRHA).

During the affordability period, if the borrower sells the property to a buyer determined income eligible to receive HOME funds as a direct subsidy for down payment and closing costs assistance by NRHA, the unforgiven amount of the principal balance of the note in accordance with the forgiveness terms and recapture restrictions can be assumable by the new buyer with approval of NRHA, such approval not being unreasonably withheld. If the new buyer does not qualify to receive enough HOME funds to assume the entire unforgiven amount of the principal balance, the borrower must pay to the order of NRHA at settlement the difference between the unforgiven amount of the principal balance of the note in accordance with the forgiveness terms and recapture restrictions and the amount of the note the new buyer qualifies to assume.

If the property is sold to any willing buyer not deemed income eligible during the affordability period the borrower must repay NRHA the unforgiven amount of the principal balance of the note in accordance with the forgiveness terms and recapture restrictions. Conversely, when the borrower retains ownership of the property for the entire affordability period, no resale restrictions apply unless refinancing restrictions are applicable during the affordability period; the borrowed HOME funds are fully forgiven.

The amount of repayment of HOME funds the borrower owes NRHA at the sale of the property during the affordability period will be determined by the amount of net proceeds derived by the sale of the property at fair market value. Net proceeds being defined as the sales price minus (a) the payoff of loans and other amounts having priority over the lien of the deed of trust securing repayment of the note, (b) closing costs incurred by the borrower to sell the property and (c) the borrower's investment in the property (herein defined as the borrower's down payment when the borrower purchased the property and the borrower's costs of capital improvements to the property). If the net proceeds from the sale of the property at its fair market value are insufficient to pay the unforgiven amount of the principal balance of the note in full, the holder shall forgive repayment of the amount of the note in excess of the net proceeds.

Refinancing Restrictions

During the affordability period, the borrower is not permitted to refinance the property without specific written permission from NRHA. NRHA will allow the subordination of its lien interest only for the sole purpose of the borrower to refinance for a mortgage interest rate reduction, resulting in a monthly principal and interest payment reduction, and not for the purpose of removing cash or equity from the property proceeds. The borrower must make

payable to NRHA the unforgiven amount of the principal balance of the note in accordance with the forgiveness terms and recapture restrictions at the time of refinancing if cash or equity is removed from the property proceeds.

Foreclosures

In the event of foreclosure or deed-in-lieu of foreclosure by a lender in first lien position, NRHA will recapture any applicable net proceeds from the foreclosure or deed-in-lieu of foreclosure. The affordability period and recapture restrictions shall be negated if there are no net proceeds from the foreclosure or deed-in-lieu of foreclosure, or if the net proceeds from the foreclosure or deed-in-lieu of foreclosure are insufficient to pay the unforgiven amount of the principal balance of the note in full. However, if at any time following the foreclosure or deed-in-lieu of foreclosure, but still during the affordability period, the borrower recorded as owner prior to foreclosure or any newly formed entity that includes the former owner presently or previously having family or business ties, obtains an ownership interest in the property, the affordability period shall be revived according to its original terms.

The borrower must immediately send NRHA any and all notices of foreclosure or deed-inlieu of foreclosure to: Norfolk Redevelopment & Housing Authority, Program Services Department, ATTN: HOME Program for Homebuyers, P.O. Box 968, Norfolk, VA 23501.

Enforcement of Recapturing Direct HOME Subsidy Funds

Each applicant, co-applicant and/or spouse is required to sign a "HOME Program Application" and "Defined Rules & Restrictions of Borrowed HOME Program Funds" which outlines the guidelines of the Principal Residence Requirement, Affordability Period, Forgiveness Terms, Recapture Restrictions, Refinance Restrictions and Foreclosures – both of these documents are Homebuyer Agreements used to enforce said guidelines. Each borrower receiving Direct HOME Subsidy for down payment and closing costs assistance will be required to sign a Home Investment Partnerships Program Promissory Note and Deed of Trust on the Date of Settlement.

The Home Investment Partnerships Program Deed of Trust is recorded at the City of Norfolk Circuit Court as a second lien to cover a Home Investment Partnership Promissory Note which contains language setting forth the Principal Residence Requirement, Affordability Period, Forgiveness Terms, Recapture Restrictions, Refinance Restrictions and Foreclosures.

Recaptured Direct HOME Subsidy Funds

Direct HOME Subsidy funds recaptured by NRHA in accordance with 92.254(a)(5)(ii) are returned to the City of Norfolk to be deposited in the HOME Investment Trust Fund local account, where the recaptured funds are retained for additional HOME-eligible activities.

Selected NRHA and city staff conducts numerous outreach efforts with the citizens of Norfolk. Participation with targeted businesses is encouraged which demonstrates an investment in the community.

Marketing is carried out in support of both the First-time Homebuyer Assistance Program and the Equity Secure Program (for homeowner rehabilitation) through the following efforts:

- Information on the Homebuyer Assistance Program is distributed by mail and across the websites of NRHA and the City of Norfolk. Program staff also occasionally sponsors booths at trade shows and homebuyer related conferences.
- The NRHA HOME Program staff, HomeNet Homeownership staff, and city staff from the Housing Office regularly host and attend Realtor and Lender workshops to

acquaint attendees with the Homebuyer Assistance program. This outreach effort generates interest in the program and ultimately attracts applicants who become homebuyers.

- The NRHA HomeNet Homeownership Center conducts VHDA-sponsored First-time Homebuyer Education Classes on a monthly basis and also maintains a Homebuyer Club for public housing residents and Section 8 Housing Choice Voucher recipients who have made homeownership a personal goal.
- The Equity Secure program is marketed by mail, the NRHA website, and through occasional ads in the local newspaper. Brochures are occasionally distributed in targeted neighborhoods on a door-to-door basis.

NRHA has implemented a comprehensive, integrated strategy to enhance business and other economic opportunities for Section 3 certified, minority-owned and women-owned business enterprises. It was developed to ensure that NRHA economic opportunities in procurement are directed towards these target groups. Certain affirmative steps have been adopted to maximize participation in HOME funded projects by these targeted business enterprises and other small businesses. These affirmative steps are listed below and constitute the NRHA Section 3 and Minority Outreach Procedures and Requirements for the HOME Program. Consistent with Section 3 of the HUD Act of 1968 and Presidential Executive Orders 11625, 12138, and 12432, NRHA shall make efforts to ensure that Section 3 certified, minority-owned, women-owned, labor surplus area businesses, and individuals or firms located in or owned in substantial part by persons residing in the area of an NRHA project are used whenever possible. Such efforts shall include, but shall not be limited to the following:

- Include language in the NRHA Statement of Procurement Policy and contract solicitations that encourage participation of Section 3, minority and women business enterprises.
- Follow up with the target population to conduct intensive outreach and promote awareness of contract and other economic opportunities.
- Encourage Section 3, minorities and women participation through direct solicitation of bids or proposals.
- Conduct business development and capacity building workshops and trainings to strengthen the competencies of these businesses to do business with NRHA.
- Divide total requirements, when economically feasible, into smaller tasks or quantities to maximize inclusion of these businesses in the procurement and contract award processes.
- Incorporate the Section 3 "X" Factor in contract solicitations to encourage participation and apply Section 3 preference.
- Establish delivery schedules that encourage participation of Section 3, minority and women contractors and builders.

NRHA utilizes the services and outreach assistance of the Small Business Administration, the Virginia Department of Minority Business Enterprise (DMBE), the National Association of Women Business Owners (NAWBO), the Department of Commerce, etc. Ads may also be placed in *The Guide* to ensure intense outreach is extended to the minority business community.

TBRA is an eligible activity under the HOME program. TBRA is a rental subsidy program activity that helps low-income households afford housing costs such as rent, utility costs, and security deposits. HOME funds are used through HART and the Office to End Homelessness to provide TBRA activities such as rental assistance, self-sufficiency, anti-displacement, homebuyer and security deposit programs to promote decent, safe and affordable housing. The HART Program is managed by the Department of Human Services.

III. HOMELESS

Specific Homeless Prevention Elements

1. Sources of Funds—Identify the private and public resources that the jurisdiction expects to receive during the next year to address homeless needs and to prevent homelessness. These include the McKinney-Vento Homeless Assistance Act programs, other special federal, state and local and private funds targeted to homeless individuals and families with children, especially the chronically homeless, the HUD formula programs, and any publicly-owned land or property. Please describe, briefly, the jurisdiction's plan for the investment and use of funds directed toward homelessness.

Program Year 3 Identified Sources of Funds Response:

The City of Norfolk works collaboratively on ending and preventing homelessness with the Norfolk Homeless Consortium, the Southeastern Virginia Homeless Consortium (the recently merged continuums of Norfolk, Chesapeake, and Western Tidewater), and the South Hampton Roads Regional Taskforce to End Homelessness. The majority of private funds that come into the system are raised directly by the local non-profit providers to initiate new programs and match and/or supplement programs that are partially supported with public funds. The City of Norfolk does not actively pursue direct receipt of private funding with the exception of sponsors and support for targeted initiatives, such as Project Homeless Connect. In this year the City of Norfolk's Office to End Homelessness will receive approximately \$50,000 in a combined private gift to the city and in-kind donations for several initiatives.

The City of Norfolk expects to receive and expend approximately \$5.4 million to address the needs of our community. These funds are brought into the community through the McKinney-Vento Act Homeless Assistance Continuum of Care Program (directly to the providers), the Substance Abuse and Mental Health Services Administration (SAMHSA) federal Projects to Assist in the Transition from Homelessness (PATH), Emergency Solutions Grant (ESG), Community Development Block Grant (CDBG), and Home Investment Partnership (HOME) Entitlement Programs.

New accomplishments this year with these federal funds include the implementation of Central Intake through the Norfolk Street Outreach Partnership and an investment in the Regional Efficiency Supportive Housing Program (formerly known as SRO) to develop the region's 6th building, which will be located in Norfolk. The City of Norfolk continues to provide and develop comprehensive services and assistance to prevent and end homelessness. Table 20 summarizes funding sources directed towards preventing and ending homelessness.

Table 20: Homeless Funding Source	
Program Name	Amounts
McKinney-Vento Homeless Assistance Continuum of Care	\$3,846,802
Emergency Solutions Grant	\$283,584

Table 20: Homeless Funding Source	
Program Name	Amounts
Community Development Block Grant	\$249,615
HOME Entitlement Program	
Projects for Assistance in Transition from Homelessness	
City of Norfolk General Funds - Housing First	
City of Norfolk General Funds – Human Services Grants	
Private foundation grants and donations to the City	
Totals	\$5,375,133

Note: Totals represent an approximate amount until final award notification has been received.

- 1. **Community Development Block Grant:** The city will use CDBG funds for capital improvements and services to enhance, expand, and support new and existing programs that are effective in ending and preventing homelessness and address an unmet need. CDBG funds totaling \$249,615 provide short term emergency and stabilization assistance, services in homeless and prevention programs, and resources to support the services in programs that provide housing to persons exiting homelessness.
- 2. **HOME Investment Partnerships Program:** HOME funds totaling \$153,199 are recommended towards the development of single room occupancy apartments for the homeless population and provide for a TBRA program totaling \$26,633 to implement new housing assistance vouchers for persons with disabilities who are homeless or are ready to graduate from permanent supportive housing programs, but need housing assistance to transition to market housing or wait for a Section 8 voucher.
- 3. **Emergency Solutions Grant Program:** ESG funds totaling \$283,584 are recommended for homeless shelter services and operations, homeless prevention and rapid re-housing activities, and a street outreach program.
- 4. <u>HUD Continuum of Care Homeless Assistance Grants:</u> The City of Norfolk anticipates receiving approximately \$3 Million in Continuum of Care (CoC) program funding. The CoC funds an annual allocation to support programs aimed at eliminating homelessness in the city. The current award renewed existing programs that expand the city's ability to provide permanent supportive housing units specifically for the chronic homeless population.

Local providers will also receive support directly from state and federal sources to provide assistance. These sources include, but are not limited to Temporary Assistance to Needy Families, Family Stabilization Program, Homeless Intervention Program, Health Care for Homeless Veterans Administration (HCHV) Program.

The CSB provides direct assistance to primarily mentally disabled, substance abuse population experiencing or at imminent risk of homelessness through a direct general support program, utilizing city funds and state block grant funding. The city also funds the Office to End Homelessness to ensure policy, planning, technical assistance and coordination with local and regional partners. Since FY 2012, the City of Norfolk supported the National 100,000 Homes for 100,000 Homeless Americans Campaign to provide a renewed vehicle to garner additional support from foundations and the private sector in ending homeless for our most vulnerable single adults and families with children experiencing homelessness in Norfolk.

Homelessness - The jurisdiction must describe its one-year goals for reducing and ending homelessness through:

a. <u>Reaching out</u> to homeless persons (especially unsheltered persons) and assessing their individual needs

In FY 2014, Norfolk will continue its Norfolk Street Outreach Partnership. This partnership is a team of outreach staff from three organizations that work as a collaborative under the guidance of the Office to End Homelessness.

The city is funding a street outreach and rapid re-housing specialist through the ESG program as a new position (to be hired). This position will work primarily with the two staff from the Norfolk Community Services Board's Projects for Assistance in Transition from Homelessness and the five staff from the Virginia Supportive Housing's Housing First – My Own Place Program in providing outreach in Norfolk.

This collaborative effort will attempt to ensure that every person on the streets of Norfolk has contact with an outreach worker to begin to assess their needs, connect them to resources, and manage their plan to end homelessness. This activity will build in coverage over a two year period as we garner additional resources for this activity. This team will also work with emergency shelter staff to assist their guests in plan development and system integration.

Families with children who are identified on the streets are directly referred to the Homeless Assistance and Response Team at Norfolk's Department of Human Services. As a component of the Family Central Intake System, they have the capacity to go directly to the family as they are encountered.

Families with children who are identified living on the streets are immediately sheltered and case plans activated. This system has been active since 2005 and is highly responsive. Since 2012, the community also developed the Family Hotline, which is a semi-regional number for families to call in case of crisis and provides a single number to call for Central Intake for Families. The Family Hotline is managed by ForKids, Inc. with city and private support.

b. The jurisdiction must describe its one-year goals for reducing and ending homelessness through <u>addressing</u> the emergency shelter and transitional needs of homeless persons.

Although no community typically has enough emergency shelter and transitional housing beds to meet the need, Norfolk has a number of beds for families and single adults. Norfolk does not intend to increase the number of emergency shelter beds, but is focusing additional resources in rapid re-housing programs to reduce the need for emergency shelter and the time singles and families spend in shelter.

The charts on pages 37 through 39 provide information with regards to Norfolk emergency shelters that include:

City of Norfolk's Emergency Shelter Information	
Chart 1	Percentage of available beds in emergency shelters.
Chart 2	Total number of bed capacity for each identified emergency shelter
Chart 3	Total number of transitional housing facilities with relationship with availability for families.
Chart 4	Total transitional housing capacity for families at each facility.
Chart 5	Total number of permanent supportive housing capacity for singles and families at each facility.
Chart 6	Total number of Permanent Supportive Housing capacity for families at each facility.

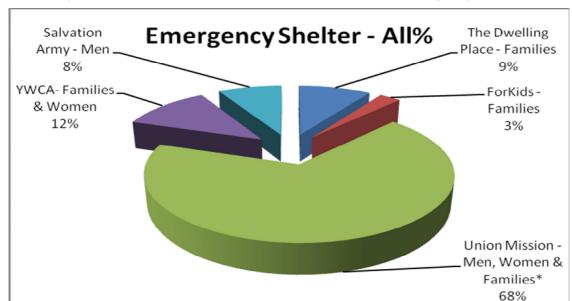


Chart 1 represents the number of available beds in Norfolk's emergency shelters.

Chart 2 represents total bed capacity for each identified emergency shelter.

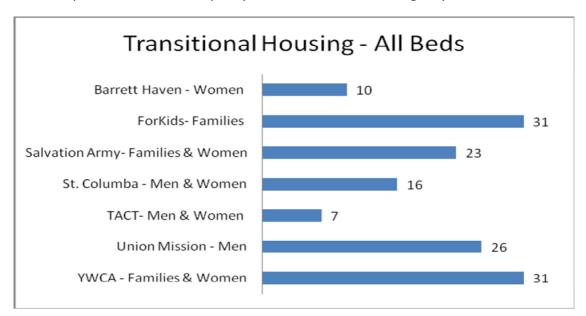


Chart 3 represents Norfolk's transitional housing facilities with relationship with availability for families.

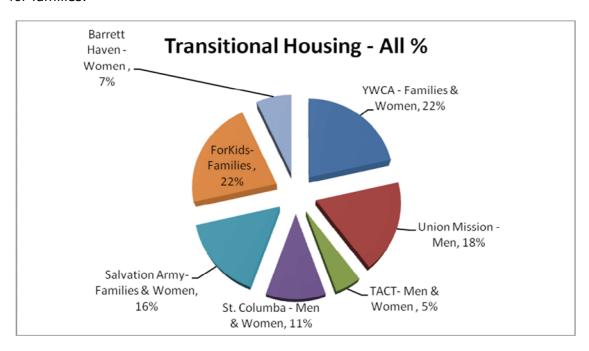


Chart 4 represents total transitional housing capacity for families at each facility.

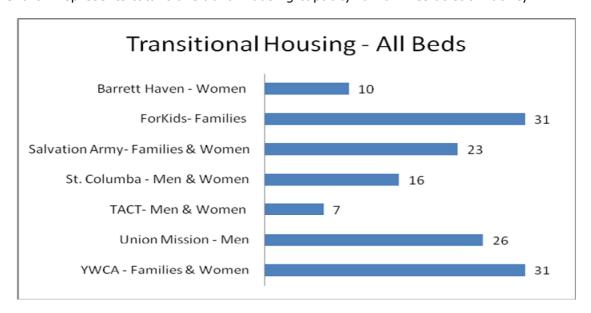


Chart 5 represents permanent supportive housing capacity for singles and families at each facility.

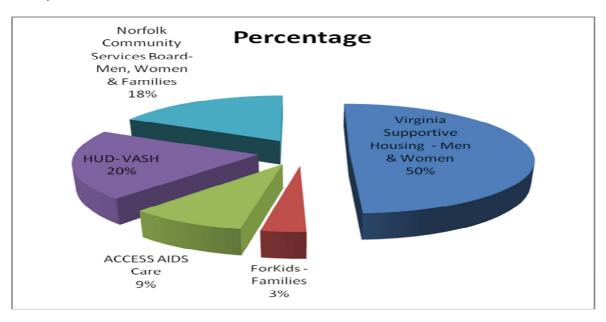
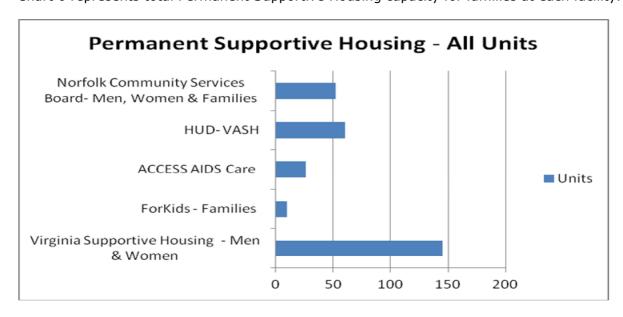


Chart 6 represents total Permanent Supportive Housing capacity for families at each facility.



In addition, the City of Norfolk is enhancing the TBRA Moving On program to insert short-term (6-12 months) rental assistance for families and single adults who are ready to exit homelessness, but are in need of transitional assistance to give them time to stabilize. These rental assistance "vouchers" will be accessed by case managers in the community who can provide the "Streets to Home" services to support their clients in the transition. This means they must be able to provide assistance in preparing the household for housing as well as the housing stabilization support that follows the family into housing.

c. The jurisdiction must describe its one-year goals for reducing and ending homelessness through helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living including shortening the period of time that individuals and families experience homelessness.

<u>Chronic Homelessness</u>: Over the past six years, Norfolk has developed extensive experience in helping homeless persons end their homelessness. The number of people that can be stabilized is directly impacted by the amount of funding available. In FY 2014, Norfolk will have 10 additional Housing First – My Own Place units. Four units re-activated were in April 2012 for this purpose. In April, 2013, Norfolk will have six additional units in the Regional Efficiency Housing development, Heron's Landing Apartments; two of these units will have a priority for chronic homelessness. Chronically homeless families are served through the Permanent Supportive Housing and Transitional Housing Program. The community continues to work on resource development to increase the availability of affordable housing and support services for chronically homeless families.

Veterans (Singles and Families): Norfolk, through an initiative of the Virginia Coalition to End Homelessness is working with the Veterans Administration (VA) to more effectively identify those most vulnerable veteran families and singles for the Veteran's Affairs Supportive Housing (VASH) Program. As a start, the VASH program has allocated three new vouchers to the 100,000 Homes Campaign. Veteran singles or families who are identified during this activity will be targeted for this program. The Office to End Homelessness will continue discussions and program collaboration with the VA to develop a system that incorporates HCHV into our Central Intake program for families and the Norfolk Street Outreach Partnership. The City of Norfolk also has strong ties to the Disabled Veterans Chapter 4 Program in coordinating services to end homelessness for disabled veteran families. A collaboration of providers has applied for the Supportive Services for Veteran Families (SSVF) grant this year and if awarded, will provide significantly enhanced services in this area.

Families with Children: Norfolk Central Intake, Homeless Assistance Response Team, ForKids, Inc., the Dwelling Place, the YWCA of South Hampton Roads, and the Union Mission are strong collaborators in addressing the needs of homeless families. The city had tremendous success with the Homeless Prevention and Rapid Re-Housing Program (HPRP); and is targeting the maximum amount of funds available to insert rapid re-housing assistance back into the system. The HART team also has a cadre of case managers and benefits workers, that in conjunction with in-home case management from two non-profits provides a continuum of support. To move forward, the city continues to work towards identifying ways to increase the availability for affordable housing and support to provide case management for families to expedite and secure their housing. The HART team has also recently integrated employment supports into their team to enhance their success.

Youth: Norfolk is part of a regional partnership undertaken by the South Hampton Roads Taskforce to End Homelessness to address the development of housing programs for homeless youth. Norfolk is also served by the Homeless and Runaway Youth Program at Seton Youth Shelter, funded by the U.S. Department of Health and Human Services. DHS has a strong transitional youth program, focusing on preparing system-connected youth to the resources and skills they need to exit the system into stable living situations. Norfolk's Public School system also has a homeless student liaison to coordinate services for youth, including those disconnected. Programs for youth are in need of development and enhancement, a focus that the regional partnership continues to work towards addressing.

d. The jurisdiction must describe its one-year goals for reducing and ending homelessness through <u>facilitating</u> access for homeless individuals and families to affordable housing units and preventing individuals and families who were recently homeless from becoming homeless again,

Affordable housing remains a challenge for Norfolk as with many other communities in the country, there is not nearly the stock or the needed funding to provide for the majority of those who qualify. Most solutions in Norfolk for increasing affordability are dependent on the funding available to support the Housing Choice Voucher Program and public housing. The privately managed affordable housing communities in Norfolk have extensive waiting lists as does Public Housing and Housing Choice Voucher Program. There are few units in these developments that are one bedroom, so individuals are slow to be served. Norfolk does have an extensive stock of elderly-only affordable housing that does not meet the need, but provides significant investment in addressing the need.

Virginia is working to establish a Housing Trust Fund that will hopefully be able to provide additional opportunities for the development of affordable housing communities for persons exiting homelessness. Norfolk has a solid point of entry for prevention services for families through the Central Intake Families Crisis Line and through DHS's Homeless Action Response Team (HART). This is the largest point of entry, although several community-based organizations provide some limited assistance outside of the homelessness network. With the development of the Norfolk Street Outreach Partnership, single adults will be provided better access to exiting homelessness resources. Prevention assistance for single adults remains primarily through the Homeless Intervention Program utilizing state and local funds. There also is some access for prevention through HART. Work will continue through this year to identify methods of increasing access prevention, rapid re-housing, and affordable housing as sustainable resource for families and singles.

- e. The jurisdiction must describe its one-year goals for reducing and ending homelessness through <u>helping</u> low-income individuals and families avoid becoming homeless, especially low-income individuals and families who are:
 - Being discharged from publicly funded institutions and systems of care, such as health care facilities, mental health facilities, foster care and other youth facilities and corrections programs and institutions, or

Homelessness prevention is a critical component to the system, especially the prevention of homelessness as a result of institutionalization, inpatient care, incarceration, and aging out of care systems. Currently, the City of Norfolk has consolidated the Norfolk Community Services Board into the city structure.

Now, the city can more extensively and collaboratively work across systems to deliver comprehensive planning with the Department of Human Services (DHS), the CSB, Norfolk Public Schools, and institutions of higher learning. In general, Norfolk has targeted several sources, including Emergency Solutions Grant funds to prevention activities to increase the availability of assistance to prevent homelessness.

- Receiving assistance from public and private agencies that address housing, health, social services, employment, education, or youth needs.

The integration of the Norfolk Community Services Board into the city system helps to facilitate cross departmental integration of services to families and individuals who are receiving services from the DHS, the Office to End Homelessness, and the CSB. These three systems have strong partnerships with private, non-profit, and faith-based organizations that provide services. Norfolk had a good history of coordinating services and referrals between services organizations, but the work of the stimulus program helped to enhance these linkages system-wide.

2. The jurisdiction must specify the activities it plans to undertake during the program year to address the housing and supportive service needs identified in accordance with §91.215(e) with respect to of persons who are not homeless (elderly, frail elderly, persons with disabilities, persons with HIV/AIDS, persons with alcohol or other substance abuse problems) but who have other special needs.

Throughout the city, there are individuals in various areas who are not homeless but have specific needs and require special attention due to their current or prospective service needs. These individuals include: elderly, frail elderly, persons with severe mental illness, victims of domestic violence, developmentally disabled, physically disabled, substance abusers, and persons with HIV/AIDS.

The City of Norfolk is aware of the needs of special populations and is committed to supporting initiatives which target these populations. As part of its strategy, the city is committed to providing assistance to transitional housing programs and related services offered through local non-profit organizations. These housing programs provide shelter and support services to low-income households, who also have health issues, substance abuse and/or mental health concerns, are victims of domestic violence or are physically or developmentally disabled. Based on needs identified throughout the community, over the next fiscal year, the city will focus on addressing the needs of People Living with HIV/AIDS (PLWHA) and the elderly and disabled individuals. Projects planned for funding in FY 2014 are identified in the table below. Further, throughout FY 2014, the city will continue to collaborate with other internal departments and non-profit agencies to create new and expand existing programs to improve the physical and social environment for the elderly and disabled populations.

3. Chronic Homelessness - The jurisdiction must describe the specific planned action steps it will take over the next year aimed at eliminating chronic homelessness. Again, please identify barriers to achieving this.

Both the Blueprint and the Continuum of Care plan include specific action steps to end chronic homelessness which include:

1. Expansion of the My Own Place project, which will add 10 units in Norfolk in 2013.

- 2. Development of additional regional single room occupancy (SRO) facility Permanent Supportive Housing, Heron's Landing opened in Chesapeake, opening up six additional units for Norfolk in April 2013. Virginia Beach currently has a site for its Permanent Supporting Housing facility that is planned to be completed by December 2013, opening up six additional units for Norfolk. For FY 2014, Norfolk is planning and funding strategies for Norfolk Studios which will be Norfolk's second SRO facility to be developed for an expected 2016 opening, adding an estimated 30 units for chronically homeless.
- 3. Development of a residential substance abuse treatment facility to serve chronically homeless individuals. This continues to be an ongoing goal, targeted for 2014.
- 4. Norfolk Street Outreach Partnership in combination with the 100,000 Homes Campaign will redesign Norfolk's approach to addressing chronic homelessness – providing structured and coordinated full-coverage outreach in the city, providing housing acquisition planning for persons encountered, and addressing their service needs.

Potential barriers to achieving these goals are primarily:

- Timing of the sources of funding, availability of funds, and restrictions on uses of funds;
- Locating sites for projects;
- Locating and finding new funding sources for much needed additional supportive services and other funding gaps; and
- Availability of funding for Housing Choice Vouchers or similar voucher funding.

Most service providers are operating with renewed HUD grants. Since these grants do not have a cost of living adjustment it is particularly challenging to operate viable programs at funding levels that are often 10 years old. The final obstacle is obtaining public support for the projects in the respective communities.

During the FY 2014 program year, the city will continue to meet its' Consolidated Plan goals and priorities by funding projects, through various funding sources, that support the chronic homeless and special needs households and promote job creation and training. Each of these agencies offers some level of supportive services to program participants. Services range from outreach, locating suitable housing and support services, life skills coaching, and job skill development all of which are intended to promote a suitable living environment and promote self-sufficiency to prevent individuals experiencing poverty and homelessness. Programs planned to help alleviate or reduce homelessness for FY 2014 are identified in Table 21.

Table 21: FY 2014 Programs For Ending Homelessness and Chronic Homelessness

Organization	Program	CDBG	HOME	ESG	Amount
City Department of Human Services	Homeless Action Response Team - HART (formerly Rapid Exit)			٧	\$101,300
City Office to End Homelessness	HOME TBRA End Chronic Homelessness		٧		\$26,633
Ecumenical Family Shelter	The Dwelling Place			٧	\$31,353
ForKids, Inc.	Haven House Program			٧	\$31,357
St. Columba Ecumenical Ministries	Day Center Program			٧	\$19,528

Table 21: FY 2014 Programs For Ending Homelessness and Chronic Homelessness

Organization	Program	CDBG	HOME	ESG	Amount
St. Columba Ecumenical Ministries	Homeless Advocate & Day Center Program	٧			\$13,182
St. Columba Ecumenical Ministries	Next Step Transitional Housing Program	٧			\$21,981
The Planning Council, Inc.	Continuum of Care Program	٧			\$37,808
The Planning Council, Inc.	ShelterLink Program	٧			\$11,079
The Salvation Army	Hope Day Center	٧			\$74,694
The Salvation Army	Hope Day Center			٧	\$21,652
Virginia Supportive Housing	Norfolk Studios		٧		\$153,199
YWCA of South Hampton Roads	Women In Crisis Program			٧	\$23,200
				TOTAL	\$566,966

4. Homelessness Prevention-The jurisdiction must describe its planned action steps over the next year to address the individual and families with children at imminent risk of becoming homeless.

In May 2005, the Norfolk Commission to End Homelessness created an action plan called the "City of Norfolk Blueprint of the Plan to End Homelessness." The Blueprint identifies key strategies in the areas of intensive case management, employment and supportive services, and housing strategies that can be put to work in both the short- and long-term. Recommendations include discharge planning, an affordable housing database, low-income housing trust fund, low-income housing tax credits, and project-based housing units for the homeless, and volunteerism. This action plan will be revised annually or as needed to react to changing conditions or additional information.

The Blueprint includes implementation of a central intake and rapid exit initiative modeled on the State of Minnesota's, Hennepin County's successful programs. HART managed by DHS has served as the central intake for families at-risk of homelessness or who are homeless. The HART program completes a thorough assessment of the families' strengths and needs, a risk assessment and a housing barrier screening. Social workers assist the family in the development of a service plan and provide case management services. This process was implemented in 2007 and continues to be updated. HART also maintains the shelter waiting list for all three of Norfolk's shelters. All families who are homeless or at risk of homelessness are directed to the central intake team, HART, which received 4,567 requests for help in calendar year 2007. The city expects to serve about 1,500 families per year. Most of the work centers around prevention of homelessness are diverting families from emergency shelter to stay with family and friends. Case management services continue until the family becomes stable. Of the 1,500 families per year, only eight percent are placed in emergency shelter. Funding includes not only HUD grants, but TANF and other state funding as well.

In addition, the city has started to develop a central intake for singles through the development of a street outreach team. This process is underway with the launch of the Norfolk Street Outreach Partnership.

A street outreach and rapid re-housing specialist at HART, a half-time direct support outreach specialist in the Office to End Homelessness and the coordinated outreach activities of the CSBs PATH Team and Virginia Supportive Housing's Housing First Program staff will provide the ability to facilitate a mobile central intake program for single adults. Other agencies (emergency shelters and day centers) will be provided support through this outreach team and facilitated coordination through shelter case managers.

5. Discharge Coordination Policy-Explain planned activities to implement a cohesive, community-wide Discharge Coordination Policy, and how, in the coming year, the community will move toward such a policy.

The Discharge Coordination Policy chart is provided in Table 22.

Table 22: Discharge Coordination Policy

Publicly Funded Institution(s) or System(s) of Care in CoC Geographic Area	None	Initial Discussion	Protocol in Development	Formal Protocol Finalized	Formal Protocol Implemented
Foster Care					
Health Care					
Mental Health					
Corrections					

Foster Care:

The Norfolk Department of Human Services (DHS) has adopted a policy that requires the department to develop an independent living plan for all children 16 and older, known as the Daniel Memorial Transitional Plan, and to provide housing assistance as needed, such as purchasing furnishings and household items or payment of security deposits for apartments. The Daniel Memorial Transitional Plan addresses opportunities for learning and practicing independent living skills, living options and financial planning, obtaining critical documents (i.e. birth certificates, social security cards and selective service cards for the boys), assessment of medical needs, and psychological and counseling needs and the ability to access these services once out of care.

DHS also develops a generic transitional plan with all 14 and 15 year olds in foster care that includes educational status and the child's perception of their functioning level and addresses their career goals. These plans have been created to ensure that children discharged from foster care are not discharged to McKinney-Vento funded programs.

Health Care:

The Veterans Affairs (VA) Medical Center is the only publicly funded healthcare institution in the Norfolk Continuum of Care and does not have a written discharge policy. The VA Medical Center works extensively with patients to ensure that they are not discharged into homelessness; however, there is no formal policy or protocol. Park Place Medical Center administers the federally funded Healthcare for the Homeless program; however, they do not have inpatient beds and do not discharge patients so a discharge policy is not necessary.

Mental Health:

Each year the Virginia Department of Behavioral Health and Developmental Services (DBHDS), in coordination with local Community Services Boards (CSBs) develop a Performance Contract that allows the state to provide funding to the CSBs. The Performance Contract identifies the CSBs as responsible for developing discharge plans for persons being treated at state facilities and specifically states that individuals may not be discharged to homeless facilities or to the streets. The CSBs must identify appropriate living arrangements for these consumers, and appropriate living arrangements do not include HUD McKinney-Vento funded programs.

Table 22: Discharge Coordination Policy

Publicly Funded Institution(s) or System(s) of Care in CoC Geographic Area	None	Initial Discussion	Protocol in Development	Formal Protocol Finalized	Formal Protocol Implemented
Foster Care					
Health Care					
Mental Health					
Corrections					

Corrections:

The Virginia Department of Corrections (DOC) issued protocols in 2005 to specifically include housing needs in discharge plans. The DOC directs inmates upon release to the Probation and Parole District from which they were sentenced to assist with housing needs. The District then uses any available local resource or a contract Community Residential Program (halfway house) if the inmate meets admission criteria. Districts have some strictly limited emergency assistance funds for those that do not meet admission criteria.

In 2007, the City of Norfolk entered into a Re-entry Pilot Program coordinated by the Virginia Policy Academy on Reentry. This pilot program is not HUD McKinney-Vento funded. This pilot targets all ex-offenders released from the Greensville and Fluvanna State Correctional facilities and provides them with assessments, employment, and housing counseling. Ex-offenders are not discharged to McKinney Vento funded agencies. The pilot program has enrolled over 17 people to date, 15 of whom voluntarily engaged with various pilot services (only 2 declined), and 6 have already secured employment through the project.

ESG 91.220(I)(4)

1. The jurisdiction must describe its written standards for providing ESG assistance. The minimum requirements regarding these standards are set forth in 24 CFR 576.400(e)(1) or and (e)(3).

Program Year 3 Action Plan ESG Written Standards Response:

ESG Written Standards

I. Introduction

DGM has developed the standards for providing assistance with ESG funds as required by 24 CFR 576.400 (e). These initial standards have been created in coordination with the City of Norfolk's CoC which includes connected Hampton Roads areas such as Virginia Beach, Portsmouth, and Chesapeake.

These standards represent goals for providing services for the community and the entire continuum, though the city expects that the standards will become more expansive as the city gains more experience with and collects more data from services provided with the ESG Program. These standards are in accordance with the ESG Program released by the HUD on December 4, 2011 and the final rule for the definition of homelessness also released by HUD on December 4, 2011.

As noted by HUD, the development of comprehensive, coordinated, and effective policies and procedures is a process that takes a substantial amount of time and thought. Consequently, the city has established initial standards for ESG and will continue to develop and refine these standards in the Annual Action Plan as the city and CoC adapt and further develop strategies for targeting resources, and as new best practices are established. The city will ensure that the following written standards required by HUD in the Interim Rule

575.400 Subpart E(e)2 are maintained or developed if needed to govern the new activity. The written standards will include:

- Standard policies and procedures for evaluating individuals' and families' eligibility for assistance under ESG;
- Policies and procedures for admission, diversion, referral, and discharge by emergency shelters assisted under ESG, including standards regarding length of stay, if any, and safeguards to meet the safety and shelter needs of special populations, e.g., victims of domestic violence, dating violence, sexual assault, and stalking and individuals and families who have the highest barriers to housing and are likely to be homeless the longest;
- Policies and procedures for assessing, prioritizing, and reassessing individuals' and families' needs for essential services related to emergency shelter;
- Policies and procedures for coordination among emergency shelter providers, essential services providers, homelessness prevention, and rapid re-housing assistance providers; other homeless assistance providers; and mainstream service and housing providers (see § 576.400(b) and (c)) for a list of programs with which ESG-funded activities must be coordinated and integrated to the maximum extent practicable);
- Policies and procedures for determining and prioritizing which eligible families and individuals will receive homelessness prevention assistance and which eligible families and individuals will receive rapid re-housing assistance;
- Standards for determining what percentage or amount of rent and utilities costs each program participant must pay while receiving homelessness prevention or rapid re-housing assistance;
- Standards for determining how long a particular program participant will be provided with rental assistance and whether and how the amount of that assistance will be adjusted over time; and
- Standards for determining the type, amount, and duration of housing stabilization and/or relocation services to provide to a program participant, including the limits, if any, on the homelessness prevention or rapid re-housing assistance that each program participant may receive, such as the maximum amount of assistance, maximum number of months the program participant received assistance; or the maximum number of times the program participant may receive assistance.

The City of Norfolk has developed its ESG written standards based upon standards established under its Homeless Prevention and Rapid Re-Housing Program (HPRP).

The city has proposed to work with the CoC to develop common forms, recordkeeping policies, and evaluation tools in order to:

- a. Enhance compliance amongst all HUD homeless funding streams;
- b. Facilitate audits of ESG/ CoC funded programs; and
- c. Provide common outcome data and measureable results.

ESG standards have been scaled down in comparison to HPRP since ESG funding is significantly less than HPRP and requires greater targeting of homeless populations and services. These standards are not static and will be changed to address the current conditions of our community. It is imperative that the city and CoC partners to work

together to establish policies, develop creative programming, and pursue funding sources that will address the needs to transition populations from vulnerability to self sufficiency.

Individuals and families may access ESG funding through one of the five methods listed below and the city, in partnership with a local provider, has implemented a Central Call-In Line for targeting referrals to one of the following five methodologies:

- 1. Calling the DHS HART Program to be directly assisted or referred to the designated housing support service provider;
- 2. Calling The Planning Council to be directly assisted or referred to the designated housing support service provider; and
- 3. Making an appointment with a case manager at the city's designated housing support service provider;
- 4. Receiving a referral to the city's designated housing support service provider from an emergency shelter, transitional living program, or other CoC participating agency service persons residing in the City of Norfolk; or
- 5. Through outreach services provided by the Norfolk Street Outreach Partnership.

The housing support service provider will complete a pre-screening form with the client. If potential eligibility is established, then the case manager will determine if the client has accessed mainstream benefits, particularly public assistance benefits. Clients who have not accessed these benefits will be assisted with applying for benefits as part of the process and these benefits will be assessed in the determination of the provision of ESG assistance. Upon meeting with the case manager, clients will be required to complete a comprehensive client intake form, bring proof of benefits documentation, and other supporting documentation (i.e., income, lease, eviction notices, etc.) to verify housing status and client eligibility. For those who need assistance with this, staff will assist this process. A common client intake form is already in existence but will be further tailored to provide improved flow in the system. It will be further developed in coordination with the CoC.

The initial screening will determine:

- 1. If the combined household income is below 30 percent AMI and if the household has assets that exceed the program asset limit;
- 2. If the household's living situation qualifies as either literally homeless or at imminent risk of homelessness; and
- 3. If households that qualify as at-risk of homelessness have one or more additional risk factors which make shelter entry more likely if not assisted. These factors include persons with eviction notices, living currently in a place in which they do not hold a lease, such as doubled up with family or friends, in a hotel/motel or in an institutional environment.

The initial screening also collects certain basic demographic information on the household (HMIS universal data elements) and is used to help qualify the household for other services and to gather information on those seeking assistance for analysis and program refinement.

Households determined initially eligible will receive a full assessment of housing barriers and household resources. Households may be screened out at this point if:

- 1. The household appears to have other resources and/or housing opportunities that it can access to avoid homelessness; and/or
- 2. The household has very high or multiple barriers to re-housing and can be referred to another program that would better suit client's housing situation over the long-term.

All ESG subrecipients will be provided with a set of written minimum standards in their Agreement with the city that include, but are not limited to the following:

- Must follow the new definition of homelessness, and serve only those meeting the definition of homeless;
- Program only allowed to serve those currently on the street or in emergency shelters:
- Must follow HUD Income Criteria for the program (below 30 percent AMI);
- Clients should pay no more than 30 percent of their income towards their rent while in the program;
- Must meet with clients receiving assistance at least once per month;
- Must re-evaluate for continued assistance;
- No more than 24 months of assistance can be provided. Assistance should be determined by the case manager each month;
- Require participation in the HMIS;
- Housing Case Management must be focused to include:
 - ✓ Monthly Case Management for re-evaluation of the need and level of services;
 - ✓ Follow-up for clients exiting the program;
 - √ Limits on the amount of financial assistance awarded to a client/household;
 - ✓ Programs to provide shallow subsidies;
 - ✓ Implementation of Housing First Model;
 - ✓ Coordination with mainstream resources (i.e. TANF, Medicaid, Social Security through SOAR, VA (SSVF and HUD-VASH), etc.

The organization(s) selected to administer the city's Rapid Re-Housing Program is expected to further develop written standards governing:

- Selection policies;
- · Case management policies;
- Method of determining assistance levels;
- Method of determining terms of assistance;
- Follow-up policies and protocols; and
- Administrative policies.

Policies and procedures for coordination among emergency shelter providers, essential service providers, homelessness prevention and rapid re-housing assistance providers, other homeless assistance providers, and mainstream service and housing providers.

1. DGM is responsible for the administration of the ESG Program; however, the Office to End Homelessness, the DHS, and The Planning Council (CoC) through its Norfolk Homeless Consortium provide program management expertise. The Consortium meets monthly and has a diverse membership of housing service providers, support service providers, government agencies, and private/ public organizations. The Consortium also hosts guest speakers to discuss new initiatives or to address concerns raised by the CoC. The CoC also has subcommittees to bring forth initiatives such as drafting policies, forms and evaluation tools for review and

- approval by the Norfolk Homeless Consortium. The Office to End Homelessness along with the CoC will be further consulted to identify later annual ESG funding priorities, recommend programs that meet funding priorities, and participate in audits to help evaluate ESG agency performance.
- 2. The city's designated housing services providers will coordinate with referral agencies such as the Office to End Homelessness, the United Way, area homeless shelters, and The Planning Council. The agencies link clients in need of housing assistance to other services and shelters.
- 3. The city will maintain its working relationship with DHS. This agency provides a major mainstream benefit resource for long-term housing stability.
- 4. The city's designated housing service providers will continue to have strong knowledge and a working relationship with social service agencies, employment centers, shelter providers and supportive service programs (i.e., food pantries, transportation, health care, medical, daycare, legal, credit counseling, etc.).

The designated housing service providers will continue to develop a strong knowledge and working relationship with other agencies targeting housing services for homeless families and low-income families, including but not limited, to Shelter Plus Care programs, Supportive Housing Programs, Homeless Housing and Assistance programs, Veterans Assistance, Low Income Housing Tax Credit programs, Community Housing Development Organizations, and Section 8 programs.

Policies and procedures for determining and prioritizing which eligible individuals will receive Standards for coordinating, targeting and providing essential services related to street outreach include:

Street Outreach

Individuals eligible for Street Outreach services include individuals who are unsheltered and families who qualify under paragraph (1)(i) of the definition of "homeless" defined in 24 CFR 576.2. Essential services include to eligible unsheltered individuals who live in streets or in parks, abandoned buildings, bus stations, campgrounds, and in other such settings where unsheltered persons are staying. Staff salaries related to carrying out the street outreach activities is eligible. Street Outreach objectives include:

- 1. Locating, identifying, and building relationships with unsheltered homeless people by providing immediate support with homeless assistance programs.
- 2. Providing homeless individuals with access to mainstream social services and housing programs.
- 3. Targeting and reaching as many homeless persons as possible; and
- 4. Providing emergency shelter/motel vouchers where needed, while also maximizing case management services to provide stable housing.
- 1. <u>Engagement</u> involves activities to locate, identify, and build relationships with unsheltered homeless people for the purposes of providing immediate support, intervention, and connections with homeless assistance programs and/or mainstream social services and housing programs. Program staff will provide literal outreach services in the community at least 60 percent of the time under this activity and will coordinate outreach services with other members of the Norfolk Street Outreach Partnership. Case managers must maintain documentation that demonstrates they connected and engaged the homeless client by conducting an initial assessment of client's needs and eligibility, client crisis counseling, were able to assess if any urgent

physical conditions needed to be addressed, and provided with referrals to mainstream programs.

2. <u>Case Management</u> is assessing housing and service needs, and arranging, coordinating, and monitoring the delivery of individualized services to eligible homeless individuals. Case managers are required to use a centralized or coordinated assessment system in documenting the number of homeless individuals and families served. Case managers must conduct an initial evaluation and verify and document eligibility, provide necessary counseling services based on initial evaluation, as well as coordinate and inform the homeless individuals/families with mainstream services such as obtaining Federal, state and local benefits and identifying housing programs for the client may be eligible. Case managers will upon client(s) assessment develop an individualized housing and/or service plan and be responsible for monitoring and evaluating the homeless individual/families progress to exiting the program.

The city established the following priority populations of Street Outreach clients. These priorities have been established because the population is deemed to have a higher probability of being successfully served, there is a clear systems delivery gap for a particular population and because it will enhance the continuum's goal of identifying homeless individuals by providing immediate support with homeless assistance programs. Again it should be noted that these priorities are not meant to preclude other eligible individuals from receiving assistance but ensure that those homeless individuals and families living on the streets are provided services.

- · Individual or family living on the streets;
- Unaccompanied youth under age 18;
- Individual or family fleeing domestic violence and no other support systems are available to help end their homelessness.

Policies and procedures for determining and prioritizing which eligible families and individuals will receive homelessness prevention assistance and which eligible families and individuals will receive rapid re-housing assistance.

The City of Norfolk understands the key to the success of any program is a screening and assessment process, which thoroughly explores the individuals/households situation and pinpoints their unique housing and service needs.

Case workers are responsible for screening and assessing the low-income housing and family needs. Based on the assessment, individuals and households are referred to housing and services most appropriate for their situations. Under the Homeless Prevention Assistance and Rapid Re-Housing program, funds will be available to persons below 30 percent of AMI, who are homeless or at risk of becoming homeless. These funds can be used to prevent individuals/households from becoming homeless and/or regain stability in current housing or other permanent housing. Rapid re-housing funding will be available to those who are literally homeless to ultimately move into permanent housing and achieve stability.

Homeless Prevention

Eligible clients for homeless prevention services are individuals or families meeting the definition of at-risk of homelessness under 24 CFR 576.2 with household incomes below 30 percent AMI of HUD's annual-income limits. Clients receiving homeless prevention assistance must demonstrate that they have no other persons or support systems to help them with maintaining their current home, or prevent them from street homelessness or entering a shelter. Case managers must maintain documentation that demonstrates they

connected the client with other mainstream programs to help sustain permanent housing. Clients receiving more than one month of financial assistance must develop an individual service plan (ISP) in consultation with the case manager. The case manager must maintain documentation of efforts to help obtain employment and/or employment readiness training for persons in households who are able to enter the workforce.

The city has established the following priority populations of homeless prevention clients. These priorities have been established because the population is deemed to have a higher probability of being successfully served, or there is a clear systems delivery gap for a particular population group. It should be noted that these priorities are not meant to preclude other eligible persons from receiving assistance.

- Unaccompanied youth under age 18;
- The client has a written eviction notice from landlord or family and/or friend stating the client must vacate premises within 21 days from the date of application for assistance, no subsequent residence has been identified, and no other support systems are available to help the client avoid homelessness;
- The client is living in a hotel or motel that is self paid and has a lease with a move in date within 30 days from the date of the application for assistance.

Rapid Re-Housing

Eligible clients for rapid re-housing are individuals or families meeting the definition of homelessness under 24 CFR 576.2. In order to ensure ESG funds are the most appropriate source of funding, case managers must document client's readiness to reside in permanent housing (low demand for housing support services). Clients approved for rapid re-housing services must find a unit that meets the rent reasonableness standard and has been inspected for Housing Quality Standards by the Norfolk Housing Broker Team or has a Certificate of Compliance from the City of Norfolk's Codes Department within 60 days of the client's approval date for services. Clients receiving more than one month of financial assistance must develop an individual service plan (ISP) in consultation with the case The case manager must maintain documentation of efforts to help obtain employment and/or employment readiness training for persons in households who are able to enter the workforce. Case managers are also required to assist persons with disabling conditions with applications for disability-related benefits, either directly or through referral to a benefits specialist. Norfolk has a strong Social Security Income/Social Security Disability Insurance Outreach Access and Recovery Program that is working to expand its capacity for new referrals. Partnership with the Norfolk's Disabled American Veterans (DAV) provides enhanced access to refer Veterans to be assisted with accessing benefits through the Veterans Administration if eligible.

The city established the following priority populations of rapid re-housing clients. These priorities have been established because the population is deemed to have a higher probability of being successfully served, there is a clear systems delivery gap for a particular population, and it will enhance the continuum's goal of quickly transitioning homeless persons from shelters to permanent housing. Again it should be noted that these priorities are not meant to preclude other eligible persons from receiving assistance.

- Individual or family living on the street or in an emergency shelter;
- Unaccompanied youth under age 18;
- The client has a written eviction notice from landlord or family and/or friend stating client must vacate premises within 14 days from the date of application for

- assistance, no subsequent residence has been identified, and no other support systems are available to help the client avoid homelessness;
- Individual or family fleeing domestic violence and no other support systems are available to help client avoid or end their homelessness.

Standards for determining the share of rent and utilities cost that each program participant must pay, if any, while receiving homelessness prevention or rapid re-housing assistance.

Standards for both homeless prevention and rapid re-housing for determining the share of rent and utilities costs that each program participant must pay, if any, will be based on the following:

- Current Fair Market Rent (FMR) limits;
- Rent reasonableness while taking into account the neighborhood; and
- Minimum habitability standards.

No rental assistance will be made if a client is receiving rental assistance of the same type from another public source for the same time period. A current lease agreement between the property manager/owner and the tenant (program participant) that indicates term of lease; monthly rent; parties to lease; all residents listed on lease and signed by both parties will be required prior to receiving assistance. Case managers will have to develop a household budget and identify the amount of ESG funds needed to help the client maintain permanent housing. For clients receiving ongoing financial assistance, the case manager must develop a plan with the client to contribute up to 30 percent of household income towards ESG assisted activity. Payments for rental assistance will only be made to a property manager/owner with whom the program participant has entered into a rental agreement.

Standards for determining how long a particular program participant will be provided with rental assistance and whether and how the amount of that assistance will be adjusted over time.

The ESG-funded program may determine the amount of rental assistance provided, such as "shallow subsidies" (payment of a portion of the rent), payment of 100 percent of the rent charged, or graduated/declining subsidies. The city's sub-grantees may also set a maximum amount of assistance that a single individual or family may receive from ESG funds, as long as the total amount of assistance that any individual/household receives does not exceed an amount equal to 24 months of rental assistance during any three year period. Again, because the services are customized to the client, clients with higher risk receive more intensive services; the program has the flexibility to determine the length and graduation of rental assistance.

Subject to the general conditions under 24 CFR 576.103 and 24 CFR 576.104, a program participant may be provided with up to 24 months of rental assistance during any three year period. The City of Norfolk has made the following determinations for rental assistance based on funding:

1. Homeless Prevention Rental Assistance is immediate one-time rent assistance for families or individuals that do not exceed the 30 percent median income guidelines and who are experiencing a crisis. Based on program time-frames and funding levels, high client demand and limited funding availability, assistance may be limited.

 Rapid Re-Housing Assistance is short-term rental assistance and includes move-in assistance. This program is for individuals/households that do not exceed 30 percent median income guidelines and who are experiencing homelessness. Based on program time-frames, high client demand and limited funding availability, assistance may be limited.

To maximize the clients potential to maintain housing, case managers are required to have monthly contact with clients to document client efforts and accomplishments. Case managers have the flexibility to schedule on-site appointments as necessary to ensure client remains accountable with program expectations.

Standards for determining the type, amount, and duration of housing stabilization and/or relocation services to provide a program participant, including the limits, if any, on the homelessness prevention or rapid re-housing assistance that each program participant may receive, such as the maximum amount of assistance, maximum number of months the program participants receives assistance; or the maximum number of times the program participants may receive assistance.

Please refer to Homeless Prevention and Rapid Re-Housing responses.

2. If the Continuum of Care (CoC) for the jurisdiction's area has established a centralized or coordinated assessment system that meets HUD requirements, describe the centralized or coordinated assessment system and the requirements for using the system, including the exception for victim service providers, as set forth at 24 CFR 576.400(d).

Program Year 3 CoC's Established Centralized or Coordinated Assessment System Response:

The Southeastern Virginia Homeless Coalition (SVHC) was the name selected for the newly merged VA-501 Norfolk/Chesapeake/Suffolk/Franklin/Isle of Wight/Southampton Counties Continuum of Care (CoC). Tasked with developing, sustaining, and coordinating a comprehensive continuum of care of homeless services for the citizens of Southeastern Virginia, the SVHC includes more than 113 member agencies and individuals working to address homelessness across 1,700 square miles of land and six jurisdictions: Norfolk, Chesapeake; Suffolk; Franklin; Isle of Wight County, and Southampton County. The membership of the SVHC is inclusive of three major homeless associations: Norfolk Homeless Consortium (NHC), Chesapeake Coalition for the Homeless (CCH), and the Western Tidewater Continuum of Care Council (WTCCC), all committed to working together to engage individuals, groups, and organizations throughout the community, including faith partners and members of the private sector, that provide services to persons experiencing homelessness or have an interest in the process.

The merger of the three homeless associations and the development of the SVHC were both initiated in preparation for HUD proposed changes to homeless assistance programs under the HEARTH Act. The 2011 merger resulted in an instantaneous improvement of coordinated services, effective HMIS implementation, and more efficient resource allocation and planning. Utilizing federal, state, local and private resources, the newly merged CoC continues to remove barriers while developing housing and implementing effective strategies to exceed the required performance criteria established under the HEARTH Act and end homelessness. The HEARTH Act required performance criteria include measures to reduce:

- The length of time individuals and families remain homeless
- The rate of households returning to homelessness
- The number of homeless individuals and families
- The number of homeless individuals and families who become homeless

The HEARTH Act also requires continuums to take measures to encourage homeless people to participate in services and include all homeless people in HMIS, while also working to promote jobs and income growth for homeless individuals and families.

The SVHC took the first step in working to meet the performance criteria outlined in the HEARTH Act with the successfully submission and award of \$3,553,333 in Continuum of Care funding under the FY 2011 Homeless Assistance Funding Application. The award furthered the SVHC's commitment to increasing Permanent Supportive Housing (PSH) with the addition of 18 new PSH units of for chronically homeless single males and females in Norfolk, Chesapeake, and Western Tidewater under the Virginia Supportive Housing, Regional Housing First Program. The regional project added an additional ten PSH units for singles in Norfolk, and focuses on the outreach and housing stability of chronic homeless individuals.

Additionally, the City of Chesapeake started construction on Heron's Landing, the regions fourth SRO program located in the City of Chesapeake. Heron's Landing is scheduled to open to residents in April 2013 and includes six units of PSH for single homeless adults in Norfolk, with two designated units for chronically homeless individuals. The SVHC is also eligible for \$4,206,630 under the FY 2012 CoC Program Competition, including \$3,537,331 in renewal funding for Norfolk programs, including nine permanent supportive housing projects, seven transitional housing projects, and one HMIS project.

3. Identify the process for making sub-awards and a description how the jurisdiction intends to make its allocation available to nonprofit organizations (including community and faith-based organizations), and in the case of urban counties, funding to participating units of local government.

Program Year 3 Sub-Award Process and Allocation Description Response:

The City of Norfolk has administered ESG funds since the original program began in 1986. The process for making sub-awards will be similar to that used over the last 25 years. The City of Norfolk will publish requests for ESG proposals between September and December. Agencies submitting an application will be required to obtain a letter of support from the CoC endorsing the applicant's proposed project. Competitive applications will be submitted in December or January and vetted by city departments with agency recommendation in January-February. In order to ensure compliance with HUD's obligation period, the city will continue to request Council's approval to obligate ESG funds by May of every year. The contracts will begin to be developed in July annually and executed within 60 days of HUD's Annual Plan approval.

If religious organizations apply and receive ESG funds, the organization will provide all eligible activities under this program in a manner that is free from religious influence and in accordance with the following principles:

• It will not discriminate against any employee or applicant for employment on the basis of religion and will not limit employment or give preference in employment to persons on the basis of religion;

- It will not discriminate against any person applying for shelter or any of the eligible activities under this part on the basis of religion and will not limit such housing or other eligible activities or give preference to persons on the basis of religion; and
- It will provide no religious instruction or counseling; conduct no religious worship or services; engage in no religious proselytizing; and exert no other religious influence in the provision of shelter and other eligible activities under this part. Applicants that are primarily religious organizations are encouraged to contact the city for specifics or refer to 24 CFR 576.23.

ESG funds allocated from approval of the Annual Plan will be used for the following activities:

- Street Outreach activities;
- Emergency Shelter activities;
- Rapid Re-Housing activities to include relocation and stabilization services, as well as tenant-based rental assistance;
- Homeless Prevention activities to include relocation and stabilization services, as well as tenant-based rental assistance;
- Administration costs related to the above activities.

To facilitate the submission of the FY 2014 Annual Action Plan the DGM is responsible for executing the city's Annual Plan Process. The major steps of the process are as follows:

- a) Application availability is provided on the city's website and advertised in the newspaper. Public service organizations, community partners, city departments, and civic leagues are notified when the HUD entitlement applications are available and advised of the deadline for submission.
- b) DGM conducts a webinar application training session, an in-person application workshop, and application tutorials. The application webinar provides an overview of the CDBG, ESG, and HOME programs. The application workshop provides one-on-one technical assistance to the applicants.
- c) DGM provides the initial review of the applications for program eligibility.
- d) Once identified as eligible, applications are reviewed and ranked by CPRG for CDBG applications and the CoC RG for ESG applications.
- e) The recommendation of the CPRG and CoC RG review groups is presented to City Administration.
- f) Letters of award/denial are distributed.
- g) The city conducts a public input session on the proposed use of funds.
- h) City Administration reviews the CPRG recommendation and forwards a final recommendation to City Council.
- i) A public notice is printed in the newspaper for a 30-day comment period for the Annual Action Plan.
- j) City Council holds a public hearing on the Annual Plan.
- k) City Council adopts the Annual Plan.

- I) The adopted Annual Action Plan is submitted to HUD.
- m) Once the Annual Plan is approved the entitlement programs start July 1.
- 4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), it must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering and making policies and decisions regarding any facilities or services that receive funding under ESG.

Program Year 3 Homeless Participation Response:

Currently, one of members of the Norfolk Homeless Consortium is a formerly homeless person. Their participation serves to inform of the homeless perspective, as well as to help the committee direct any changes in homeless policies. The CoC and the City of Norfolk are working towards enhancing the input from homeless and formerly homeless participants that would include:

- 1. Appointing a homeless representative to serve on the CoC Review Group, and
- 2. Receiving input from the CSB's Consumer Advisory Committee.
- 5. Describe the performance standards for evaluating ESG activities. These standards must be created in collaboration with Continuum of Care and will be used to assess progress in meeting goals and objectives identified in Strategic Plan.

Program Year 3 Evaluating Performance Standards Description Response:

The city will coordinate and provide its service providers with the program procedures and requirements, to ensure long-term compliance with program requirements and comprehensive planning requirements, at the beginning of the fiscal year. The city will utilize its experience from its successful implementation of HPRP to evaluate ESG activities. The city shared this framework with the CoC and will review the framework periodically with the CoC coordinator and the NHC. Both the city and its sub-grantees will utilize HMIS to monitor performance through the following indicators;

- Number of individuals and households served by outreach, prevention, and rapid rehousing activities;
- Exit destinations (temporary and permanent) of individuals/households served;
- · Percent of clients served who avoid shelter entry; and
- Length of time served by ESG program.

The city's definition of a successful outcome is:

Homeless Prevention

Client avoided homelessness and maintained permanent housing for at least six months from the date of last assistance.

Rapid Re-housing

Client obtained permanent housing within 60 days from date of approval and remained permanently housed for at least six months from date of last assistance.

To this end, the following performance standards have been established for the ESG program:

- Emergency shelter documents an average length of stay of less than 60 days;
- At least 60 percent of emergency shelter clients are successfully transitioned to permanent housing units;
- At least 60 percent of clients receiving street outreach services will access shelter or housing;
- At least 60 percent of rapid re-housing clients will obtain and maintain permanent housing;
- At least 60 percent of homeless prevention clients will maintain permanent housing;
- HMIS data quality reports will achieve an accuracy reporting rate of at least 90 percent; and
- Subrecipients expend 100 percent of ESG grant allocations and documents verify eligible matching sources.

Through the city, will contract with subrecipients, and will be responsible for the reporting, monitoring, and compliance of all agencies and subrecipients using ESG funds, in accordance with HUD regulations. Each contract will contain a detailed item plan that outlines the goals and objectives against which the subrecipient's performance will be measured. The subrecipient shall provide the DGM with a quarterly report on the status of each activity as agreed to in the contract. The City of Norfolk will be supporting five ESG programs and eight organizations that are part of the CoC, with ESG funds in FY 2013-2014. Table 23 identifies and describes the output and outcomes for ESG program.

Table 23: Emergency	Solutions Grant Performance Standa	rds
Activity	Provider	Output/ Outcome
Street Outreach	■ Dept. of Human Services	Number of Persons: Provided with case management services With more non-cash benefits at program exit Provided with emergency health and mental health services Provided with transportation
Emergency Shelter	 Ecumenical Family Shelter ForKids, Inc. St. Columba Ecumenical Ministries, Inc. The Salvation Army YWCA of South Hampton Roads 	 Number of Persons: Exiting to temporary and transitional housing destinations Exiting to permanent housing destinations Receiving case management services
Homeless Prevention	 Dept. of Human Services The Planning Council, Inc. 	Number of Persons: Who maintained their permanent housing Exiting to permanent housing destinations With higher income at program exit With more non-cash benefits at program exit Receiving case management services
Rapid Re-Housing	■ Dept. of Human Services	 Number of Persons: Who maintained their permanent housing for 3 months Exiting to permanent housing destinations With higher income at program exit With more non-cash benefits at program exit Receiving case management services

DGM will be responsible for monitoring the performance of each subrecipient under the terms of the agreement. Each program will be reviewed for compliance with applicable Consolidated Plan regulations, executive orders, labor standards, Equal Employment Opportunity, Section 3, environmental and other 504 federal requirements. Monitoring will also be accomplished through annual on-site visits, analysis of quarterly reports, review of subcontracts, if applicable, as well as conduct financial monitoring, including monthly desk reviews of expenditures to ensure that costs charged against the Annual Plan are eligible.

6. Describe the jurisdiction's consultation with each Continuum of Care that serves the jurisdiction in determining: How to allocate ESG funds by activity type and geographic distribution; Developing the performance standards for and evaluation of outcomes of activities assisted by ESG funds; and Development of funding policies and procedures for the administration and operation of the HMIS.

Program Year 3 Jurisdiction's Consultation with CoC Description Response:

The City of Norfolk's Office to End Homelessness regularly participates in monthly meetings hosted by the CoC and the Norfolk Homeless Consortium. The Office to End Homelessness serves as the City of Norfolk's liaison to these community groups. Norfolk's CoC recently changed its name to the SVHC that serves the following areas:

SVHC AREAS				
Norfolk	Isle of Wight County			
Chesapeake	Southampton County			
Franklin	Suffolk			
Norfolk				

This change is in direct response to increasing its capacity to meet the needs of the homeless and housing vulnerable in the community and to address changes in the HEARTH Act, ESG and the end of HPRP funding. The Planning Council located in Norfolk serves as the CoC lead agency and is a member of the SVHC executive committee. This relationship ensures that the jurisdictions have first-hand knowledge of programming and funding decisions within the CoC which immediately impact decisions in the allocation of ESG funding.

Updates from city staff are a standing agenda item at monthly SVHC meetings. For the 2013 CoC NOFA, HUD released performance criteria for ranking renewal projects. The ESG programs will incorporate the criteria in the monitoring of its programming. Additionally, all ESG programs are now required to use HMIS in tracking program activities and progress. This ensures ESG programs are aligned with CoC priorities and policies.

The SVHC also provides updates of any new regulations, the need to develop a more tightly coordinated process, the ESG allocation changes, project performance standards, and maintaining CoC's integrity of complying with federal regulations and locally adopted HMIS standards. For FY 2014, the SVHC will be used to fully align the city and CoC Standards for HMIS participation and allows for HMIS fees to be included in budgets for ESG-funded agencies.

During FY 2014 the SVHC will review and revise its instructions related to security deposits provided with ESG funds based on experience with the HPRP program. HPRP allowed the security deposit to be assigned to the tenant when provided to the landlord as payment for move-in. This instruction included the provision of an agreement with the landlord through a promissory note that ensured this was assigned to the tenant. This was in response from

providers and landlords who indicated that when the tenant knew that they were assigned the security deposit they were more likely to properly maintain their unit and more careful about terminating their lease appropriately. This also prevents the tenant from needing future assistance when they were ready to move to a new unit.

The CoC had previously adopted standards regarding participation in the City of Norfolk's Homeless Management Information System (HMIS) for Continuum of Care funded agencies and supported the inclusion of ESG funded agencies when approached in 2011. The lead agency HMIS Administration on behalf of The Planning Council serves as the region's consultant and as the HMIS technical administrator. Participating agencies are required to sign a Certificate of Participation acknowledging their agreement to abide by the CoC's HMIS data and security standards and payment of user fees.

Emergency Shelter Grants (ESG)

(States only) Describe the process for awarding grants to State recipients, and a description of how the allocation will be made available to units of local government.

Program Year 3 Description for Awarding to State Recipients Response:

This not a required component of the City of Norfolk's Annual Plan.

IV. COMMUNITY DEVELOPMENT

Community Development

*Please also refer to the Community Development Tables beginning in Section B.

- 1. Identify the jurisdiction's priority non-housing community development needs eligible for assistance by CDBG eligibility category specified in the Community Development Needs Table (formerly Table 2B), public facilities, public improvements, public services and economic development.
- 2. Identify specific long-term and short-term community development objectives (including economic development activities that create jobs), developed in accordance with the statutory goals described in section 24 CFR 91.1 and the primary objective of the CDBG program to provide decent housing and a suitable living environment and expand economic opportunities, principally for low- and moderate-income persons.

*Note: Each specific objective developed to address a priority need, must be identified by number and contain proposed accomplishments, the time period (i.e., one, two, three, or more years), and annual program year numeric goals the jurisdiction hopes to achieve in quantitative terms, or in other measurable terms as identified and defined by the jurisdiction.

Program Year 3 Action Plan Community Development Response:

Action Plan Community Development Response:

In the city's FY 2012 – 2016 Consolidated Plan, six areas of non-housing community development needs were identified. These need areas along with corresponding programs budgeted for FY 2014 are provided in Table 24.

Table 24: Non-Housing Community Development Needs					
Category	FY 2014 Programs				
Services for the Elderly	Senior Recreation ProgramElderly/Disabled Home Repair Program				
Disabled Individuals	Elderly/Disabled Home Repair Program				
People Living with HIV/AIDS (PLWHA)	CHAP Norfolk				
Programs for Youth	 After School Tutoring Youth Recreation Kids of Incarcerated Parents Care Program Kids on T.R.A.C.K. 				
Public Improvements	 Installation of ADA Ramps Community Infrastructure & Public Facilities / Improvement Improvements 				
Assistance to the Homeless	 Day Center Assistant Hope Day Center CoC Coordinator ShelterLink Norfolk Support Services at Gosnold Apts. 				

One component of HUD's Outcome Performance Measurement System includes the identification of objective categories for eligible activities. The categories are as follows:

- **Decent Affordable Housing (DH)** This objective focuses on housing programs where the purpose of the program is to meet individual family or community needs and not programs where housing is an element of a larger effort, since such programs would be more appropriately reported under Suitable Living Environment.
- Suitable Living Environment (SL) This objective relates to activities that are
 designed to benefit communities, families, or individuals by addressing issues in their
 living environment.
- **Economic Opportunities (EO)** This objective applies to the types of activities related to economic development, commercial revitalization, or job creation.

In addition to the objective categories, there are outcome categories which are used to best reflect what is to be achieved by funding that project. The outcomes, as defined by HUD are as follows:

- Availability/Accessibility (1) This outcome category applies to activities that
 make services, infrastructure, public services, public facilities, housing, or shelter
 available or accessible to low- and moderate-income people, including persons with
 disabilities. In this category, accessibility does not refer only to physical barriers,
 but also to making the affordable basics of daily living available and accessible to
 low- and moderate-income people where they live.
- **Affordability (2)** This outcome category applies to activities that provide affordability in a variety of ways in the lives of low- and moderate-income people. It can include the creation or maintenance of affordable housing, basic infrastructure hook-ups, or services such as transportation or day care.
- Sustainability (3) This outcome applies to projects where the activity or activities
 are aimed at improving communities or neighborhoods, helping to make them livable
 or viable by providing benefit to persons of low- and moderate-income, or by

removing or eliminating slums or blighted areas, through multiple activities or services that sustain communities or neighborhoods.

The link between objective and outcomes categories discussed above is depicted in Table 25.

Table 25: HUD's Outcome Performance Measurement System: Objective and Outcome Linkages					
	Outcome 1 Availability / Accessibility	Outcome 2 Affordability	Outcome 3 Sustainability		
Objective 1 Sustainable Living Environment	Accessibility for the purpose of creating Suitable Living Environments	Affordability for the purpose of creating suitable Living Environments	Sustainability for the purpose of creating Suitable Living Environment		
Objective 2 Decent Housing	Accessibility for the purpose of providing Decent Affordable Housing	Affordability for the purpose of providing Decent Affordable Housing	Sustainability for the purpose of providing Decent Affordable Housing		
Economic Opportunity	Accessibility for the purpose of creating Economic	Affordability for the purpose of creating Economic	Sustainability for the purpose of creating		

Reflective of the objective and outcome information provided above, Table 26 provides a summary of all of the non-housing community development needs projects to be funded in FY 2014.

Table 26: FY 2014 Non-Housing Community Development Needs							
Organization	Project	Amount	Matrix Code	# to be assisted	Objective/ Outcome Category	BNO	
	YOUTH PROGRAMS	(ACADEMIC)					
Oakmont CDC	After School Program	\$17,585	05D	25	SL / 3	LMC	
Young Men's Christian Association of South Hampton Roads	YMCA on T.R.A.C.K.	\$39,566	05D	60	SL/1	LMC	
	YOUTH PROGRAMS (ENRICHMENT)					
Garden of Hope (Previously Second Chances)	Kids of Incarcerated Parents (KIP) Care	\$38,687	05D	50	EO / 1	LMC	
William A. Hunton YMCA	Youth & Senior Citizen Community Recreational	\$28,136	05	125	SL/3	LMC	
Total Amount for Youth Programs	5	\$123,974					
	HOMELESS PRO	OGRAMS					
Ecumenical Family Shelter	In-Home services Case Management	\$15,812	05	20	SL/1	LMC	
ForKids, Inc.	Permanent Supportive Housing Services	\$13,176	05	9	SL/1	LMC	
St. Columba Ecumenical Ministries	Next Step Transitional Housing	\$21,981	05	24	SL/1	LMC	
St. Columba Ecumenical Ministries	Day Center Homeless Assistant and Daycare Assistant	\$13,182	03T	850	SL / 1	LMC	
The Planning Council	Continuum of Care Coordinator/Norfolk Homeless Consortium	\$37,808	05	615	SL/1	LMC	

Table 26: FY 2014 Non-Housing C	Community Development Needs				Objective /	
Organization	Project	Amount	Matrix Code	# to be assisted	Objective/ Outcome Category	BNO
The Planning Council	Shelterlink Norfolk	\$11,079	05	615	SL / 1	LMC
The Salvation Army Tidewater Area Command	HOPE Center (19th Street Men's Day Shelter)	\$74,694	03T	900	SL/1	LMC
Virginia Supportive Housing	Support Services at Gosnold Apts.	\$21,883	05	63	SL/1	LMC
Total Amount for Homeless Prog	rams	\$209,615				
	ADULT PROG	RAMS				
Building Trades Academy	Pre-apprenticeship Job Training Program	\$24,688	05H	6	SL/3	LMC
Child & Family Services of Eastern Virginia	Parents as Teachers Program	\$26,353	05	203	SL/3	LMC
Foodbank of Southeastern Virginia	Eliminate Hunger in Norfolk Program	\$30,745	05	164,000	SL/3	LMC
Norfolk Redevelopment & Housing Authority	HomeNet Program	\$65,882	05	101	SL/1	LMC
Park Place Dental Clinic	Park Place Health & Dental Clinic Program	\$35,137	05M	1,565	SL/1	LMC
City of Norfolk	Community Development Initiatives Program	\$46,809	05	15	SL/1	LMC
Total Amount for Adult Programs	5	\$229,614				
	SPECIAL NEEDS P	ROGRAMS				
ACCESS	CHAP Norfolk Program	\$39,529	03T	26	SL / 1	LMC
Total Amount for Special Needs F	Programs	\$39,529				
	Total Public Service Programs	\$602,732				
	PROJECT (JSE				
City - Dept. of Public Works	ADA Ramps	\$148,491	03	70	SL / 1	LMA
City of Norfolk	Community & Infrastructure Improvements Project	\$336,031	03	1	SL/1	LMA
The STOP Organization (Southeastern Tidewater Opportunity Project, Inc.)	Elderly/Disabled Home Repair Program	\$148,187	14A	18	DH / 3	LMC
Norfolk Redevelopment & Housing Authority	Rehabilitation Program	\$1,427,712	14A	18	DH / 3	LMC
Norfolk Redevelopment & Housing Authority	Rehabilitation Home Repair Program	\$511,416	14A	40	DH / 2	LMC
Norfolk Redevelopment & Housing Authority	Revolving Loan Fund (RLF)	\$275,000	14A	4	DH / 3	LMC
Virginia Supportive Housing	Norfolk Studios	\$40,000	03	80	DH / 1	LMC
Total Projects Amount		\$2,886,837				
Total	CDBG Public Service & Projects	\$3,489,569				

Objective Categories: DH = Decent Housing; SL = Suitable Living Environment; EO = Economic Opportunity Outcome Categories: 1 = Availability/Accessibility; 2 = Affordability; 3 = Sustainability Broad National Objective (BNO): LMA = Low-Mod Area; LMC = Low-Mod Clientele

Table 27 identifies the city's specific community development objectives in support of the goals identified in the FY 2012 – 2016 Consolidated Plan. Each objective has associated strategies that are identified as long- or short-term approaches to achieving the objective.

Table 27: FY 2014 Community Development Needs

	ole 27. Fr 2014 Community Deve		Objective/	
	Objective	Strategy	Outcome Category	Term
1.	Increase homeownership	Increase the production of affordable housing units	DH	Long-Term
	opportunities for extremely low-, low- and moderate-	Develop homeownership programs	SL	Long- Term
	income individuals.	Implement a comprehensive housing policy to establish homeownership guidelines	SL	Short- Term
		Encourage the development of diverse housing types	SL	Long- Term
2.	Improve the quality of Norfolk's housing stock.	Continue programs focused on rehabilitation of existing structures.	DH	Short- Term
		Complete the demolition or board-up of dilapidated houses presenting health and safety hazards.	SL	Short- Term
3.	Facilitate infrastructure improvements in low-to-moderate income	Collaborate with the city's Public Works and Utilities Departments to identify and prioritize improvements for CDBG targeted areas.	SL	Long- Term
	neighborhoods on a case by case basis.	Continue the installation of ADA ramps in specified low- and moderate-income areas citywide.	SL	Short- Term
4.	Support the city's 10-year plan to end homelessness.	Collaborate with homeless service providers to increase the amount of permanent supportive housing opportunities for homeless individuals.	SL	Long - Term
5.	Encourage the social and academic development of	Sponsor programs that offer healthy educational activities that are recreationally-based, build self esteem, teach personal financial literacy, enable academic success, and enhance decision making skills.	SL	Short- Term
	Norfolk youth.	Collaborate with internal and external partner organizations focused on youth development to identify unique programs to offer to Norfolk youth.	SL	Short- Term
6.	Increase economic opportunities for Norfolk	Coordinate with the Economic Development Department to develop new and innovative business incentives to recruit and enhance small business opportunities in the City of Norfolk.	EO	Long- Term
	opportunities for Norfolk residents.	Encourage low-to-moderate income individuals to access job training and skills development from the Norfolk Workforce Development Center.	EO	Short- Term

Table 27: FY 2014 Community Development Needs

Objective	Strategy	Objective/ Outcome Category	Term
	No less than twice a year, conduct a joint meeting between Economic Development and the Norfolk Work Force Development to ensure that city agencies are planning and collaborating seamlessly to optimize services for low-to-moderate income persons in the areas of employment, job training, and assistance to small businesses.	EO	Short- Term
7. Increase range of housing options and related services	Collaborate with local and regional service providers to pinpoint exact needs and develop plans for meeting the needs of these populations.	SL	Short- Term
for persons with special needs: elderly, disabled and PLWHA.	Identify alternative funding sources to assist with the development of additional integrated, affordable, accessible housing for individuals with disabilities.	SL	Long- Term

Antipoverty Strategy

1. Describe the actions that will take place during the next year to reduce the number of poverty level families.

Program Year 3 Action Plan Antipoverty Strategy Response:

The city will work to reduce the number of poverty level families by allocating CDBG, HOME, and ESG funds and local resources to projects that will provide services to foster self-sufficiency, providing affordable housing opportunities and transitional shelter. The goal is to provide opportunities for Norfolk residents to realize a greater degree of economic stability and quality of life by participating in at least one of the following programs:

1. Sufficiency Programs

Family Self-Sufficiency Program: This program operated by NRHA combines case management, workforce development, credit repair, and homebuyer counseling with the provision of down payment and closing cost assistance from the establishment of personal escrow accounts that result from the reservation of increased rent payments resulting from resident income growth.

Norfolk Workforce Development Center (WDC): The WDC offers Norfolk residents' convenient access to an array of job skills training and public benefits programs as well as access to several City of Norfolk and non-Governmental partner agencies. Some of the services provided include:

- Virginia Initiative for Employment not Welfare (VIEW)
- Food Stamp Employment and Training Program (FSET)
- Volunteer Income Tax Assistance Site (VITA)

Pre-Apprenticeship Job Training: Building Trades Academy will provide occupational skills training to six Norfolk residents in the building and facility maintenance trades. Training will consist of classroom instruction and hands on training projects that include improving accessibility for persons with disabilities, maintenance of basic infrastructure, and minor electrical and plumbing repairs.

The agency is currently in partnership with the Norfolk Redevelopment and Housing Authority and all repair projects will be implemented for public housing residents. Participants will obtain marketable job skills leading to employment.

Permanent Supportive Housing Services: ForKids will provide case management and after school tutoring to nine families with disabilities who are living in permanent supportive housing to help them overcome the educational and emotional barriers that prevent self-sufficiency created by the trauma of homelessness.

In-Home Services/Case Management for Previously Homeless Families: Ecumenical Family Shelter will provide financial management education to 35 formerly homeless households and/or 75 individuals that will address budget/dept management and family goals.

Next Step Transitional Housing Program: St. Columba Ecumenical Ministries will provide transitional housing to approximately 24 single adult homeless individuals for two years. Each client will receive case management to assist them in becoming independent by addressing substance abuse, recovery, education, employment, physical and mental health issues, budgeting and life skills.

2. Homeless Services

In FY 2014 the city will fund a number of programs dedicated to serving the needs of the homeless. Each of these agencies offers some level of supportive services to program participants.

Services range from family counseling to job skill development, all of which are intended to promote self-sufficiency and prevent a return to poverty and homelessness. Programs to address homelessness in FY 2014 are identified in Table 28.

Table 28: FY 2014 Funded Homeless Programs						
Organization	Program	Amount				
Ecumenical Family Shelter	In-Home Services	\$15,812				
ForKids, Inc.	Permanent Supportive Housing	\$13,176				
St. Columba Ecumenical Ministries, Inc.	Next Step Transitional Housing	\$21,981				
St. Columba Ecumenical Ministries, Inc.	Columba Ecumenical Ministries, Inc. Homeless Advocate & Day Center					
The Planning Council, Inc.	ShelterLink Norfolk	\$11,079				
The Planning Council, Inc.	Continuum of Care	\$37,808				
The Salvation Army	Hope Day Center	\$74,694				
Virginia Supportive Housing	Norfolk Studio Apartments	\$40,000				
	Total	\$227,732				

The City of Norfolk has signed on to the 100,000 Homes for 100,000 Homeless Americans campaign. This new initiative will target more attention and resources towards persons who are vulnerable and chronically homeless in Norfolk.

The homeless programs recommended for FY 2014 are identified in Table 29.

Table 29: FY 2014 Programs For Ending Homelessness and Chronic Homelessness

Organization	Program	CDBG	НОМЕ	ESG	Amount
City Department of Human Services-HART	Street Outreach Program			٧	\$21,732
City Department of Human Services-HART	Rapid Re-Housing (Tenant Based Rental & Housing Relocation & Stabilization			٧	\$50,322
City Department of Human Services-HART	Homeless Prevention (Tenant Based Rental Assistance)			٧	\$29,246
City Office to End Homelessness	HOME TBRA End Chronic Homelessness		٧		\$26,633
Ecumenical Family Shelter	The Dwelling Place			٧	\$31,353
ForKids, Inc.	Haven House Emergency Shelter			٧	\$31,357
ForKids, Inc.	Legacy Permanent Supportive Housing Services	٧			\$13,176
St. Columba Ecumenical Ministries	Day Center Program			٧	\$19,528
St. Columba Ecumenical Ministries	Homeless Advocate & Day Center Programs	٧			\$13,182
St. Columba Ecumenical Ministries	Next Step Transitional Housing Program	٧			\$21,981
The Planning Council, Inc.	Continuum of Care Program	٧			\$37,808
The Planning Council, Inc.	ShelterLink Norfolk Program	٧			\$11,079
The Salvation Army	Hope Day Center	٧			\$74,694
The Salvation Army	Hope Emergency Shelter			٧	\$21,652
Virginia Supportive Housing	Norfolk Studios	٧	٧		\$193,199
Virginia Supportive Housing	Support Services at Gosnold Apts.	٧			\$21,883
YWCA of South Hampton Roads	Women In Crisis Program			٧	\$23,200
				TOTAL	\$642,025

V. Non-homeless Special Needs

Non-homeless Special Needs (91.220 (c) and (e))

- 1. Describe the priorities and specific objectives the jurisdiction hopes to achieve for the period covered by the Action Plan.
- 2. Describe how Federal, State, and local public and private sector resources that are reasonably expected to be available will be used to address identified needs for the period covered by this Action Plan.

Program Year 3 Action Plan Specific Objectives Response:

The City of Norfolk has a large elderly population. In fact, 41 percent of all households, at or below 80 percent of MDI are elderly and presumed low-to-moderate income. The majority of elderly residents prefer to reside in their own homes. However, as this becomes

^{*}Please also refer to the Non-homeless Special Needs Tables beginning in Section B.

increasingly difficult, they need smaller, low maintenance units. They need housing that is designed to serve their physical and social requirements. Through the housing rehabilitation program, the city will work with the elderly who own their homes to make them accessible and livable by providing emergency grants, exterior repair loans, or home improvement loans.

The non-homeless special needs population includes elderly, frail elderly, persons with severe mental illness, victims of domestic violence, developmentally disabled, physically disabled, substance abusers, and persons with HIV/AIDS. These individuals often require a higher level of support because they are at an increased risk of becoming homeless. Fortunately, there are several organizations in Norfolk that work with these special groups.

In FY 2014 the city is providing CDBG funding to several of these organizations as shown in Table 30.

Table 30: FY 2014 Non-Homeless Special Needs - CDBG Funding

Organization	Project	Amount	Matrix Code	No. to be Assisted	Objective/ Outcome Category	BNO
	Eld	erly/ Disabled Pr	ograms			
William A. Hunton YMCA	Senior Citizen's Recreational Progra	\$28,136	05	125	SL/3	LMC
The STOP Organization	Elderly/Disabled Ho Repair Program	me \$148,187	7 14A	18	DH / 3	LMC
Park Place Health & Dental Clinic*	Park Place Health & Dental Clinic	§ \$35,137	05	1,565	SL / 3	LMC
Virginia Supportive Housing	Support Services a Gosnold Apts.	t \$21,883	05	63	DH / 2	LMC
PLWHA Program						
AIDS Care Center for Education and Support Services (ACCESS)	CHAP – Norfolk	\$39,529	03T	26	SL / 1	LMC
Tot	al	\$272,872				

^{*}Park Place Health & Dental Clinic provides dental services to the extremely low-to-moderate income adults including the homeless and elderly population.

Objective Categories: DH=Decent Housing; SL=Suitable Living Environment; EO=Economic Opportunity **Outcome Categories:** 1 = Availability/ Accessibility; 2 = Affordability; 3 = Sustainability **Broad National Objectives (BNO):** LMA = Low-Mod Area; LMC = Low-Mod Clientele

As shown in the table above, the city will meet special needs priorities through programs and services that support the creation of decent housing and suitable living environments that are both available and accessible. Additionally, the city will also provide assistance to the persons with special needs by improving accessibility in city sidewalks.

Housing Opportunities for People with AIDS

*Please also refer to the HOPWA Table in the Needs Tables beginning in Section B.

- 1. Provide a Brief description of the organization, the area of service, the name of the program contacts, and a broad overview of the range/ type of housing activities to be done during the next year.
- 2. Report on the actions taken during the year that addressed the special needs of persons who are not homeless but require supportive housing, and assistance for persons who are homeless.

- 3. Evaluate the progress in meeting its specific objective of providing affordable housing, including a comparison of actual outputs and outcomes to proposed goals and progress made on the other planned actions indicated in the strategic and action plans. The evaluation can address any related program adjustments or future plans.
- 4. Report on annual HOPWA output goals for the number of households assisted during the year in: (1) short-term rent, mortgage and utility payments to avoid homelessness; (2) rental assistance programs; and (3) in housing facilities, such as community residences and SRO dwellings, where funds are used to develop and/or operate these facilities. Include any assessment of client outcomes for achieving housing stability, reduced risks of homelessness and improved access to care.
- 5. Report on the use of committed leveraging from other public and private resources that helped to address needs identified in the plan.
- 6. Provide an analysis of the extent to which HOPWA funds were distributed among different categories of housing needs consistent with the geographic distribution plans identified in its approved Consolidated Plan.
- 7. Describe any barriers (including non-regulatory) encountered, actions in response to barriers, and recommendations for program improvement.
- 8. Please describe the expected trends facing the community in meeting the needs of persons living with HIV/AIDS and provide additional information regarding the administration of services to people with HIV/AIDS.
- 9. Please note any evaluations, studies or other assessments that will be conducted on the local HOPWA program during the next year.

Program Year 3 Action Plan HOPWA Response:

The City of Norfolk does not receive HOPWA funds.

Specific HOPWA Objectives

Describe how Federal, State, and local public and private sector resources that are reasonably expected to be available will be used to address identified needs for the period covered by the Action Plan.

Program Year 3 Specific HOPWA Objectives Response:

The City of Norfolk does not receive HOPWA funds.

VI. Other Narrative

Annual Plan Amendments

I. CDBG Program: The city is proposing to amend two CDBG programs that were approved in Annual Plans FY 2010 and FY 2013.

CDBG Program Amendment 1: In FY 2013 Public Works' ADA ramp installation was approved for funding in the amount of \$143,670. The city is amending its FY 2013 Annual Plan to expand the project area to include access ramps in the light rail area.

Table 31 provides a summary of the accounts that will be amended in support of the ADA Ramp Installation project.

Table 31: City of Norfolk - Department of Public Works ADA Ramps Installation Project

Year	Project	IDIS No.	Objective	Award Amount	Amend Amount	Outcome
FY 2013	Public Works – ADA Ramps Installation	4569	Install accessibility ramps at numerous intersections along the light rail line.	\$143,670	\$0	Install accessibility ramps in remaining areas of Chesterfield Heights, and Brambleton South areas.
FY 2013	Public Works – ADA Ramps Installation	4569	Install accessibility ramps at numerous intersections citywide.	\$0	\$143,670	Install accessibility ramps as needed, citywide.
	Tota	al Amou	nt	\$143,670	\$143,670	

CDBG Program Amendment 2: In FY 2010 Habitat for Humanity of South Hampton Roads was awarded \$60,000 towards the rehabilitation of one single family resident housing unit on Olinger Street. Habitat for Humanity was unable to acquire this property and attain proper zoning for this project. Therefore, the activity for this project was never set up in Integrated Disbursement Information System. Habitat for Humanity has since acquired a property in the Berkley area and is requesting to utilize its FY 2010 CDBG funding and they have since performed the necessary environmental review records in order to move forward with the project. To avoid the need for future amendments, this project is being generalized to enable rehabilitation to take place citywide in eligible areas.

Table 32 provides a summary of the program that is recommended to be amended in support of the rehabilitation project.

Table 32: Habitat for Humanity of South Hampton Roads - Rehabilitation for 1325 Olinger Street Project

Year	Project	IDIS No.	Objective	Award Amount	Amend Amount	Outcome
FY 2010	Rehabilitation of 1325 Olinger Street	N/A	Renovate a foreclosed and abandoned single housing in Campostella area into two townhomes.	\$60,000	\$0	To rehabilitate a single family housing unit to create a two-family dwelling and sell to an income eligible household.
FY 2010	City Rehabilitation Initiative	N/A	Renovate a foreclosed and abandoned housing unit in Norfolk.	\$0	\$60,000	To rehabilitate a foreclosed or abandoned housing unit in Norfolk and sell to an income eligible household.
	Tota	l Amoui	nt	\$60,000	\$60,000	

II. HOME Program: The city is proposing to amend one HOME program activity that was approved in the FY 2013 Annual Plan.

HOME Program Amendment 1: In FY 2013 Virginia Supportive Housing (VSH) for its' Norfolk Regional Apartments was approved for funding in the amount of \$360,000. The City of Virginia Beach has since found a location and is currently moving towards developing an SRO facility. The city is amending its FY 2013 Annual Plan towards allocating the \$360,000 towards the City of Virginia Beach's SRO project with six units allocated to Norfolk. Construction is scheduled to begin in 2013.

Table 33 provides a summary of the account that will be amended in support of the SRO project in Virginia Beach.

Table 33: Virginia Supportive Housing – Norfolk Studios Apartments Project

Year	Project	IDIS No.	Objective	Award Amount	Amend Amount	Outcome
FY 2013	Norfolk Regional Apartments	4573	Develop Norfolk Regional Apartments for 60 units with support services.	\$360,000	\$0	Completing Norfolk's SRO Regional Apartments project designating 42 Norfolk homeless clients with permanent housing.
FY 2013	Virginia Beach Regional Apartments	4573	Develop Virginia Beach Regional Apartments for 60 units, of which six will be designated for Norfolk.	\$0	360,000	Completing Virginia Beach's SRO Apartment project designating six Norfolk homeless clients with permanent housing.
	Tota	l Amour	nt	\$360,000	\$360,000	

Affirmatively Further Fair Housing

In FY 2012, the city received its completed Analysis of Impediments to Fair Housing Choice for the FY 2012-2016 Consolidated Plan which includes the Hampton Roads region that includes the following cities:

HAMPTON ROADS CITIES						
Chesapeake	Portsmouth					
Hampton	Suffolk					
Newport News	Virginia Beach					
Norfolk						

The document is available on the City of Norfolk's website. Activities that affirmatively further fair housing include:

- Counseling and referrals as necessary.
- Education and outreach to residents, household providers, lenders, and other community members.
- Dissemination of information to the local news media on fair housing and equality issues and activities.
- Participation in training sessions, workshops, and conferences.
- Visible placement of equal opportunity housing logo on relevant city publications and housing programs that use city, CDBG, HOME and ESG funding.
- Operation and/or funding of programs which promote housing opportunities, such as homeownership education and down payment assistance, housing improvements, and new housing development.

The city will address the impediments identified in this report in the submission of the FY 2013 CAPER.

Affirmative Marketing

The City will continue to effectively promote affirmative marketing by maintaining the following approved affirmative marketing requirements and procedures that include:

- Use of the Equal Housing Opportunity logo when advertising the availability of HOME funds.
- Methods for informing the public, owners, and potential tenants about federal fair housing laws and the city's affirmative marketing policy.
- Requirements and practices each rental owner must adhere to in order to carry out the City's affirmative marketing procedures and requirements, as stated in any written agreement between the city and a participating owner.
- Procedures to be used by rental property owners to inform and solicit applications from persons in the housing market areas that are not likely to apply for housing without special outreach.
- Records will be kept describing actions taken by the city and by owners to affirmatively market units and records to assess the results of these actions.

Section 3

Section 3 of the Housing and Urban Development Act of 1968 [12 U.S.C. 1701u and 24 CFR Part 135] represents HUD's policy for providing preference for new employment, training, and contracting opportunities created from the usage of covered HUD funds to low- and very low-income residents of the community where certain funds are spent (regardless of race or gender), and the businesses that substantially employ these persons. The Section 3 program requires that recipients of certain HUD financial assistance, to the greatest extent possible, provide job training, employment, and contract opportunities for low- or very-low income residents in connection with projects and activities in their neighborhoods.

For all federally funded contracts, the city has set forms that are included in all bid packages. These forms consist of; a listing of federal equal employment opportunity/affirmative action requirements, requirements contracting with small and minority firms, women's business enterprise and labor surplus area, a certification regarding performance of previous contracts or subcontracts subject of the equal opportunity clause, the filing of required reports, and a certification regarding non-segregated facilities.

- Methods of informing the public, owners, and potential tenants about Fair Housing Laws will include the use of the Fair Housing logo and/or slogan.
- As part of project agreements, owners will be required to follow policies and procedures of the city's affirmative marketing program.
- The city will contact community organizations, churches, special interest groups, and social service agencies when soliciting to persons in the housing market that are not likely to participate without special outreach efforts.
- Records will be maintained documenting the affirmative marketing efforts of the city.

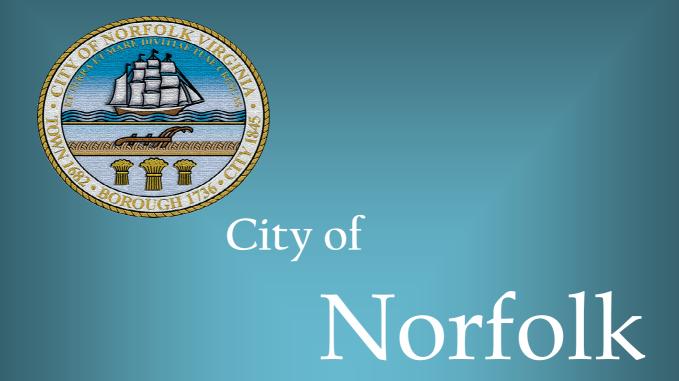
Section 3 requires that employment and other economic development opportunities
that are generated by certain HUD financial assistance shall, to the greatest extent
feasible, consistent with federal, state, and local laws and regulations, be directed to
low and very low-income persons, particularly those who are recipients of government
assistance for housing, and to building contractors that provide economic opportunity
to low and very low-income persons within a very low and low-income community.

Citizen Participation Plan – Amendment to the FY 2012 – FY 2016 Consolidated Plan

The City of Norfolk has revised its current Citizen Participation Plan and it is provided in the Other Attachments Section of the Annual Plan for HUD's approval. Upon approval of the FY 2014 Annual Plan, the amended Citizen Participation Plan will take effect.

City of Norfolk		
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FY 2014 Annual Plan Activities to be Undertaken



FY 2014 Activities to be undertaken 91.220 (c)

Community Development Block Grant	
Recommended (19) CDBG Public Service Activities	Amount
AIDS Care Center for Education & Support Services (ACCESS): CHAP Norfolk	\$39,529
Building Trades Academy: Pre-Apprenticeship Job Training Program	\$24,688
Child & Family Services of Eastern Virginia (The Up Center): Parents as Teachers	\$26,353
City of Norfolk – Community Development Initiatives Program	\$46,809
Ecumenical Family Shelter: In Home Services Program	\$15,812
Foodbank of Southeastern Virginia: Lead the Effort to Eliminate Hunger in Norfolk	\$30,745
ForKids, Inc.: Permanent Supportive Housing Services Program	\$13,176
Garden of Hope: KIP Care Program (Previously Second Chances)	\$38,687
Norfolk Redevelopment & Housing Authority (NRHA): HomeNet Program	\$65,882
Oakmont Community Development Corporation: After School Program	\$17,585
Park Place Health and Dental Clinic: Park Place Health & Dental Clinic Program	\$35,137
St. Columba Ecumenical Ministries, Inc.: Homeless Advocate & Day Assistant	\$13,182
St. Columba Ecumenical Ministries, Inc.: Next Step Transitional Housing Program	\$21,981
The Planning Council: Continuum of Care / NHC Program	\$37,808
The Planning Council: ShelterLink Norfolk Program	\$11,079
The Salvation Army: Hope Day Center Program	\$74,694
Virginia Supportive Housing: Supportive Services at Gosnold Apts Program	\$21,883
William A. Hunton YMCA: Youth & Senior Citizen's Comm. Recreation Program	\$28,136
Young Men's Christian Association of South Hampton Roads (YMCA): YMCA on T.R.A.C.K. Program	\$39,566
Total Recommended (19) CDBG Public Service Programs Activities	\$602,732

Recommended CDBG Planning & Administration and Project Use Activities		Amount
Administration: City of Norfolk's Office of Budget and Grants Management		\$262,099
Administration: Norfolk Redevelopment & Housing Authority (NRHA)		\$521,441
Planning: The Planning Council, Inc.: The Healing Place		\$20,102
Total Recommended (3) Planning & Administration Activities		\$803,642
Project: City of Norfolk: Department of Public Works: ADA Ramps Project		\$149,417
Project: City of Norfolk: Office of the City Manager: Community Infrastructure & Improvement Project		\$336,031
Project: The STOP Organization: Elderly/Disabled Home Repair Project*	6440407	\$98,214
Project: The STOP Organization: Elderly/Disabled Home Repair Support*	\$148,187	\$49,973
Project: Virginia Supportive Housing: Norfolk Studios Project		\$40,000
Total Recommended (4)	Project Use Activities	\$672,709
Total Recommended (3) Planning & Administration Activities and (4) CDBG	Project Use Activities	\$1,476,351

^{*}Rehabilitation projects allocations are split by rehabilitation costs and rehabilitation support costs.

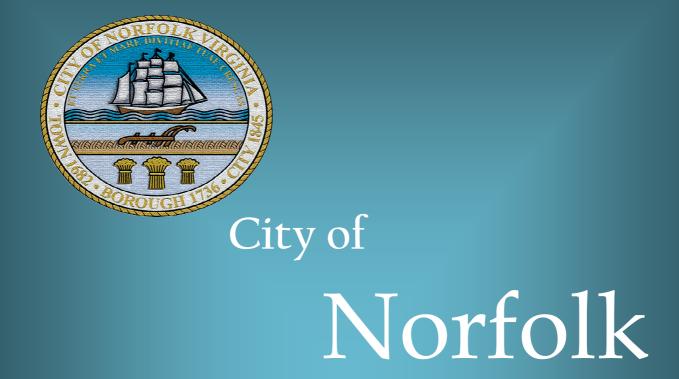
Community Development Block Grant – NF	RHA Projects	
Recommend (3) NRHA Project Activities		Amount
NRHA: Rehabilitation Project	64 407 740	\$1,009,191
NRHA: Rehabilitation Project Support	\$1,427,712	\$418,521
NRHA: Rehabilitation Emergency Services Grant Project	Årer van	\$400,000
NRHA: Rehabilitation Emergency Services Grant Project Support	\$511,416	\$111,416
NRHA: Revolving Loan Fund (Rehabilitation Payments)		\$275,000
Total Recommended (3) NRI	HA CDBG Project Activities	\$2,214,128
Tota	CDBG Allocation Amount	\$4,293,211

Activities to be undertaken - FY 2014 (continued)

Home Investment Partnerships Program (HOME)		
Recommended HOME Program Activities	Amount	
Administration: Norfolk Redevelopment & Housing Authority (NRHA)	\$94,875	
Subtotal Recommend (1) HOME Administration Activity	\$94,875	
CHDO: Beacon Light Community Housing Development Organization, Inc.	\$47,438	
CHDO: Habitat for Humanity of South Hampton Roads, Inc.	\$47,438	
CHDO: Plume Line Ministries, Inc.	\$47,437	
CHDO Operating Funds	\$31,738	
Subtotal Recommend (4) CHDO Program Activities	\$174,051	
Norfolk Redevelopment & Housing Authority: Homebuyer Assistance Program	\$500,000	
Subtotal Recommend (1) Homebuyer Assistance Program Activity	\$500,000	
City of Norfolk's Office to End Homelessness: HOME TBRA End Chronic Homelessness	\$26,633	
Virginia Supportive Housing: Norfolk Studios Project	\$153,199	
Subtotal Recommend (2) Homeless Program Activities	\$179,832	
Total Recommended (8) HOME Activities	\$948,758	

Emergency Solutions Grant (ESG)		
Recommended ESG Program Activities	Amount	
Administration: City of Norfolk's Office of Budget and Grants Management	\$21,269	
Subtotal Recommend (1) ESG Administration Activity	\$21,269	
City of Norfolk – Department of Human Services: Homeless Action Response Team (HART): Street Outreach Program	\$21,732	
Ecumenical Family Shelter: The Dwelling Place Emergency Shelter Program	\$31,353	
ForKids, Inc.: Haven House Emergency Shelter Program	\$31,357	
St. Columba Ecumenical Ministries, Inc.: Day Center Emergency Shelter Program	\$19,528	
The Salvation Army: Hope Emergency Shelter Program	\$21,652	
YWCA of South Hampton Roads: Women In Crisis Emergency Shelter Program	\$23,200	
Subtotal Recommended (5) Emergency Shelter & (1) Street Outreach Services Activities	\$148,822	
City of Norfolk – Department of Human Services: Homeless Action Response Team (HART): Rapid Rehousing Program	\$50,322	
City of Norfolk – Department of Human Services: Homeless Action Response Team (HART): Homeless Prevention Program	\$29,246	
The Planning Council, Inc.: Homeless Prevention Program	\$33,925	
Subtotal Recommended (1) Rapid Re-Housing Activity & (2) Homeless Prevention Activities	\$113,493	
Total Recommended (10) ESG Activities	\$283,584	
Total FY 2014 Entitlement Amount for Recommended (47) Activities	\$5,525,682	

FY 2014 Annual Plan A. Project Worksheets



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Proj	ject N	lame:	City	-Public S	Service-F	ood	lbank of	SEV	/A-Elim	inat	te Hun	ger in No	orfolk Pr	ogra	m	
Des	cripti	on:		IDIS Pro	ject #:		TBD		UOG C	ode:	VA5	511116 N	NORFOLK	(
Fun	ding	will sup	port	paymer	nt of elec	trici	ity and n	atuı	ral gas	exp	enses	to prese	erve peri	shab	le	
foo	cation:					•		_	·		·	·				
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6/30)/2014	4			resident	s of	Norfolk	and	South	eas	tern Vi	rginia w	ho reside	e at	or	
		e Category			below th	ne fe	ederal po	ver	ty leve	l.						
		nt Housing														
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t) li				Underwa	-	83,828						Underwa			
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indi	FY2014 (PY201: Proposed Outcome ovide emergency food to dividuals living in proverty Public Services (General) 570.20			overty	emergency	y too	d products					return	ing clien	ts		
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g				Actual U	nits	8	33,828					Actual U	nits			
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Proj	ect N	lame:	City	· - Public	Service	- Fo	orKids, Ir	ոշ	Pern	nane					ces	
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Proj	ect N	lame:	City	-Public S	Service-0	Garder	n of Ho	pe-	Kids	of I	Incarcer	ated Par	ents			
Des	cripti	on:		IDIS Pro	ject #:		TBD		UOG	Cod	e: VA	511116 N	NORFOLK	(
Fun	ding	will sup	port	the sala	ary costs	for a	Progra	ım C	Coord	linat	or. Pro	gram im	plementa	ation	١,	
incl	unding will supported		m n	naterials	and field	d trip d	cost w	ill be	cov	erec	d.					
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	FY2014 (PY201 Proposed Outcome sist children (incarcerated parents D Youth Services 570.201(e) trix Codes trix Codes CDBG Prop Actu Fund Source: Prop Actu				Participa						Improv		, stabiliz		nily	
w/ii	Proposed Outcome ssist children /incarcerated parents D Youth Services 570.201(e)				Program						relation		•		•	
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030	TouuT	Services 370).201((6)				Maur	X Coue	25						
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Proj	ect N	lame:	City	/-Public S	Service-l	Vorf	olk Rede	velo	pme	nt 8	(Housin	g Author	ity - HOI	MENI	ĒΤ	
Desc	cripti	ion:		IDIS Pro	ject #:		TBD		UOG	Cod	e: VA	511116 N	NORFOLK	(
Fun	ds w	vill be us	ed t	o suppoi	t a porti	on c	of salary	and	fring	ge b	enefit co	sts for t	he Home	Net		
Mar	nage	r and the	е Но	meNet S	Specialist	t.										
	tion	:							Prior	rity N	leed Cate	gory				
Cityv	vide							l [Public	Sarvic	-AC					
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					remove	bar	riers to h	nome	eowr	ners	hip such	as poor	credit, i	nade	qua	te
_		nt Housing			_		_	•					on plans	for e	ach	
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Proj	ect N	lame:	City	-Public S	Service-(Oakn	nont CD	C - A	\fter	Sch	ool Prog	gram				
Des	cripti	on:		IDIS Pro	ject #:		TBD		UOG	Code	e: VAS	511116 N	NORFOLK			
Fun	ding	will prov	vide	partial	salary su	ippor	t for a F	rogi	ram	Cooi	dinator	who will	l provide	four		
con	•		he a	after sch	ool prog	ram	that inc	lude	: hor	new	ork assi	istance,	mentorin	ıg,		
nut	cation: : 58 and 59.01		cial	/life skill	s.											
									Prior	ity N	eed Cate	gory				
CT:	58 an	d 59.01							Public 9	Sarvic	20					
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					Explanat	ion:										
Exp	ected	Completi	on [Date:	The Afte	er Sc	hool Pro	grai	n is	desi	gned to	improve	student			
6/30	/2014	4			achieve	ment	t by pro	vidir	ig ho	me	work ass	sistance.	Study a	and		
					problem	n-solv	ving skil	ls ar	e de	velo	ped. Th	nis progr	am also	offer	s a	
		_									•		ks that c	hildr	en and	t
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and	pro	gram op	erat	ionai cos	sts for th	ie ae	entai pro	grai	n.							
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dru	g sci	reenings	, an	d menta	l health :	sess	ions to c	lien	ts.							
	ation								Prio	rity N	eed Cate	gory				
CT:	31, 5	7.02 & 27							Homel	acc/HI	V/AIDS					
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፲	<u>.s</u>	01 People			Underwa		19			Accor	npl. Type:		Underwa			
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5	Page 2012 (PY2011) 01 People FY2013 (PY2012) 01 People 01 People				Proposed		24			A	and Tames		Proposed			
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		ss individ					in this		_			t Step p	•	icipe	ung	
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2	CDB	 G		Proposed	d Amt.		20,875.00		Fund	Sourc	e: 🔻	Proposed	d Amt.			
			•	Actual A	mount		16,541.91					Actual A	mount			
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Proj	ect N	lame:	City	/-Public	Service-1	Γhe	Planning	Cou	ıncil-Co	ontinuu	m	of Care	(CoC)/ N	НС		
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	bjectiv	e Category		i	Norfolk	in o	rder to r	nove	e the h	omeles	s p	opulatio	n toward	self	-	
		nt Housing			sufficien	тсу а	and ultin	nate	ly to el	iminate	e ho	omelessr	ness.			
_		ble Living En		ment												
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05 Pu	ublic S	ervices (Ger	neral)	570.201(e)				Matri	x Codes							•
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Proi	ect N	lame:		/-Public S	Service-	The Planning	ı Coı	ıncil-She	elter I in	k Norfolk	Program	1	
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				Y2013)	Complete						Complete		
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05 Pt	ıblic S	ervices (Ger	neral)	570.201(e)		▼	Matri	x Codes					
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r 1	CDDC	<u>, </u>	<u>*</u>	Actual A		10,521.00	1	Tuna Sour	сс.	Actual A			
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2	CDBC		•	Proposed	d Amt.	10,521.00		Fund Sour	ce: 🔻	Proposed	d Amt.		
_			ļ	Actual A	mount	8,767.50				Actual A	mount		
ea	Fund	Source:	-	Proposed	d Amt.			Fund Sour	ce:	Proposed	d Amt.		
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ar 3	CDBC	J	1	Actual A		0.00							
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Proj	ect N	lame:	City	/-Public S	Service-S	Salva	ation Arr	ny -	Hope D	ay Cent	er Progra	am		
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			ort o		s at the	Salv		my's						
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	tion									Need Cate	egory			
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					Explanat	ion:								
Evne	ected	l Complet	ion F)ate:	The Hope	e Da	v Center	will r	rovide s	ervices to	homeless	s individu	als su	ich as a
	/201 ⁴			Jace.			•				urces, cor			
<u></u> Ol	ojectiv	e Category									ecuring ar			
	Decer	nt Housing			affordabl	e ho	using, an	d fol	low-up s	ervices.				
•	Suital	ole Living En	vironi	ment										
	Econo	omic Opporti	unity						Specif	ic Objecti	ves			
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		lability	iiicy		2									▼
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l è	şhr	01 People		▼	Proposed	1	800		Acco	ompl. Type:	▼	Proposed	ı	
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			ome	Per	forn	nance M	leas	ure		Actua	l Outcor	ne		
		on in the			Total n	umb	er of pe	ople	served	Provid	led servi	ces for s	ingle	adult
	hom	eless ind	livid	luals	i	n th	e day ce	nter			homel	ess peop	ole	
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031 (Jperai	ung costs of	ПОП	eless/AIDS I	Patients Prog	Ji ai i i S		Maui	x codes					
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riadi	x cou	C3	,				Ť	riadi	x codes					'
1	CDBC	3	•	Proposed	d Amt.		70,975.00		Fund Soul	rce:	Proposed	d Amt.		
				Actual A	mount		70,975.00				Actual A	mount		
Year	Fund	Source:	•	Propose	d Amt.				Fund Soul	rce:	Proposed	d Amt.		
ı ı				Actual A	mount						Actual A	mount		
Program	01 Pe	eople	•	Proposed	d Units		650		Accompl.	Type: ▼	Proposed	d Units		
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Program	01 Pe	eople	•	Proposed	d Units		800		Accompl.	Type: ▼	Proposed	d Units		
ogi				Actual U	nits		654				Actual U	nits		
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3	CDBC	3	\blacksquare	Proposed			74,694.00		Fund Sou	rce:	Proposed			
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Proj	ect N	lame:	City	/-Public s	Service-\	/irgi	nia Supp	orti	ve Hou	ısin	g_Case	Mgmt 8	& Stabiliz	atio	n	
Des	cripti	on:		IDIS Pro			TBD		UOG C				NORFOLK			
Fun	ds a	re award	ded	to provid	de partia	sal	ary supp	ort	for a C	ase	Manag	ger and a	a Region	al D	irect	or
					meless s											
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	tion								Priority	y Ne	ed Cate	gory				
CT:	27								Homolocc	·/⊔т\/	/AIDC					
					Sele	ect o	one:		Homeless) UIV)	AIDS					
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_	/2014												buse, der			;
r ol	jectiv	e Category											led for the			
	Decer	nt Housing						ent i	n an ef	fort	to mair	ntain hous	sing for cl	nroni	cally	,
_		ole Living En		ment	homeless	s ind	ividuals.									
	Econo	mic Opporti	unity						Spec	ific (Objectiv	res				
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ļ	shr	01 People		•	Proposed	i	60		Ac	ccom	pl. Type:	•	Proposed	ı		
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tena	ants	at Gosn	old /	Apts.	services	pro	vided.				ho	using/im	nprove st	tabil	ity	
05 Pi	ıhlic S	ervices (Gen	neral)	570 201(e)			_	Matri	x Codes							
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og				Actual U	nits		60				1	Actual U	nits			
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ğ				Actual U	nits		TBD					Actual U	nits			
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CPMP Version 2.0 City-PS-William A. Hunton YMCA - Youth & Senior Recreation Program Project Name: **UOG Code:** VA511116 NORFOLK **Description:** IDIS Project #: TBD Funding will provide partial salary for activity coordinators to support recreational programs for youth and senior citizens. Agency provides a safe, supervised environment for youth and adolescents who are at risk of being harassed, recruited, and/or victimized by local gang members; and for disabled adults and seniors who due to their lack of resources and fear of being attacked are at risk of becoming isolated and homebound. **Priority Need Category** CT: 32, 33, 34, 35.1, 35.2, 41, 42, **Public Services** 44, 46, 47, 48, 51, 52, 53, 64 Select one: **Explanation:** To provide daily recreational activities for youth and elderly participants in a safe environment free from random acts of 6/30/2014 Objective Category violence. Program activities are directed towards increasing and O Decent Housing improving awareness regarding crime prevention, health, substance Suitable Living Environment abuse, education, and recreational opportunities. Economic Opportunity **Specific Objectives** Improve the services for low/mod income persons **Outcome Categories** Availability/Accessibility T 2, Affordability Sustainability 3 Proposed 150 Proposed 01 People Accompl. Type: Underway Underway Accomplishment **Project-level** FY2012 (PY2011) Complete 174 Complete Proposed **Proposed** 125 01 People Accompl. Type: Underway 150 Underway FY2013 (PY2012) Complete Complete 125 01 People Proposed Proposed Accompl. Type: **Underway** Underway FY2014 (PY2013) Complete TBD Complete **Proposed Outcome Performance Measure Actual Outcome** Maintain a safe Total youth & seniors served. Provide recreational/socialization environment for clients activities Matrix Codes 05 Public Services (General) 570.201(e) ▾ Matrix Codes Matrix Codes Matrix Codes Matrix Codes Proposed Amt. 26,720.00 Proposed Amt. **CDBG** Fund Source: 26,720.00 **Actual Amount Actual Amount** Fund Source: Proposed Amt. Fund Source: Proposed Amt. **Actual Amount Actual Amount** ram **Proposed Units** 150 **Proposed Units** 01 People Accompl. Type: **Actual Units** 174 **Actual Units Proposed Units Proposed Units** $\overline{}$ Accompl. Type: Accompl. Type: **Actual Units** Actual Units Proposed Amt. 26,720.00 Proposed Amt. CDBG Fund Source: 2 **Actual Amount** 20,258.89 Actual Amount Proposed Amt. Proposed Amt. Fund Source: Fund Source: **Actual Amount Actual Amount** ram **Proposed Units** 125 **Proposed Units** 01 People Accompl. Type: Progr 150 **Actual Units Actual Units Proposed Units Proposed Units** Accompl. Type: Accompl. Type: **Actual Units Actual Units** 28,136.00 Proposed Amt. Proposed Amt. **CDBG** Fund Source: m 0.00 **Actual Amount Actual Amount** Proposed Amt. Fund Source: Proposed Amt. Fund Source: **Actual Amount Actual Amount** ram **Proposed Units** 125 **Proposed Units** 01 People Accompl. Type: TBD **Actual Units Actual Units Proposed Units Proposed Units** Accompl. Type: Accompl. Type: **Actual Units Actual Units**

City-Young Men's Christian Assoc. of SHR-YMCA on T.R.A.C.K Project Name: VA511116 NORFOLK **Description:** IDIS Project #: TBD **UOG Code:** Funding will support salaries for staff of the YMCA on T.R.A.C.K. (Tutorial and Recreation Afterschool Club for Kids) Program and operational expenses. The program takes place before and after the regular school day. The program focuses on providing a safe and caring environment for children to complete school assignments, receive tutoring, participate in physical recreation & develop social skills. **Priority Need Category** Location: CT: 27, 29 **Public Services** Select one: **Explanation:** The YMCA will provide after-school tutoring to students from the **Expected Completion Date:** Park Place area (Granby Elementary, Park Place School, and James 6/30/2014 Objective Category Monroe Elementary Schools) and surrounding communities who will O Decent Housing help build literacy and math skills through story guides and Suitable Living Environment activities. Economic Opportunity **Specific Objectives** Improve the services for low/mod income persons **Outcome Categories** Availability/Accessibility $\overline{\mathbf{v}}$ 2, Affordability Sustainability 3 Proposed 60 Proposed 01 People Accompl. Type: Underway Underway Accomplishment **Project-level** FY2012 (PY2011) 53 Complete Complete Proposed 01 People Proposed 60 Accompl. Type: 34 Underway Underway FY2013 (PY2012) Complete Complete 01 People Proposed 60 Proposed Accompl. Type: **Underway** Underway FY2014 (PY2013) Complete TBD Complete **Performance Measure Proposed Outcome Actual Outcome** Improve student Total number of students Total youth improving grades/social served in the program. performance at school skills Matrix Codes 05D Youth Services 570.201(e) ▾ Matrix Codes Matrix Codes Matrix Codes Matrix Codes 37,575.00 Proposed Amt. Proposed Amt. **CDBG** Fund Source: 37,575.00 **Actual Amount Actual Amount** Fund Source: Proposed Amt. Fund Source: Proposed Amt. **Actual Amount Actual Amount** ram **Proposed Units Proposed Units** 60 01 People Accompl. Type: **Actual Units** 53 **Actual Units Proposed Units Proposed Units** $\overline{}$ Accompl. Type: Accompl. Type: **Actual Units** Actual Units Proposed Amt. 37,575.00 Proposed Amt. CDBG Fund Source: 2 **Actual Amount** 26,923.25 **Actual Amount** Proposed Amt. Proposed Amt. Fund Source: Fund Source: **Actual Amount Actual Amount** ram **Proposed Units** 60 **Proposed Units** 01 People Accompl. Type: Progr 34 **Actual Units Actual Units Proposed Units Proposed Units** Accompl. Type: Accompl. Type: **Actual Units Actual Units** 39,566.00 Proposed Amt. Proposed Amt. **CDBG** Fund Source: m 0.00 **Actual Amount Actual Amount** Proposed Amt. Fund Source: Proposed Amt. Fund Source: **Actual Amount Actual Amount** ram **Proposed Units Proposed Units** 01 People 60 Accompl. Type: TBD **Actual Units Actual Units Proposed Units Proposed Units** Accompl. Type: Accompl. Type: **Actual Units Actual Units**

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ea	Fund	Source:	_	Proposed	d Amt.				Fund	Sourc	ce: 🔻	Proposed	d Amt.		
۲ ۲				Actual A	mount							Actual A	mount		
an l	Acco	mpl. Type:	•	Proposed	d Units				Accon	npl. T	ype:	Proposed	d Units		
Ιğ				Actual U	nits							Actual U	nits		
Program	Acco	mpl. Type:	•	Proposed					Accon	npl. T	ype: 🔻	Proposed			
				Actual U	nits							Actual U	nits		
т	НОМ	E	▼	Proposed		20	6,633.00		Fund	Sourc	œ: ▼	Proposed			
a				Actual A			0.00					Actual A			
Yea	Fund	Source:	▼	Proposed					Fund	Sourc	œ: ▼	Proposed			
Ε				Actual A								Actual A			
<u>r</u>	01 Pe	eople	•	Proposed		_	6		Accon	npl. T	ype: 🔻	Proposed			
Progra		. –		Actual U			ГBD					Actual U			
<u>-</u>	Acco	mpl. Type:	~	Proposed Actual U					Accon	npl. T	ype: ▼	Proposed Actual U			
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Grantee Name: City of Norfolk

Proj	ect N	lame:	ESC	G - City A	\dminist	ratio	n								
	cripti			IDIS Pro	ject #:		TBD		UOG				NORFOLK		
Fun	ding	will pro	vide	general	manage	emei	nt and o	vers	ight	of th	ne Emer	gency So	olutions (Grant	
Pro	gran	n.													
					ī										
	tion								Prior	rity N	leed Cate	egory			
City	Wide								Plannir	na/Adı	ministration				lacksquare
					Sele	ect o	one:			. 5,					
					Explanat			_						_	
		Complet	ion [Date:		-							e total ES		
6/30	/201	4 ve Category						orts	the	mon	itoring o	of ESG to	ensure	serv	ices
_		nt Housing			are beir	ig pi	rovidea.								
_		ble Living En	viron	ment											
		omic Opporti							Ç.,	ocific	. Ohiosti				
_					To oue		man of house				c Objectiv		/ en e siel n		
		e Categori											s w/ special n	leeus	
		ability/Access	SIDIIILY	(2 Incre	ase th	ne number o	f hom	eless p	person	s moving ir	nto permane	nt housing		▼
		dability					c homelessn								
	Susta	inability			3, 110	J111 UI II							,		•
	S	Accompl. T	ype:	▼ [Proposed		N/A			Acco	mpl. Type:	•	Proposed		
_	ij				Underwa								Underway		
Š	шe	FY2012	2 (P	Y2011)	Complete	е	N/A						Complete		
1 =	sh	Accompl. T	ype:	▼	Proposed		N/A			Acco	mpl. Type:		Proposed		
Project-level	Accomplishments	FY2013	2 (D	V2012\	Underwa		NI/A						Underway		
5	E			12012)	Complete		N/A						Complete		
۵	ö	Accompl. T	ype:	•	Proposed		N/A			Acco	mpl. Type:		Proposed		
	⋖	FV201/	1 (D	Y2013)	Underwa Complete		N/A						Underway Complete		
-	Dro						nance M	1000	uro			Actua	l Outcon		
	PIU	posed O N/A	utc	Oille	PEI	1011	N/A	ieas	uie			Actua	Outcom	16	
		14//					14//								
244	_	1.0			206				6 1						
21A (Jenera	al Program A	amın	istration 570	J.206			Matri	x Code	es					
Matri	x Cod	es					~	Matri	x Code	es					-
Matri	x Cod	es					~	Matri	x Code	es					_
	500		T	Proposed	1 Amt		14,139.00		500			Propose	d Amt		
Η,	ESG			Actual A			0.00		ESG		•	Actual A			
Year	Fund	l Source:		Proposed			0.00		Fund	Sourc	· •	Propose			
	Turiu	i Source.	*	Actual A					Turiu	Jourc	.c. •	Actual A			
Program	٨٥٥٥	mpl. Type:	_	Proposed	Units		N/A		Accor	mpl. T	ivne:	Propose	d Units		
gr	Acco	прі. турс.	<u> </u>	Actual U			N/A		Accor	ilipi. i	урс. •	Actual U			
입	Acco	mpl. Type:	_	Proposed	Units				Accor	mpl. T	ype:	Propose	d Units		
		, ,,		Actual U	nits						71	Actual U	nits		
2	ESG		_	Proposed	d Amt.		30,641.00		Fund	Sourc	ce: 🔻	Propose	d Amt.		
			1	Actual A	mount		0.00					Actual A	mount		
Year	Fund	Source:		Proposed	d Amt.				Fund	Sourc	ce: 🔻	Propose	d Amt.		
				Actual A	mount							Actual A	mount		
Program	Acco	mpl. Type:	•	Proposed			N/A		Accor	mpl. T	ype:	Propose			
og				Actual U			N/A					Actual U			
4	Acco	mpl. Type:	_	Proposed					Accor	mpl. T	ype: ▼	Propose			
				Actual U			24 260 25					Actual U			
m	ESG		▼	Proposed Actual A			21,269.00 0.00		Fund	Sourc	œ: ▼	Proposed Actual A			
Year	Eund	l Source:		Proposed			0.00		Eund	Sourc	re· 🔻	Propose			
۲	runa	Jource:	•	Actual A					i und	Sourc	.c. ▼	Actual A			
E	Δεεε	mpl. Type:	_	Proposed			N/A		Δασο	mpl. T	ivne:	Propose	1		
ģ	,,,,,,	p.i Type.		Actual U			N/A		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	ו יוקויי	, pc. •	Actual U			
Program	Acco	mpl. Type:	~	Proposed	Units				Accor	mpl. T	ype: 🔻	Propose	d Units		
l "				Actual U	nits					-	•	Actual U	nits		

Proj	ect N	lame:	ESG	3-Ecume	ncial Fan	nily	Shelter-	Dwe	lling P	Plac	e-Shelt	er Servio	ces and (Oper	ations
	cripti			IDIS Pro		· · · · /	TBD		UOG C		T		NORFOLK		
			vide		nd opera	tion									llina
					rving hor				аррог		011161655	persons	out the I	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	g
liuc	.c, u	ii cxistiii	9 51	icitei se	i viing noi	IICIC	coo rannin	103.							
Loca	tion								Priorit	y N	eed Cate	gory			
Ecun	nenica	al Family S	helte	er				Γ.				,			
		Place),			Sele	ect o	one:	ŀ	Homeless	s/HI	V/AIDS				•
		17th Stree A 23508	t												
NOTIC	JIK, V	A 23300			Explanati	ion:	•								
Fxne	ected	Completi	ion [)ate:	The mis	sion	of the D	wel	lina Pl	ace	e is to p	rovide sa	afe and s	ecu	re
	/2014						shelter t		_		-				
	jectiv	e Category			self-suff	-									J
		nt Housing					·								
		ole Living En		ment											
\Box	Econo	mic Opportu	unity						Spec	cific	Objectiv	res			
Ou	tcom	e Categorie	es		1 Increa	ase th	ne number o	f hom	eless per	rson	s moving in	to permane	nt housing		▼
_		bility/Access			1, 11000				•						1_
		lability	ĺ		2										
		nability			3										▼
		•			3		225		Т				_		
	Ş	Accompl. T	ype:	▼	Proposed		225		0	1 Pe	ople	▼	Proposed		
<u> </u>	Accomplishments	FY2012) (D	V2011\	Underwa		121						Underwa		
Š	Ĕ		2 (P	12011)	Complete								Complete		
Ţ	ish	01 People		▼	Proposed		215		0:	1 Pe	ople		Proposed		
ec	μ	FY2013	ים / כ	V2012\	Underwa	•	TDD						Underwa	•	
Project-level	E		7) (12012)	Complete		TBD						Complete		
<u> </u>	ö	01 People		▼	Proposed		200		0:	1 Pe	ople	~	Proposed		
	ď	FY2014	1 / D'	V2012\	Underwa	_	TDD						Underwa		
	<u> </u>				Complete		TBD			-		A	Complete		
		osed O shelter					nance M ber of w					Actua	Outcor	ne	
PIC	viue	& famil		illiulell	Totali		dren ser	-	ii aiiu	l					
		& Tallill	163			CIIII	uren sei	veu							
03T (Operat	ing Costs of	Hom	eless/AIDS I	Patients Prog	ırams	. ▼	05 Pu	ublic Serv	vices	(General)	570.201(e)			
Matri	x Code	es					▼	Matri	x Codes						_
Matri	x Code	es						Matri	x Codes						▼
1	ESG		_	Proposed	d Amt.		49,997.00		Fund So	ourc	e: ▼	Proposed	d Amt.		
_				Actual A	mount		30,344.00					Actual A	mount		
ea	Fund	Source:	-	Proposed					Fund So	ourc	e: 🔻	Proposed	d Amt.		
٦ ۲				Actual A	mount							Actual A	mount		
an	01 Pe	eople	•	Proposed	d Units		225		Accomp	ol. Ty	ype:	Proposed	d Units		
g				Actual U	nits		121					Actual U	nits		
Program	Acco	mpl. Type:		Proposed	1				Accomp	ol. T	ype: ▼	Proposed			
				Actual U	nits							Actual U	nits		
2	ESG			Proposed	d Amt.		55,000.00		Fund So	ourc	e: ▼	Proposed			
_				Actual A			0.00				-	Actual A			
Yea	Fund	Source:	▼	Proposed					Fund So	ourc	e: ▼	Proposed			
				Actual A	mount							Actual A	mount		
Program	01 Pe	eople	•	Propose	d Units		215		Accomp	ol. T	ype:	Proposed	l Units		
og				Actual U			TBD					Actual U			
Pr	Acco	mpl. Type:	•	Proposed					Accomp	ol. Ty	ype: ▼	Proposed			
				Actual U							1	Actual U			
3	ESG		▼	Proposed	1		31,353.00		Fund So	ourc	e: 🔻	Proposed			
ear				Actual A	+		0.00					Actual A			
Ye	Fund	Source:		Proposed					Fund So	ourc	e: ▼	Proposed			
				Actual A	1							Actual A			
Program	01 Pe	eople	▼	Proposed	ì		200		Accomp	ol. Ty	ype: ▼	Proposed			
6 0.		. –		Actual U	1		TBD					Actual U			
ם	Acco	mpl. Type:	~	Proposed					Accomp	ol. T	ype: ▼	Proposed			
				Actual U	เมเร							Actual U	เมเร		

Proj	ect N	lame:	ESC	- F.O.R	. Kids, I	nc	- Haven	Hou:	se - S	Shel	ter Serv	ices and	l Operati	ons		
	cripti			IDIS Pro			TBD		UOG		T		NORFOLK			
	_	nding wil	l su			ency	shelter	with								
		onal and														
		nt and pr													ensiv	⁄e
		's servic														
	tion:								Priori	ity N	eed Cate	gory				
		use Emerge							Homele	cc/HI	V/ATDS					
	D. Vie 3503	ew Avenue		Norfolk,	Sele	ect o	one:		HOHIELE	55/111	V/AIDS			-		
VA 2	3303															
					Explanat	ion:										
Expe	ected	l Completi	ion [ate:			•					_	omprehe			
6/30	/2014	4					•					•	elopmer/		_	g to
	-	e Category									•	•	commit			
		nt Housing ole Living En	viron	mont	_	the o	cycle of l	nom	eless	ness	s for chi	ldren in	South H	amp	ton	
_		omic Opportu		Herit	Roads.											
	LCOIIC	лис Орроги	шису								Objectiv					
_		e Categorie			1 Incre	ase th	ne number o	f hom	eless pe	ersons	s moving in	to permane	nt housing			▼
		bility/Access	ibility		2											V
		lability			2											
	Sustai	inability			3											V
	16	04 Househo	olds	▼	Proposed	j	75			04 Ha	useholds	▼	Proposed			
_	nts				Underwa	y							Underwa	у		
Ve	nel	FY2012	2 (P	Y2011)	Complete	е	50						Complete	•		
<u> </u>	shr	04 Househo	olds	▼	Proposed	į	63		(04 Ho	ouseholds	•	Proposed			
 	plis	= 10010		(0.0.4.0.)	Underwa	-							Underwa	-		
Project-level	Accomplishments	FY2013	3 (P	Y2012)	Complete		TBD						Complete			
ᇫ	2	04 Househo	olds	▼	Proposed		84		(04 Ho	ouseholds	•	Proposed			
	ď	FY2014	/DV	201221	Underwa Complete		TBD						Underwa Complete			
	Dro						nance M			- 1		Actus	Outcor			
		posed O shelter					er of clie			ed		Actua	Outcor	iie_		
110	viac	& famili		illiai cii	1 ocai ii	uiiib	or or end	21103	JC1 V	cu						
02T (Inorat	ting Costs of	Hom	oloce/AIDC I	Ontionts Drog	aramo	_	UE D	ıblic Co	nvicos	(Conoral)	570.201(e)				
			HOIH	eless/AIDS I	auents Frog	grains					(General)	370.201(e)				
Matri	x Code	es						Matri	x Codes	S						
Matri	x Code	es					▼	Matri	x Codes	S						•
	ESG		_	Proposed	l Amt.	4	49,770.00		ESG		_	Proposed	d Amt.			
r 1	LJG		L	Actual A			49,770.00		L30		<u> </u>	Actual A				
ea	Fund	Source:	•	Proposed	l Amt.				Fund 9	Source	e: 🔻	Proposed	d Amt.			
<u> </u>				Actual A	nount						'	Actual A	mount			
a,	04 H	ouseholds	•	Proposed	l Units		75		Accom	ıpl. Ty	ype: 🔻	Proposed	d Units			
Program				Actual U			50					Actual U	nits			
٩	Acco	mpl. Type:	•	Proposed					Accom	ıpl. Ty	ype: ▼	Proposed				
				Actual U			FF 655					Actual U				
7	ESG			Proposed			55,000.00		ESG		▼	Proposed				
ear				Actual And Proposed			53,687.00		- 1		e. 🔻	Actual A				
-	runa	Source:		Actual A					Fund 9	Source	e: ▼	Actual A				
Program	04 H	ouseholds	_	Proposed			63		Accom	nnl Tv	vne: 🔻	Proposed				
g	0111	ouscrioius		Actual U			TBD		Accon	ipi. i	урс.	Actual U				
잍	Acco	mpl. Type:	•	Proposed	Units				Accom	ıpl. Ty	ype: 🔻	Proposed	d Units			
تــــــــــــــــــــــــــــــــــــــ				Actual U	nits							Actual U	nits			
3	ESG		•	Proposed	Amt.		31,357.00		ESG			Proposed	Amt.			
_				Actual A	nount		0.00				ļ	Actual A				
Yea	Fund	Source:	T	Proposed					Fund 9	Sourc	e: ▼	Proposed				
				Actual A								Actual A				
Program	01 Pe	eople	•	Proposed			84		Accom	npl. Ty	ype: ▼	Proposed				
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<u>-</u>	Acco	mpl. Type:	▼	Proposed					Accom	npl. Ty	ype: ▼	Proposed				

Grantee Name: City of Norfolk

Proj	ect N	lame:	ESG	6 - St. C	olumba E	cum	enical N	1inis	tries - S	Shelter S	ervices a	nd Oper	atior	าร
Des	cripti	on:		IDIS Pro	ject #:		TBD		UOG Co	de: VA	511116 N	NORFOLK		
Fun	ding	will sup	port	operation	onal, ma	inten	ance, r	ent,	utilities	, and ins	urance c	osts ass	ociat	ed
	_	-	-	-						es to the				
		•			Ť								-	
	ation								Priority	Need Cate	egory			
		ba Day Cer		2114				Γ.	lemeless/I	IIV//AIDC				
		Boulevard,			Sele	ect o	ne:	Г	Homeless/H	1IV/AIDS				
NOTE	OIK, V	A 23509												
					Explanati	ion:								
Exp	ected	l Completi	on C	Date:	Provides	s bas	ic needs	s suc	ch as ac	cess to s	howers,	food, clo	thin	ıg,
_	/2014	-								nal and v				
		e Category								dentificat				
	Decer	nt Housing			referrals	s to o	ther ag	enci	es for s	pecific se	ervices w	hile over	com	ning
		ole Living En		ment	homeles	ssnes	s.							
	Econo	omic Opportu	unity						Specif	ic Objectiv	ves			
Οι	ıtcom	e Categorie	es		1 Incre	ase the	number o	f home	eless perso	ns moving ir	nto permane	nt housing		
_		bility/Access												
		lability			2 Impro	ove eco	nomic opp	ortuni	ties for low	v-income per	sons			▼
		inability												-
	24300				3	-			ı			1		ı
	ဖ	01 People			Proposed		1,100		Acc	ompl. Type:		Proposed		
-	Accomplishments	D/2011	. /5:	·/2011}	Underwa		800					Underwa	_	
) ve	πe	FY2012	2 (P	Y2011)	Complete	е						Complete	•	
ļ	il i	01 People		•	Proposed	i	850		Acc	ompl. Type:	•	Proposed	l	
t	i <u>E</u>				Underwa							Underwa		
Project-level	Ē	FY2013	3 (P	Y2012)	Complete	е	TBD					Complete	•	
P	00	Accompl. T	ype:	•	Proposed	j	850		Acc	ompl. Type:	•	Proposed	l	
	Ac				Underwa	y						Underwa	У	
		FY2014	1 (P	Y2013)	Complete	е	TBD					Complete	•	
		posed O					ance M				Actua	I Outcor	ne	
Ass		omeless					less clie							
	ess	sential se	ervio	ces	with	h ess	ential s	ervic	es.					
03T (Onerat	ting Costs of	Home	eless/ATDS I	Patients Proc	ırams	_	05 Pı	ıhlic Servic	es (General)	570 201(e)			
051	орсти	ung costs of	110111	CICSS// IDS 1	ducito i rog	granis		0510	iblic Scrvic	es (General)	370.201(0)			
Matri	ix Code	es					•	Matri	x Codes					▼
Matri	ix Code	es					▼	Matri	x Codes					-
					-									
-	ESG		•	Proposed	l Amt.	2	7,675.00		ESG	•	Proposed	d Amt.		
ᇂ				Actual A		2	1,531.00				Actual A			
Yea	Fund	Source:	▼	Proposed					Fund Sou	rce:	Proposed			
				Actual A	nount						Actual A	mount		
Program	01 Pe	eople	\blacksquare	Proposed	l Units	1	,100		Accompl.	Type: ▼	Proposed	d Units		
og.				Actual U			800				Actual U			
Pr	Acco	mpl. Type:	_	Proposed					Accompl.	Type: ▼	Proposed			
				Actual U	nits						Actual U	nits		
7	ESG		▼	Proposed	l Amt.	3	0,000.00		ESG	•	Proposed	d Amt.		
_				Actual A			0.00				Actual A			
Yea	Fund	Source:	▼	Proposed	l Amt.				Fund Sou	rce:	Proposed	d Amt.		
				Actual A	nount						Actual A	mount		
Program	01 Pe	eople	•	Proposed	l Units		850		Accompl.	Type: ▼	Proposed	d Units		
og				Actual U		-	TBD				Actual U			
Ā	Acco	mpl. Type:	▼	Proposed					Accompl.	Type: ▼	Proposed			
				Actual U	nits						Actual U	nits		
ю	ESG		▼	Proposed	l Amt.	1	9,528.00		ESG	•	Proposed	d Amt.		
_				Actual A			0.00				Actual A			
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 E				Actual A	nount						Actual A	mount		
ē	01 Pe	eople	\blacksquare	Proposed	l Units	:	850		Accompl.	Type: ▼	Proposed			
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Pr	Acco	mpl. Type:	▼	Proposed					Accompl.	Type: ▼	Proposed			
				Actual U	nite						Actual U	nits		

Proj	ect N	lame:	ESG	3:The Sa	Ivation A	۱rm	/ HOPE E	mei	rgen	cy S	helter:S	helter S	ervices a	nd C	pera	atio
	cripti			IDIS Pro			TBD		UOG				NORFOLK			
			vide			costs	s for 4 p						ing facili			
	_	-					-	_				-	or homle	-		
	vidu				<i>J</i> ,		,			•						
	ation								Prior	rity N	leed Cate	gory				
		ergency Sh	elter	Program,				Ι.	Homela	ecc/H1	V/AIDS					
		th Street, A 23519			Sele	ect o	one:	l l'	IOITICI	C33/111	V/AIDS			-		
14011	one, v	N 23313														
					Explanat											
Expe	ected	Complet	ion [Date:			-	•		•	-		rease the		mber	r
6/30	/201	4						_		-			nd acces	s to		
_		re Category nt Housing			mainstr	eam	resourc	es w	/hich	imp	prove ho	using ou	itcomes.			
		ole Living En	wiron	ment												
		omic Opport		iliciic					_							
					_						: Objectiv					
_		e Categori			1 Incre	ase th	ne number o	f hom	eless p	persor	s moving in	to permane	nt housing			
		bility/Access	sibility	,	2											•
		lability			2										=	
	Susta	inability			3											
	(A	01 People		▼	Proposed	i	1,000			Acco	mpl. Type:	▼	Proposed			
١ _	Accomplishments				Underwa	у			İ		**		Underwa	y		
\ V	ne	FY2012	2 (P	Y2011)	Complete	9	813						Complete	1		
<u> </u>	ř	01 People		•	Proposed	i	1,500			Acco	mpl. Type:	•	Proposed			
ರ	ij				Underwa	У							Underwa	y		
Project-level	Ē	FY2013	3 (P	Y2012)	Complete	9	TBD						Complete	1		
P	S	Accompl. T	ype:	•	Proposed		900			Acco	mpl. Type:	~	Proposed			
	Ac				Underwa								Underwa			
		FY201	4 (P	Y2013)	Complete	9	TBD						Complete	1		
		posed O					nance M					Actua	l Outcor	ne		
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7	ESG		🕶	-				1	rund	Sourc	e: 🔻	_				
Year				Actual A			0.00					Actual A				
e	Fund	Source:	▼	Proposed	i Amt.				Fund	Sourc	e: 🔻	Propose	d Amt.			
				Actual A	mount							Actual A	mount			
l E	01 D	eople		Proposed	Units		22		Accor	npl. T	vne.	Propose	d Units			
Program	01 P	COPIC	•	Actual U			TBD		, 10001	ייטיי.	,pc. •	Actual U				ĺ
Ö				i e			טטו					1				-
<u> </u>	Acco	mpl. Type:	~	Proposed					Accor	npl. T	ype:	Propose				
				Actual U	nits							Actual U	nits			
3	ESG		•	Proposed	d Amt.		29,246.00		Fund	Sourc	e: $\overline{}$	Propose	d Amt.			
			1	Actual A			0.00	1				Actual A				Ī
ā	E	Course		Proposed					E	Cc	·e· 🔻	Propose				
Year	rund	Source:		_					Fund	Sourc	e: $lacktreent$					
٤				Actual A	HOUNT			ļ I				Actual A	iiiount			
Program	01 Pe	eople	•	Propose	Units		24		Accor	npl. T	ype:	Propose	d Units			
ıб		•		Actual U	nits		TBD			•	- *	Actual U	nits			
6	Δοσο	mpl. Type:	Ţ	Propose					Accor	nnl T	vne:	Propose				Ī
_ □	ACCO	прі. туре:	•						ACCOL	npi. I	yμc. Ψ	Actual U				
1				Actual U	IIILO							ACLUAL U	11115			

Proj	ect N	lame:	ESC	G-DHS-R	apid Re-	Hou	sing_Ho	usin	g Re	loca	tion_Sta	bilizatio	n Prograi	m	
	cripti			IDIS Pro			TBD		UOG				NORFOLK		
			used			sala	ry costs	in a					inancial a		tance
													e prograi		
													into per		
	sing		_										•		
Loca	tion	:							Prior	rity N	leed Cate	gory			
City	vide														
					Sele	ect o	one:		Homel	ess/HI	V/AIDS				
					Explanat	ion:									
Expe	ected	l Complet	ion [Date:	The pro	arar	n seeks	to re	educ	e the	e numbe	er of hon	neless ind	divic	luals in
	/2013					_	transitio								
	ojectiv	e Category		1		,		٦							
	Decer	nt Housing													
	Suital	ole Living En	viron	ment											
	Econo	omic Opport	unity						Sp	ecific	: Objectiv	/es			
Ou	itcom	e Categori	e s		a End o	hroni	c homelessn	ness							
		bility/Access		,	1,1										1
		lability			2										
l —		inability													—
	Justa	паршсу			3								ı		1
	S	Accompl. T	ype:		Proposed					Acco	mpl. Type:		Proposed		
_	Accomplishments				Underwa								Underwa		
Š	ne				Complete	•							Complete)	
 	shr	04 Househ	olds	•	Proposed	i	14			Acco	mpl. Type:	•	Proposed		
ರ	ile				Underwa	У							Underwa	y	
Project-level	E	FY2013	3 (P	Y2012)	Complete	9	TBD						Complete)	
7	CO	Accompl. T	ype:	•	Proposed	ı	14			Acco	mpl. Type:	•	Proposed		
	Ac			!	Underwa	У							Underwa	y	
		FY2014	4 (P	Y2013)	Complete	•	TBD						Complete	•	
		posed O					nance M					Actua	I Outcor	ne	
Impi		nousing th			Assist	indi	viduals v	with	rent	:al					
	ı	nousing se	rvice	S		а	issistanc	e							
05 Pı	ıblic S	ervices (Ger	neral)	570.201(e)			_	Matri	x Code	es					
			,												
Matri	x Cod	es					▼	Matri	x Code	es					
Matri	x Code	es					▼	Matri	x Code	es					-
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н	Fund	Source:	-	Proposed					Fund	Sourc	œ: ▼	Proposed			
a				Actual A								Actual A			
¥	Fund	Source:	▼	Proposed					Fund	Sourc	œ: ▼	Proposed			
Ε				Actual A								Actual A			
Program Year	Acco	mpl. Type:	~	Proposed					Acco	mpl. T	ype: 🔻	Proposed			
60.				Actual U								Actual U			
4	Acco	mpl. Type:	~	Proposed					Acco	mpl. T	ype: $lacktriangle$	Proposed			
\vdash				Actual U			00.00					Actual U			
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Program Year	04 H	ouseholds	~	Proposed			14		Acco	mpl. T	ype: 🔻	Proposed			
og				Actual U			TBD					Actual U			
7	Acco	mpl. Type:	~	Proposed					Acco	mpl. T	ype: 🔻	Proposed			
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က	ESG		▼	Proposed			20,000.00		Fund	Sourc	œ: ▼	Proposed			
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Program Year	Fund	Source:		Proposed					Fund	Sourc	œ: ▼	Proposed			
Έ				Actual A								Actual A	1		
<u>r</u>	01 Pe	eople	~	Proposed			10		Acco	mpl. T	ype: $ extstyle $	Proposed			
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7	Acco	mpl. Type:	~	Proposed					Acco	mpl. T	ype: 🔻	Proposed			
1				Actual U	nits							Actual U	nits		

Proj	ect N	lame:	ESG	S-DHS-R	apid Re-	Hou	sing Tei	nant	Base	ed R	ental As	ssistance	Progran	n	
_	cripti			IDIS Pro			TBD		UOG				NORFOLK		
						t fin		ssist					ng homel		
	_			•									meless p		e in
-													: housing	•	C 111
CITC	city.	. Service	3 111	ciaac iii	oving ind	iivia	aais iivii	·9 ···	Silcit	ccis	into pe	rmenane	. Housing	•	
Loca	tion:								Priori	tv N	leed Cate	aorv			
Cityv									FIIOII	ty iv	ieeu Cate	gury			
0.0, .					Sole	oct c	one:	ı	Homeles	ss/HI	V/AIDS				▼
					Sele	יייי	Jile.	,						•	
					Explanat										
Expe	ected	Completi	on D	Date:		_							neless in	divid	luals in
6/30	/2014	1			shelters	by '	transitio	ning	then	n in	to perm	anent ho	ousing.		
	-	e Category													
_		nt Housing													
		ole Living En		ment											
	Econo	mic Opportu	ınity						Spe	cific	Objectiv	/es			
Ou	tcom	e Categorie	es		_ End c	hronic	c homelessn	ess	-						
_		bility/Access			1,2114										
		lability			2										▼
		•													
	oustdl	nability			3										
	'	Accompl. T	ype:	_	Proposed					Accor	mpl. Type:		Proposed		
	Accomplishments				Underwa						. / /		Underwa		
<u> </u>	ē				Complete								Complete	•	
Project-level	Ę	04 Househo	olde		Proposed		20			A ccor	mal Tunou	~	Proposed		
붓	is	04 nouseno	olus		Underwa		20		/	ACCOI	mpl. Type:		Underwa		
<u>e</u>	<u>d</u>	FY2013	R (P	Y2012)	Complete	-	TBD						Complete	-	
5	E			12012)											
<u> </u>	ö	Accompl. T	ype:	•	Proposed		15		I	Accor	mpl. Type:	~	Proposed		
	Ă	E) (2.0.1	4 (5)	(2042)	Underwa								Underwa		
		FY2014	_		Complete	9	TBD						Complete		
		osed O					nance M					Actua	l Outcor	ne	
Impi		nousing thr	_	•			seholds/			s					
	r	nousing ser	rvices	S	wit	:h re	ental ass	istar	nce						
050	Cubala	tanaa Dayma	- nto [70.204			_	Motei	v Cada	_					
usų :	Subsis	tence Payme	ents 5	70.204				Matri	x Codes	5					
Matri	x Code	es					▼	Matri	x Codes	5					-
	6.1						_		6 1						
Matri	x Code	es						Matri	x Codes	S					▼
	Fund	Source:	_	Propose	d Amt.				Fund 9	Sourc	·e. 🔻	Proposed	d Amt.		
r 1	Turiu	Jource.	L	Actual A					T unu s	Jourc	.c. v	Actual A			
eal	Fund	Source:		Propose					Fund S	Sourc	·e· 🔻	Proposed			
-	Turiu	Jource.	•	Actual A					i una s	Jourc	.c. •	Actual A			
Ē		. –	_ 1	1								1			
Program	Accor	mpl. Type:	~	Proposed					Accom	ıpl. T	ype: $ extstyle $	Proposed			
0.		. –	_ 1	Actual U								Actual U			
P	Accor	mpl. Type:	▼	Proposed					Accom	ıpl. T	ype:	Proposed			
				Actual U								Actual U			
2	ESG		▼	Proposed			30,000.00		Fund S	Sourc	e: 🔻	Proposed			
ar				Actual A			0.00				ſ	Actual A			
Yea	Fund	Source:	•	Proposed	l Amt.				Fund S	Sourc	e: 🔻	Proposed	d Amt.		
				Actual A	mount						,	Actual A	mount		
an	04 H	ouseholds	•	Proposed	d Units		20		Accom	ıpl. T	vpe:	Proposed	d Units		
Program				Actual U			TBD		220.11			Actual U			
S.	Accor	mpl. Type:	•	Proposed					Accom	npl. T	vpe:	Proposed			
1			•	Actual U						۱ ۱۰۰م.	,,,,,,	Actual U			
	ECC			Proposed			30,322.00		Euro d C	20	_	Proposed			
ω,	ESG		~	Actual A			0.00		Fund S	sourc	æ: ▼	Actual A			
ear		6		i e			0.00			_					
Ye	Fund	Source:	▼	Proposed					Fund S	ourc	e: $lacktreet$	Proposed			
				Actual A								Actual A			
Program	01 Pe	eople	•	Proposed			15		Accom	pl. T	ype: 🔻	Proposed			
60				Actual U			TBD					Actual U			
Pr	Accor	mpl. Type:	•	Proposed	d Units				Accom	ıpl. T	ype: 🔻	Proposed	d Units		
I			,	Actual U	nits							Actual U	nits		

FY 2014 Annual Plan B. Housing Tables



Cirii		sion 1.3	I	Grantee:	City	of l	Norf	olk,	Virgi	inia															
	ŀ	lousing Needs Table	Only con	nplete blu	ie se	ctions	s. Do	NOT	type i	n sec	ctions	s oth	er th	an bl	ue.							eholds		# of	
ш		sing Needs - Comprehensive	Current	Current				<u>3</u>	-5 Ye	ear C	<u>Quan</u>	titie	<u>S</u>						Plan			th a abled	<u>Dispropo</u> rtionate	Househ	Total Low Income
_		ising Affordability Strategy	% of	Number	Yea	ar 1	Yea	ar 2	Year	- 3	Year	4*	Yea	r 5*	Multi	-Year	+ -	Priority Need?	<u>to</u>	Fund Source		nber	Racial/	olds in lead-	HIV/ AIDS
		AS) Data Housing Problems	House- holds	of House-	<u>le</u>	lal	- E	ıal	<u>=</u>	lal	<u></u>	ıal	al l	ıal	<u>=</u>	ctual	% of Goal		Fund?		% HSHLD	# HSHLD	Ethnic Need?	Hazard	Populatio n
	Сп			holds	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actı	ů				нэнци	пъпци		Housing	
		NUMBER OF HOUSEHOLDS	100%	2,339																	100%				
	Elderly	Any housing problems	57.2	1,338												0	####					0			
	膃	Cost Burden > 30%	57.2	1,338												0	####								
		Cost Burden >50%	40.1	938												0	####								
	ted	NUMBER OF HOUSEHOLDS	100%	4,615																			N		
	Related	With Any Housing Problems	71.9	3,318												0	####								
1 1.	Small	Cost Burden > 30%	69.8	3,221												0	####								
	Sn	Cost Burden >50%	58.4	2,695												0	####								
	ted T	NUMBER OF HOUSEHOLDS	100%	1,110																			N		
正	Large Related	With Any Housing Problems	81.5	905												0	####								
Σ	ge F	Cost Burden > 30%	66.2	735												0	####								
%		Cost Burden >50%	50.0	555												0	####								
<=30% MF	hshole	NUMBER OF HOUSEHOLDS	100%	4,045																			N		
Ü.	r hs	With Any Housing Problems	77.5	3,135	200	182	200		200		200		200		###	182	18%	Υ	Υ	C,H					
1 ' 1	other	Cost Burden > 30%	76.5	3,094												0	####								
Household Income	₹	Cost Burden >50%	67.0	2,710												0	####								
8		NUMBER OF HOUSEHOLDS	100%	1,489																					
드	는 스	With Any Housing Problems	78.2	1,164												0	####								
<u>p</u>	Elderly	Cost Burden > 30%	77.9	1,160												0	####								
임		Cost Burden >50%	53.1	791												0	####								
se	pə	NUMBER OF HOUSEHOLDS	100%	635																			N		
ΙŘΙ	Related	With Any Housing Problems	86.6	550	20	12	20		20		20		20		100	12	12%	Υ	Υ	C,H					
ゴ	all	Cost Burden > 30%	86.6	550												0	####								
	Small	Cost Burden >50%	75.6	480												0	####								
	ed	NUMBER OF HOUSEHOLDS	100%	140																			N		
	Related	With Any Housing Problems	97.1	136	9	8	10		10		10		10		49	8	16%	Υ	Υ	C,H					
	ge R	Cost Burden > 30%	91.4	128												0	####								
	Large	Cost Burden >50%	77.9	109												0	####								
	Jol	NUMBER OF HOUSEHOLDS	100%	560																			N		
	r hshol	With Any Housing Problems	72.3	405												0	####								
	All other	Cost Burden > 30%	72.3	405												0	####								
	Allo	Cost Burden >50%	57.1	320												0	####								

0		SION 1.3		Grantee:	City	of l	Norf	olk,	Virgir	nia															
	ŀ	Housing Needs Table	Only con	nplete blu	ie se	ctions	s. Do	NOT	type in	sect	tions	othe	r tha	n bl	ue.							eholds		# of	
ш	OII 6	sing Needs - Comprehensive	Current	Current				3	8-5 Yea	ır Qı	uant	ities							Plan			h a bled	<u>Dispropo</u> rtionate	Househ	Total Low Income
_		using Affordability Strategy	% of	Number	Yea	ar 1	Yea	ar 2	Year 3	3 '	Year	4*	Year	5*	Multi	-Year	f	Priority Need?	<u>to</u>	Fund Source		nber	Racial/	olds in lead-	HIV/ AIDS
			House-	of House-	II.	lal	16	lal	- ·	ıaı	<u>-</u>	ıal	_	ıal	<u>-</u>	ctual	% of Goal		Fund?		%	#	Ethnic Need?	Hazard	Populatio n
	<u>CH</u>	AS) Data Housing Problems	holds	holds	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actı	0				HSHLD	HSHLD		Housing	
	1	NUMBER OF HOUSEHOLDS	100%	1,124																	100%		N		
	늘	With Any Housing Problems	66.6	749												0	####					0			
	Elderly	Cost Burden > 30%	66.3	745												0	####								
		Cost Burden >50%	12.5	141												0	####								
	pa	NUMBER OF HOUSEHOLDS	100%	3,900																			N		
	Related	With Any Housing Problems	73.1	2,851												0	####								
	all	Cost Burden > 30%	67.6	2,636												0	####								
MFI	Small	Cost Burden >50%	15.5	605												0	####								
ای	ed	NUMBER OF HOUSEHOLDS	100%	875																			N		
50%	Related	With Any Housing Problems	84.0	735												0	####								
2(ge R	Cost Burden > 30%	57.7	505												0	####								
	Large	Cost Burden >50%	12.6	110												0	####								
1 1	holo	NUMBER OF HOUSEHOLDS	100%	3,005																			N		
유	r hshol	With Any Housing Problems	83.5	2,509	45	40	45		45		45		45		225	40	18%	Υ	Υ	C,H					
30	other	Cost Burden > 30%	81.2	2,440												0	####								
Λ .	₩	Cost Burden >50%	18.3	550												0	####								
	1	NUMBER OF HOUSEHOLDS	100%	1,593																			N		
اڠا	놀	With Any Housing Problems	50.1	798												0	####								
힍	Elderly	Cost Burden > 30%	49.8	793												0	####								
Income	-	Cost Burden >50%	24.8	395												0	####								
	pa	NUMBER OF HOUSEHOLDS	100%	947																			N		
님	Related	With Any Housing Problems	78.4	742	20	12	20		20		20		20		100	12	12%	Υ	Υ	C,H					
ιğ	al R	Cost Burden > 30%	77.9	738												0	####								
Household	Small	Cost Burden >50%	46.4	439												0	####								
	ed	NUMBER OF HOUSEHOLDS	100%	288																			N		
ĬĬ.	Related	With Any Housing Problems	89.6	258												0	####								
	ge R	Cost Burden > 30%	79.5	229												0	####								
	Large	Cost Burden >50%	32.6	94												0	####								
	hole	NUMBER OF HOUSEHOLDS	100%	519																			N		
	r hs	With Any Housing Problems	85.5	444												0	####								
	other hsholo	Cost Burden > 30%	85.5	444												0	####								
	₽	Cost Burden >50%	56.8	295												0	####								

СРМР	ve	Version 1.3		Grantee:	City				Vira		•														
		Housing Needs Table	Only cor	mplete blu								s oth	er th	an b	lue.						Hous	eholds		,, ,	
—			1		T						Quar							i	Die		wi	th a	Dispropo	# of Househ	Total Lo
		using Needs - Comprehensive	Current % of	Current Number	Ye:	ar 1	Yes	ar 2	Yea			r 4*		r 5*	Multi	i-Year		Priority	Plan to	<u>Fund</u>		abled mber	rtionate Racial/	olds in	Income HIV/ AID
_		ousing Affordability Strategy	House-	of House		_								_		_	% of Goal	Need?	Fund?	Source	%	#	Ethnic	lead- Hazard	Populati n
(CH	CHAS) Data Housing Problems	holds	holds	Goal	Actual	Goal	ctual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	ctual	% 0				HSHLD	HSHLD	Need?	Housing	
H	Т	NUMBER OF HOUSEHOLDS	100%	944		4)	4	0	4	Ŏ	4	0	4		4					100%		N		
	<u>></u>		32.7	309												0	####				100 /0	0	14		
	der	With Any Housing Problems Cost Burden > 30%	32.7	309												0	####					U			
	ѿ	Cost Burden > 50%	3.1													0	####								
	В		100%	4,709												J							N		
	late	NUMBER OF HOUSEHOLDS With Any Housing Problems One of the problem of the proble	32.0	1,507												0	####						IV		
	l Re	Cost Burden > 30%	22.7	1,069												0	####								
MFI	ma	Cost Burden > 30% Cost Burden > 50%	0.8													0	####								
			100%	1,073												Ü							N		
8	late	NUMBER OF HOUSEHOLDS With Any Housing Problems Coat Product 2000	45.9													0	####						14		
80% Re	e Re	Cost Burden > 30%	12.9													0	####								
ĩ	arge	Cost Burden > 30% Cost Burden > 50%	0.0													0	####								
٧			100%	4,370												J							N		
유	hsh	With Any Housing Problems	31.5	1,377												0	####						14		
	her	Cost Burden > 30%	27.7	1,210												0	####								
20	II of	NUMBER OF HOUSEHOLDS With Any Housing Problems Cost Burden > 30% Cost Burden > 50%	2.3													0									
^_	4	NUMBER OF HOUSEHOLDS	100%	2,314												-							N		
e l	<u>></u>		27.8													0	####						14		
0	Ider	With Any Housing Problems Cost Burden > 30%	27.8													0	####								
Income	ш	Cost Burden >50%	11.0													0	####								
	P		100%	2,404																			N		
밁	elate	NUMBER OF HOUSEHOLDS With Any Housing Problems	60.1	1,445												0	####								
μ	= Re	Cost Burden > 30%	57.2	1,375												0	####								
Se	Sma	Cost Burden > 30% Cost Burden > 50%	9.7													0									
Household	_		100%	740																			N		
$I \exists I^{G}$	elate	NUMBER OF HOUSEHOLDS With Any Housing Problems One of the Problems	63.5													0	####								
	e Re	Cost Burden > 30%	43.9	325												0	####								
	Larc	Cost Burden > 30% Cost Burden > 50%	4.1	30												0	####								
	lolo	NUMBER OF HOUSEHOLDS	100%	1,015																			N		
	hsh.	With Any Housing Problems Cost Burden > 30%	66.5	675												0	####								
	ther	Cost Burden > 30%	64.5	655	Ì											0	####								
	Allo	° Cost Burden >50%	17.7	180												0	####								
		Total Any Housing Problem			294	254	295	0	295	0	295	0	295	0	###	254				Total D	isabled	0			
		Total 215 Renter														0		Tot. El	derly	5,001		Total Le	ad Hazard	0	
		Total 215 Owner														0		Tot. Sm.	Related	24,492		Total	Renters	45,	136
		Total 215			0	0	0	0	0	0	0	0	0	0	0	0		Tot. Lg.	Related	5,954		Total	Owners	18,	795

City of Norfolk, Virginia						
Housing Market Anal	ysis		Com	nplete cells in b	lue.	
	Vacancy	0 & 1				Substandard
Housing Stock Inventory	Rate	Bedroom	2 Bedrooms	3+ Bedroom	Total	Units
Affordability Mismatch						
Occupied Units: Renter		15,935	20,500	10,485	46,920	
Occupied Units: Owner		1,044	8,289	29,935	39,268	
Vacant Units: For Rent	8%	1,230	1,830	615	3,675	
Vacant Units: For Sale	4%	94	500	935	1,529	
Total Units Occupied & Vacant		18,303	31,119	41,970	91,392	0
Rents: Applicable FMRs (in \$s)		735	844	1,164		
Rent Affordable at 30% of 50% of MFI (in \$s)						
Public Housing Units						
Occupied Units		834	1,315	1,152	3,301	
Vacant Units		12	15	27	54	
Total Units Occupied & Vacant		846	1,330	1,179	3,355	0
Rehabilitation Needs (in \$s)					0	

				har	-		n an		•	•									
					Shelt	ered			Un-she	lh a u a d	То	La I	City o	of No	rfolk,	Virgi	nia		
Part 1: Homeless Pop	ulatio	n	Em	nerger	су	Tra	nsitio	nal	un-sne	iterea	To	lai	Data (Qualit	У				
L. Homeless Individuals					286			64		52		402	(N) enu	ımeratio	ns				
. Homeless Families with	Childre	en			26			16		2		44	(17)				-		
2a. Persons in Homele	ss with	h																	
Children Families					78			49		7		134							
otal (lines 1 + 2a)					364			113		59		536							
Part 2: Homeless Subpo	pulati	ions			Shelt	ered			Un-she	ltered	To	tal	Data (Qualit	V				
Chronically Homeless								59		7		66	İ	ımeratio	•		-		
. Severely Mentally III								67		0		67	(it) cha	irreració	115	'			
. Chronic Substance Abuse								72		0		72							
. Veterans								69		0		69							
. Persons with HIV/AIDS								10		0		10							
. Victims of Domestic Violence								48		0		48							
'. Youth (Under 18 years of a	ge)							89		0		89							
							-	'ear Q	uantit	ies					Total			7	
	S	tly ole	_	Yea	ır 1	Yea	ır 2	Yea	ır 3	Yea	ır 4	Yea	ar 5		Total	ı	-1	\ \ \ \	.네 ' '
Part 3: Homeless Needs Table: Individuals	Needs	Currently Available	Gap	Goal	Complete	Goal	Complete	Goal	Complete	Goal	Complete	Goal	Complete	Goal	Actual	% of Goal	Priority H, M,	Plan to Fund? Y N	Fund Source: CDBG, HOME, HOPWA, ESG
Emergency Shelters	175	175	0	0	0	0	0	0	0	0	0	0	0	0	0	####	L	у	C, H
Transitional Housing	75	69	6	6	6	3	0	0	0	3	0	0	0	12	6	50%	М	Υ	E, C
Permanent Supportive Housing	400	232	168	12	12	40	0	40	0	36	0	40	0	168	12	7%	Н	Υ	C, F
Total	650	476	174	12	18	43	0	40	0	39	0	40	0	174	18	10%			
Chronically Homeless																			

								5-\	ear Q	uantit	ies					Total			7	
		S	ıtly ble		Yea	ır 1	Yea	ar 2	Yea	ır 3	Yea	ır 4	Yea	ar 5		TOLAI		-1	>	1 1 P
Pa	rt 4: Homeless Needs Table: Families	Need	Current Availab	Gap	Goal	Complete	Goal	Complete	Goal	Complete	Goal	Complete	Goal	Complete	Goal	Actual	% of Goal	Priority H, M,	Plan to Fund?	Fund Source: CDBG, HOME HOPWA, ESG Other
	Emergency Shelters	139	139	0	0	0	0	0	0	0	0	0	0	0	0	0	####	L	Υ	C, E
S	Transitional Housing	125	97	28	0	0	10	0	10	0	8	0	0	0	28	0	0%	М	Υ	E, C
Bed	Permanent Supportive Housing	210	132	78	8	8	15	0	15	0	15	0	25	0	78	8	10%	Н	Y	C, H
	Total	474	368	106	8	8	25	25	0	0	23	0	25	0	81	33	41%	·		

Completing Part 1: Homeless Population. This must be completed using statistically reliable, unduplicated counts or estimates of homeless persons in sheltered and unsheltered locations at a one-day point in time. The counts must be from: (A) administrative records, (N) enumerations, (S) statistically reliable samples, or (E) estimates. The quality of the data presented in each box must be identified as: (A), (N), (S) or (E).

Completing Part 2: Homeless Subpopulations. This must be completed using statistically reliable, unduplicated counts or estimates of homeless persons in sheltered and unsheltered locations at a one-day point in time. The numbers must be from: (A) administrative records, (N) enumerations, (S) statistically reliable samples, or (E) estimates. The quality of the data presented in each box must be identified as: (A), (N), (S) or (E).

Sheltered Homeless. Count adults, children and youth residing in shelters for the homeless. "Shelters" include all emergency shelters and transitional shelters for the homeless, including domestic violence shelters, residential programs for runaway/homeless youth, and any hotel/motel/apartment voucher arrangements paid by a public/private agency because the person or family is homeless. Do not count: (1) persons who are living doubled up in conventional housing; (2) formerly homeless persons who are residing in Section 8 SRO, Shelter Plus Care, SHP permanent housing or other permanent housing units; (3) children or youth, who because of their own or a parent's homelessness or abandonment, now reside temporarily and for a short anticipated duration in hospitals, residential treatment facilities, emergency foster care, detention facilities and the like; and (4) adults living in mental health facilities, chemical dependency facilities, or criminal justice facilities.

Unsheltered Homeless. Count adults, children and youth sleeping in places not meant for human habitation. Places not meant for human habitation include streets, parks, alleys, parking ramps, parts of the highway system, transportation depots and other parts of transportation systems (e.g. subway tunnels, railroad car), all-night commercial establishments (e.g. movie theaters, laundromats, restaurants), abandoned buildings, building roofs or stairwells, chicken coops and other farm outbuildings, caves, campgrounds, vehicles, and other similar places.

Gra	antee Name: City of Norfol	k, Virg	ginia																
	-							3-5	Year (Quantit	ties					Total		М, L	2 (
		S	tly ole		Yea	ır 1	Yea	ır 2	Yea	ar 3	Year	r 4*	Year	- 5*		TOLAI		Τ,	>
	Non-Homeless Special leeds Including HOPWA	spəəN	Currently Available	ВЧР	Goal	Complete	Goal	Complete	Goal	Complete	Goal	Complete	Goal	Complete	Goal	Actual	% of Goal	Priority Need:	Plan to Fund?
	52. Elderly	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	####		
l _	53. Frail Elderly	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	####		
ded	54. Persons w/ Severe Mental Illness	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	####		
Need	55. Developmentally Disabled	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	####		
ng ľ	56. Physically Disabled	124	0	124	5	11	5	0	5	0	5	0	5	0	25	11	44%	Н	Υ (
. <u>ro</u>	57. Alcohol/Other Drug Addicted	100	14	86	12	10	12	0	12	0	12	0	12	0	60	10	17%	Н	Y
Hous	58. Persons w/ HIV/AIDS & their famili	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	####		
	59. Public Housing Residents	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	####		
	Total	224	14	210	17	21	17	0	17	0	17	0	17	0	85	21	25%		
Р	60. Elderly	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	####		
eeded	61. Frail Elderly	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	####		
z	62. Persons w/ Severe Mental Illness	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	####		
ervices	63. Developmentally Disabled	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	####		
Serv	64. Physically Disabled	1,000	125	875	25	25	25	0	25	0	25	0	25	0	125	25	20%	Н	Υ (
Ve V	65. Alcohol/Other Drug Addicted	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	####		
orti	66. Persons w/ HIV/AIDS & their famili	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	####	·	
Supportive	67. Public Housing Residents	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	####		
S	Total	1,000	125	875	25	25	25	0	25	0	25	0	25	0	125	25	20%		

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City of Norfolk, Virginia

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City of Nortolk, Virginia	_						illy col			ections								, ,		
								5-	Year Q	uantiti	es						崩		d?	eا
Housing and Community Development	:	ш.		Yea	ar 1	Yea	ar 2	Yea	ar 3	Yea	ır 4	Yea	ır 5	Cumu	ılative	Goal	Priority Need: H, M, L	8	Plan to Fund? Y/N	Source
Activities		Current			<u>a</u>		a		<u></u>		al		al		<u>a</u>		7	Dollars to Address	to F	S
Activities	Needs	Ė	Gap	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	o of	<u>ο</u> Σ	olla Idre	N a	Fund
					Ac	Ğ	Ac	Ö	Ac	Ğ	Ac	ĕ	Ac			%		Do		
01 Acquisition of Real Property 570.201(a)	18													0	0		M		N	С
02 Disposition 570.201(b)	0													0	0					ļ
03 Public Facilities and Improvements (General) 570.201(c)	3,600		3,525		110	75		75		75		75		387	110		М	####	Υ	С
03A Senior Centers 570.201(c) 03B Handicapped Centers 570.201(c) 03C Homeless Facilities (not operating costs) 570.201(c) 03D Youth Centers 570.201(c) 03E Neighborhood Facilities 570.201(c) 03F Parks, Recreational Facilities 570.201(c) 03G Parking Facilities 570.201© 03H Solid Waste Disposal Improvements 570.201(c)	0		_											0	0					
03B Handicapped Centers 570.201(c)	0													0	0					<u> </u>
03C Homeless Facilities (not operating costs) 570.201(c)	90				192	10		10		10		0		90	192		Н	####	N	С
03D Youth Centers 570.201(c)	0		·											0	0					1
03E Neighborhood Facilities 570.201(c)	0													0	0					<u> </u>
03F Parks, Recreational Facilities 570.201(c)	0													0	0					1
03G Parking Facilities 570.201©	0													0	0					
	0													0	0					<u> </u>
03I Flood Drain Improvements 570.201(c) 03J Water/Sewer Improvements 570.201(c)	0					_								0	0					
03J Water/Sewer Improvements 570.201(c)	5				0	2		1		1		1		5	0		Н	10M	Υ	С
03K Street Improvements 570.201(c)	0													0	0					<u> </u>
03L Sidewalks 570.201(c)	0													0		####				<u> </u>
23M Child Care Centers 570.201(c)	0		_											0	0					<u> </u>
03L Sidewalks 570.201(c) 03L Sidewalks 570.201(c) 03M Child Care Centers 570.201(c) 03N Tree Planting 570.201(c) 03O Fire Stations/Equipment 570.201(c)	0		_											0	0					
030 Fire Stations/Equipment 570.201(c)	0													0		####				<u> </u>
03P Health Facilities 570.201(c) 03Q Abused and Neglected Children Facilities 570.201(c) 03R Asbestos Removal 570.201(c)	0													0	0					
03Q Abused and Neglected Children Facilities 570.201(c)	0													0	0					<u> </u>
03R Asbestos Removal 570.201(c)	0		_											0	0					
03S Facilities for AIDS Patients (not operating costs) 570.201(c)					4 500	4 500		4 500		4 500		4 500		_			Н		Υ	С
03T Operating Costs of Homeless/AIDS Patients Programs 04 Clearance and Demolition 570.201(d)	5,000		3,500 0		1,500	1,500		1,500		1,500		1,500		7,500 0	1500		<u> </u>	####	Y	C
04A Clean-up of Contaminated Sites 570.201(d)	0		_											0	0					<u> </u>
05 Public Services (General) 570.201(e)	0													0	0					<u> </u>
05 Public Services (General) 570.201(e) 05A Senior Services 570.201(e)	####		####		25	75		75		75		75		375	25					1
05B Handicapped Services 570.201(e)	####				23	/3		/3		/3		/3		0	0					
05C Legal Services 570.201(E)	0	0												0	0					
05D Youth Services 570.201(e)	1000	·	_		484	250		250		250		250		1250	484		Н	####	Y	С
05E Transportation Services 570.201(e)	1000	230			707	230		230		230		230		1230	0			####		Н
	0	U												0	0					
0 OFC Patterned and Alexand Communication (Co.)	0													0	0					
056 Battered and Abused Spouses 570.201(e) 05H Employment Training 570.201(e) 05I Crime Awareness 570.201(e)	480		_		302	65		65		65		65		347	302		Н	####	Υ	С
05I Crime Awareness 570.201(e)	0				302	03		03		03		03		0	0			####	-	— С
05J Fair Housing Activities (if CDBG, then subject to 570.201(e)	0													0	0					
	0													0	0					
05L Child Care Services 570.201(e)	0													0	0					
05K Tenant/Landlord Counseling 570.201(e) 05L Child Care Services 570.201(e) 05M Health Services 570.201(e)	1,200	_	230	970	902	650		650		650		650		3570	902		Н	####	Υ	С
05N Abused and Neglected Children 570.201(e)	0													0	0					
050 Mental Health Services 570.201(e)	0													0	0					
05P Screening for Lead-Based Paint/Lead Hazards Poison 570.20														0	0					
05Q Subsistence Payments 570.204	0													0	0					
05R Homeownership Assistance (not direct) 570.204	0	0	0											0	0					
05S Rental Housing Subsidies (if HOME, not part of 5% 570.204	0	0	0											0	0	####				
05T Security Deposits (if HOME, not part of 5% Admin c	0	0	0											0	0	####				

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City of Norfolk, Virginia

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City of Nortolk, Virginia	1	I					THY COL	npiete										1	-1	1
									Year Q							_	eq		<u>B</u>	빙
Housing and Community Development		날		Yea		Yea		Yea		Yea		Yea		Cumu	lative	Goal	N	ر _ي د	æ	
Activities	Needs	Current	Gap	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	% of C	Priority Need: H, M, L	Dollars to Address	Plan to Fund?	Fund Source
06 Interim Assistance 570.201(f)	- 0	-				Ŭ				Ŭ			_	0		####		_ `		
07 Urban Renewal Completion 570.201(h)	0													0		####				
08 Relocation 570.201(i)	0													0		####				
09 Loss of Rental Income 570.201(j)	0													0		####				
10 Removal of Architectural Barriers 570.201(k)	0													0		####				
11 Privately Owned Utilities 570.201(I)	0													0		####				
12 Construction of Housing 570.201(m)	0													0	0					
13 Direct Homeownership Assistance 570.201(n)	345			45	30	75		75		75		75		345	30	9%	Н	1,500,000	Υ	С
14A Rehab; Single-Unit Residential 570.202	500			123	67	123		123		123		123		615		11%	Н	####	Y	C,H
14B Rehab; Multi-Unit Residential 570.202	0	-			- 0,	123		120		123		120		0		####				<i>- - - - - - - - - -</i>
14C Public Housing Modernization 570.202	0													0	0	####				
14D Rehab; Other Publicly-Owned Residential Buildings 570.202	0													0	•	####				
14E Rehab; Publicly or Privately-Owned Commercial/Indu 570.202														0		####				
14F Energy Efficiency Improvements 570.202	0													0		####				
14G Acquisition - for Rehabilitation 570.202	0													0						
14H Rehabilitation Administration 570.202	0													0		####				
14I Lead-Based/Lead Hazard Test/Abate 570.202	500	_	·	50	34	50		50		50		50		250	34	14%	М	####	N	С
15 Code Enforcement 570.202(c)	500			70	37	70		70		70		70		350	37	11%	M	####	Y	C
16A Residential Historic Preservation 570.202(d)	0	_			- 37	,,		, ,		,,		,,		0		####	- ' '	" " " "		
16B Non-Residential Historic Preservation 570.202(d)	0													0		####				
17A CI Land Acquisition/Disposition 570.203(a)	0													0						
17B CI Infrastructure Development 570.203(a)	200			32	0	32		32		32		32		160	0	0%	М		N	
17C CI Building Acquisition, Construction, Rehabilitat 570.203(a)	0	_			- 0	32		32		32		32		0	,	####	171		- 14	
17D Other Commercial/Industrial Improvements 570.203(a)	0													0		####				
18A ED Direct Financial Assistance to For-Profits 570.203(b)	0													0		####				
18B ED Technical Assistance 570.203(b)	0													0		####				
18C Micro-Enterprise Assistance	0													0		####				
19A HOME Admin/Planning Costs of PJ (not part of 5% Ad	0													0		####				
19B HOME CHDO Operating Costs (not part of 5% Admin ca	0													0		####				
19C CDBG Non-profit Organization Capacity Building	0													0		####				
19D CDBG Assistance to Institutes of Higher Education	0													0		####				
19E CDBG Assistance to Institutes of Figure Education 19E CDBG Operation and Repair of Foreclosed Property	0													0		####				
19F Planned Repayment of Section 108 Loan Principal	0													0		####				
19G Unplanned Repayment of Section 108 Loan Principal	0													0		####				
19H State CDBG Technical Assistance to Grantees	0													0		####				
20 Planning 570.205	0													0		####				
21A General Program Administration 570.206	0													0		####				
21B Indirect Costs 570.206	0													0		####				
21D Fair Housing Activities (subject to 20% Admin cap) 570.206	2				0	2		2		2		2		10	0		1		N	
21E Submissions or Applications for Federal Programs 570.206	0				U									0	,	####			IV	
21F HOME Rental Subsidy Payments (subject to 5% cap)	0													0		####				
21G HOME Security Deposits (subject to 5% cap)	0													0		####				
21H HOME Admin/Planning Costs of PJ (subject to 5% cap	0													0		####				
211 HOME CHDO Operating Expenses (subject to 5% cap)	0													0		####				

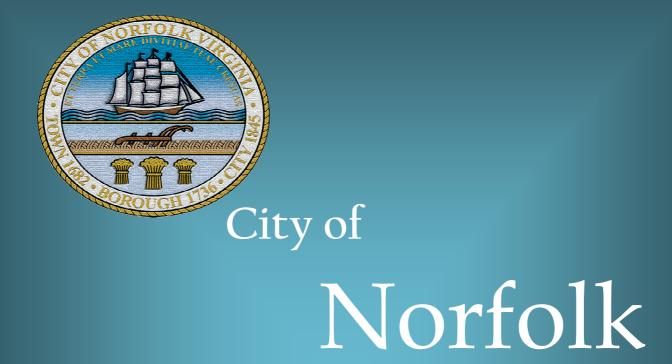
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City of Norfolk, Virginia

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	y or Nortolk, Virginia						U.	illy coi	iipiete	Diue se	ections	٠.									
									5-`	Year Q	uantiti	es						協		d?	e)
H	ousing and Community Development		L.		Yea	r 1	Yea	r 2	Yea	ır 3	Yea	ır 4	Yea	r 5	Cumu	lative	Goal	ě	g .	튑	틸
	Activities	Needs	Current	Gap	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	Goal	Actual	% of G	Priority I H, M, L	Dollars to Address	Plan to Fund? Y/N	Fund Source
22	Inprogrammed Funds	0	0	0											0	0	####				
	31J Facility based housing – development	0	0	0											0	0	####				
	31K Facility based housing - operations	0	0	0											0	0	####				
⋖	31G Short term rent mortgage utility payments	0	0	·											0		####				
	31F Tenant based rental assistance	0	0	0											0	0	####				
НОРМ	31E Supportive service	0	0	Ū											0		####				
12	31I Housing information services	0	0												0		####				
	31H Resource identification	0	0	0											0		####				
	31B Administration - grantee	0	0	0											0		####				
	31D Administration - project sponsor	0	0	0											0	0	####				
	Acquisition of existing rental units	0	0	0											0		####				
	Production of new rental units	0	0	0											0		####				
G	Rehabilitation of existing rental units	0	0	0											0		####				
m	Rental assistance	0	0	0											0		####				
CDB	Acquisition of existing owner units	0	0	0											0		####				
0	Production of new owner units	0	0	·											0		####				
	Rehabilitation of existing owner units	1000	90	910	90	67	90		90		90		90		450	67	15%	Н	6M	Υ	C,H
	Homeownership assistance	0	0	0											0	0	####				
	Acquisition of existing rental units	0	0	0											0	0	####				
	Production of new rental units	60	0	60	60	0	0		0		0		0		60	0	0%	Н	####	Υ	Н
ш	Rehabilitation of existing rental units	0	0	Ū											0	0	####				
Σ	Rental assistance	1000	75	925	75	39	75		75		75		75		375	39	10%	Н	####	Υ	C,H
HOME	Acquisition of existing owner units	0	0	0											0		####				
-	Production of new owner units	0	0	·											0		####				
	Rehabilitation of existing owner units	0	0	Ū											0		####				
	Homeownership assistance	70	0	70	15	30	15		15		15		15		75	30	40%				
	Totals	####	3,175	####	3,591	3,819	3,159	0	3,158	0	3,158	0	3,148	0	####	3819	#####				

FY 2014 Annual Plan C. Summaries of Specific Annual Objectives



City of Norfolk

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New Specific Objective

Summary of Specific Annual Objectives

	Outcome/Objective	Sources of Funds	Performance Indicators	>	Expected	Actual	Percent
Specific Annual Objectives	S			5	Number	Number	Completed
Availability/Accessibility of Decent Housing	ent Housing						
DH-1 (1) Specific Objective: Provide afforadable and	able and	HOME	Performance Indicator #1:	2012	12	110	917%
quality rental housing for eligible individuals.	ividuals.		Number of individuals	2013	12	0	%0
		Source of Funds #2	successfully housed.	2014	12	0	%0
				2015	12	0	%0
		Source of Funds #3		2016	12	0	%0
			MULTI-YEAR GOAL		09	110	183%
		Source of Funds #1	Performance Indicator #2	2012			#DIV/0i
				2013			#DIV/0i
		Source of Funds #2		2014			#DIV/0!
Specific Annual Objective				2015			#DIV/0!
		Source of Funds #3		2016			#DIV/0!
			MULTI-YEAR GOAL		0	0	#DIV/0!
		Source of Funds #1	Performance Indicator #3	2012			#DIV/0i
				2013			#DIV/0i
		Source of Funds #2		2014			#DIV/0i
				2015			#DIV/0i
		Source of Funds #3		2016			#DIV/0!
			MULTI-YEAR GOAL		0	0	#DIV/0!

C-1

CPMP

FIVE-YEAR CONSOLIDATED PLAN FY 2012 - FY 2016 (YEAR 1-5) FY 2014 (YEAR 3)

City of Norfolk

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Summar	Summary of Specific Annual Objectives					SUKING		- 1
Specific Obj. #	Outcome/Objective Specific Annual Objectives	Sources of Funds	Performance Indicators	Year	Expected	Actual Number	Percent Completed	
DH-1	Availability/Accessibility of Decent Housing							-
DH-1 (2)	Specific Objective: Improving the quality of life	CDBG	Performance Indicator #1:	2012	83	110	133%	
	in Norfolk neighborhoods by the eradication		Total number of housing unit	2013	75	0	%0	
	and abatement of substandard building	Source of Funds #2	secured and completed.	2014	75	0	%0	
	conditions.			2015	75	0	%0	
		Source of Funds #3		2016	75	0	%0	
			MULTI-YEAR GOAL		383	110	29%	
		Source of Funds #1	Performance Indicator #2	2012			#DIV/0!	
				2013			#DIV/0i	
		Source of Funds #2		2014			#DIV/0i	
-	Specific Annual Objective			2015			#DIV/0i	
		Source of Funds #3		2016			#DIV/0i	
			MULTI-YEAR GOAL		0	0	#DIV/0i	
		Source of Funds #1	Performance Indicator #3	2012			#DIV/0i	
				2013			#DIV/0!	
		Source of Funds #2		2014			#DIV/0i	
				2015			#DIV/0!	
		Source of Funds #3		2016			#DIV/0!	
			MULTI-YEAR GOAL		0	0	#DIV/0!	

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City of Norfolk

CPMP Version 2.0

New Specific Objective

Summary of Specific Annual Objectives

				100	-	-	-	-	_				_					-	_
Percent Completed		158%	%0	%0	%0	%0	28%	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0i	#REF!	#DIV/0i	#DIV/0i	#DIV/0i	#DIV/0i	#DIV/0!	#DIV/0i
Actual Number		79	0	0	0	0	62						0						0
Expected		90	20	81	20	20	281						0						0
Year		2012	2013	2014	2015	2016		2012	2013	2014	2015	2016		2012	2013	2014	2015	2016	
Performance Indicators		Performance Indicator #1:	Number of housing units that	are completed.			MULTI-YEAR GOAL	Performance Indicator #2					MULTI-YEAR GOAL	Performance Indicator #3					MULTI-YEAR GOAL
Sources of Funds		CDBG		Source of Funds #2		Source of Funds #3		Source of Funds #1		Source of Funds #2		Source of Funds #3		Source of Funds #1		Source of Funds #2		Source of Funds #3	
j. Outcome/Objective Specific Annual Objectives	Availability/Accessibility of Decent Housing	DH-1 (3) Specific Objective: Retain and improve existing	housing stock, eliminate substandard housing	and Improve and/or enhance community	indigination of the second of						Specific Annual Objective								
Specific Obj. #	DH-1	DH-1 (3)																	

City of Norfolk

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New Specific Objective

Summar	Summary of Specific Annual Objectives						
Specific Obj.	Outcome/Objective	Sources of Funds	Performance Indicators	Year	Expected	Actual	Percent
#	Specific Annual Objectives				Number	Number	Completed
DH-2	Affordability of Decent Housing						
DH-2 (1)	DH-2 (1) Specific Objective: Afforadable Ownership	HOME	Performance Indicator #1:	2012	2	0	%0
	Housing Development		Number of affordable housing	2013	2	0	%0
		Source of Funds #2	units that are developed.	2014	3	0	%0
				2015	2	0	%0
		Source of Funds #3		2016	2	0	%0
			MULTI-YEAR GOAL		11	0	%0
		Source of Funds #1	Performance Indicator #2	2012			#DIV/0i
				2013			#DIV/0!
		Source of Funds #2		2014	15 To Cont. 10th		#DIV/0!
	Specific Annual Objective			2015			#DIV/0!
		Source of Funds #3		2016			#DIV/0!
			MULTI-YEAR GOAL		0	0	#DIV/0!
		Source of Funds #1	Performance Indicator #3	2012			#DIV/0!
				2013			#DIV/0!
		Source of Funds #2		2014			#DIV/0!
				2015			#DIV/0]
		Source of Funds #3		2016			#DIV/0!
			MULTI-YEAR GOAL		0	0	#DIV/0!

City of Norfolk

CPMP Version 2.0

New Specific Objective

Summary of Specific Annual Objectives

Specific Obj	. Outcome/Objective	Sources of Funds	Performance Indicators	Year	Expected	Actual	Percent
‡	Specific Annual Objectives				Number	Number	Completed
DH-2	Affordability of Decent Housing						

DH-2 (2)	DH-2 (2) Specific Objective: To increase the number of	CDBG	Performance Indicator #1:	2012	2	2	100%
	affordable rental housing.		Number of units developed.	2013	2	0	%0
		Source of Funds #2		2014	ო	0	%0
				2015	7	0	%0
		Source of Funds #3		2016	က	0	%0
			MULTI-YEAR GOAL		12	2	17%
		Source of Funds #1	Performance Indicator #2	2012			#DIV/0i
				2013			#DIV/0i
		Source of Funds #2		2014			#DIV/0!
	Specific Annual Objective			2015			#DIV/0!
		Source of Funds #3		2016			#DIV/0!
			MULTI-YEAR GOAL		0	0	#REF!
		Source of Funds #1	Performance Indicator #3	2012			#DIV/0i
				2013			#DIV/0i
		Source of Funds #2		2014			#DIV/0!
				2015			#DIV/0i
		Source of Funds #3		2016			#DIV/0!
			MUI TI-YEAR GOAL		0	c	#DIV/01

City of Norfolk

CPMP Version 2.0

New Specific Objective

Summary of Specific Annual Objectives

	cammar) or opcomo ammaar oxfood oc						
Specific Obj. #	Outcome/Objective Specific Annual Objectives	Sources of Funds	Performance Indicators	Year	Expected	Actual Number	Percent Completed
DH-2	Affordability of Decent Housing						
DH-2 (3)	DH-2 (3) Specific Objective: Increase number of	CDBG	Performance Indicator #1:	2012	2	2	100%
	affordable housing for individuals with special		Number of units that are	2013	2	0	%0
	needs.	Source of Funds #2	developed.	2014	2	0	%0
				2015	2	0	%0
		Source of Funds #3		2016	2	0	%0
			MULTI-YEAR GOAL		10	2	20%
		Source of Funds #1	Performance Indicator #2	2012			#DIV/0i
				2013			#DIV/0!
		Source of Funds #2		2014			#DIV/0!
	Specific Annual Objective			2015			#DIV/0!
		Source of Funds #3		2016			#DIV/0!
			MULTI-YEAR GOAL		0	0	#REF!
		Source of Funds #1	Performance Indicator #3	2012			#DIV/0!
				2013			#DIV/0!
		Source of Funds #2		2014			#DIV/0!
				2015			#DIV/0!
		Source of Funds #3		2016			#DIV/0!
			MULTI-YEAR GOAL		0	0	#DIV/0!

City of Norfolk

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New Specific

Percent Completed Actual Number Expected Number Year Performance Indicators Sources of Funds Summary of Specific Annual Objectives Specific Annual Objectives Affordability of Decent Housing Outcome/Objective Specific Obj. DH-2

DH-2 (4)	DH-2 (4) Specific Objective: To assist chronic homeless	HOME	Performance Indicator #1:	2012	45	0	%0
	individuals in obtaining permanent supportive		Number of individuals	2013	45	0	%0
	nousing and obtainig seir surriciency.	Source of Funds #2	transitioned to permenant	2014	45	0	%0
			supportive Housing.	2015	45	0	%0
		Source of Funds #3		2016	45	0	%0
			MULTI-YEAR GOAL		225	0	%0
		Source of Funds #1	Performance Indicator #2	2012			#DIV/0!
5				2013			#DIV/0!
		Source of Funds #2		2014			#DIV/0!
	Specific Annual Objective			2015			#DIV/0!
		Source of Funds #3		2016			#DIV/0i
			MULTI-YEAR GOAL		0	0	#REF!
		Source of Funds #1	Performance Indicator #3	2012			#DIV/0i
				2013			#DIV/0i
		Source of Funds #2		2014			#DIV/0i
				2015			#DIV/0i
		Source of Funds #3		2016			#DIV/0!
			MULTI-YEAR GOAL		0	0	#DIV/0!

City of Norfolk

CPMP Version 2.0

Summar	Summary of Specific Annual Objectives					ecure		
Specific Obj.	Outcome/Objective Specific Annual Objectives	Sources of Funds	Performance Indicators	Year	Expected	Actual Number	Percent Completed	
DH-2	Affordability of Decent Housing							
DH-2 (5)	DH-2 (5) Specific Objective: To assist at-risk households	HOME	Performance Indicator #1:	2012	150	129	%98	
	in preventing homelessness.		Number of households who	2013	150	0	%0	
		Source of Funds #2	received financial assistance.	2014	150	0	%0	
				2015	150	0	%0	
		Source of Funds #3		2016	150	0	%0	
			MULTI-YEAR GOAL		750	129	17%	
		Source of Funds #1	Performance Indicator #2	2012			#DIV/0!	
				2013			#DIV/0i	
		Source of Funds #2		2014			#DIV/0i	
	Specific Annual Objective			2015			#DIV/0i	
		Source of Funds #3		2016			#DIV/0!	
			MULTI-YEAR GOAL		0	0	#REF!	
		Source of Funds #1	Performance Indicator #3	2012			#DIV/0!	
				2013			#DIV/0!	
		Source of Funds #2		2014			#DIV/0i	
				2015			#DIV/0!	
		Source of Funds #3		2016			#DIV/0!	
			MULTI-YEAR GOAL		0	0	#DIV/0!	

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City of Norfolk

CPMP Version 2.0

New Specific Objective

Specific Obj.	Outcome/Objective	Sources of Funds	Performance Indicators	Year	Expected	Actual Number	Percent Completed
	Specific Affilial Objectives						
SL-1	Availability/Accessibility of Suitable Living Environment	vironment					
SL-1 (1)	SL-1 (1) Specific Objective: Provide supportive services	CDBG	Performance Indicator #1:	2012	009	226	163%
	to people in need.		Increase the range of number	2013	009	0	%0
		ESG	of shelter services for person	2014	009	0	%0
			wild ale III leed.	2015	009	0	%0
		HOME		2016	009	0	%0
			MULTI-YEAR GOAL		3000	977	33%
		Source of Funds #1	Performance Indicator #2	2012			#DIV/0!
				2013			#DIV/0i
		Source of Funds #2		2014			#DIV/0i
	Specific Annual Objective			2015			#DIV/0i
		Source of Funds #3		2016			#DIV/0i
			MULTI-YEAR GOAL		0	0	#DIV/0!
		Source of Funds #1	Performance Indicator #3	2012			#DIV/0i
				2013			#DIV/0i
		Source of Funds #2		2014			#DIV/0i
				2015			#DIV/0i
		Source of Funds #3		2016			#DIV/0!
			MULTI-YEAR GOAL		0	0	#DIV/0!

City of Norfolk

CPMP Version 2.0

Summa	Summary of Specific Annual Objectives						
Specific Obj.	outcome/Objective	Sources of Funds	Performance Indicators	Year	Expected	Actual	Percent
	Specific Annual Objectives	30			i di inn	iagiii na	paraidilloo
SL-1	Availability/Accessibility of Suitable Living E	Environment					
SL-1 (2)	-	CDBG	Performance Indicator #1:	2012	2012 1000000 152,942	152,942	15%
	assistance to households who face food		Total number of individuals	2013	1000000	0	%0
	snortages.	Source of Funds #1	who received emergency tood	2014	1000000	0	%0
			sel vices allitality.	2015	2015 1000000	0	%0
		Source of Funds #1		2016	1000000	0	%0
			MULTI-YEAR GOAL		2000000	152,942	3%
		Source of Funds #1	Performance Indicator #2	2012			#DIV/0i
				2013			#DIV/0i
		Source of Funds #2		2014			#DIV/0i
	Specific Annual Objective			2015			#DIV/0!
		Source of Funds #3		2016			#DIV/0!
			MULTI-YEAR GOAL		0	0	#DIV/0!
		Source of Funds #1	Performance Indicator #3	2012			#DIV/0!
				2013			#DIV/0i
		Source of Funds #2		2014			#DIV/0i
				2015			#DIV/0i
		Source of Funds #3		2016			#DIV/0!
			MIII TI-YEAR GOAI		C	c	#DIV/01

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City of Norfolk

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New Specific Objective

Percent Completed			%96	%0	%0	%0	%0	19%	100%	%0	%0	%0	%0	20%	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0i
Actual Number			479	0	0	0	0	479	25	0	0	0	0	25						0
Expected			200	200	200	200	200	2500	25	25	25	25	25	125						0
Year			2012	2013	2014	2015	2016		2012	2013	2014	2015	2016		2012	2013	2014	2015	2016	
Performance Indicators			Performance Indicator #1:	Total number of youth served.				MULTI-YEAR GOAL	Performance Indicator #2:	Total number of seniors	receiving enrichment services.			MULTI-YEAR GOAL	Performance Indicator #3					MULTI-YEAR GOAL
Sources of Funds	Environment		CDBG		Source of Funds #2		Source of Funds #3		Source of Funds #1		Source of Funds #2		Source of Funds #3		Source of Funds #1		Source of Funds #2		Source of Funds #3	
bj. Outcome/Objective Specific Annual Objectives	Availability/Accessibility of Suitable Living Er	7	SL-1 (3) Specific Objective: Sponsor a broad range of	programs that offer healthy education activities	unat are recreationally based, builds self-	enable academic success, and enhance	decision making skills.					Specific Annual Objective								
Specific Obj. #	SL-1		SL-1 (3)																	-

City of Norfolk

CPMP Version 2.0

Summa	Summary of Specific Annual Objectives						
Specific Obj. #	j. Outcome/Objective Specific Annual Objectives	Sources of Funds	Performance Indicators	Year	Expected	Actual	Percent Completed
SL-1	Availability/Accessibility of Suitable Living F	Environment					
SL-1 (4)		CDBG	Performance Indicator #1:	2012	87	110	126%
	improvements to in low- to moderate-income		Total number ADA ramps	2013	87	0	%0
	neignbornoods on a case-by-case basis.	Source of Funds #2	installed.	2014	87	0	%0
				2015	87	0	%0
		Source of Funds #3		2016	87	0	%0
			MULTI-YEAR GOAL		435	110	25%
		Source of Funds #1	Performance Indicator #2:	2012	25	25	100%
			Total number of seniors	2013	25		%0
		Source of Funds #2	receiving enrichment services.	2014	25		%0
	Specific Annual Objective			2015	25		%0
		Source of Funds #3		2016	25		%0
			MULTI-YEAR GOAL		125	25	20%
		Source of Funds #1	Performance Indicator #3	2012			#DIV/0!
				2013			#DIV/0!
		Source of Funds #2		2014			#DIV/0!
				2015			#DIV/0!
		Source of Funds #3		2016			#DIV/0!
			MULTI-YEAR GOAL		0	0	#DIV/0i

City of Norfolk

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New Specific Objective

ent			10/	10/	.0	;0/	.io/		.jo/	70!	70!	70!	//Oi	i0/,	,0i	10/	70!	70!	701	!0/
Percent Completed			#DIV/0i	i0/AIQ#	%0	#DIV/0!	#DIV/0i	%0	#DIV/0i	#DIV/0]	#DIV/0!	#DIV/0!	#DIV/0i	i0//\IQ#	#DIV/0i	#DIV/0i	#DIV/0!	#DIV/0i	#DIV/0I	#DIV/0
Actual Number			0	0	0	0	0	0	0					0						0
Expected			0	0	2	0	0	2	0	0	0	0	0	0						0
Year			2012	2013	2014	2015	2016		2012	2013	2014	2015	2016		2012	2013	2014	2015	2016	
Performance Indicators			Performance Indicator #1:	Total number of public facility	projects improvements	completed.		MULTI-YEAR GOAL						MULTI-YEAR GOAL	Performance Indicator #3					MULTI-YEAR GOAL
Sources of Funds	Environment		CDBG		Source of Funds #2		Source of Funds #3		Source of Funds #1		Source of Funds #2		Source of Funds #3		Source of Funds #1		Source of Funds #2		Source of Funds #3	
Outcome/Objective Specific Annual Objectives	Availability/Accessibility of Suitable Living E	Carlotte of the contract of th	specific Objective: Facilitate public facility	Improvements to in low- to moderate-income	neignbornoods on a case-by-case basis.							Specific Annual Objective								
Specific Obj. #	SL-1	1	SL-1 (5)																	

City of Norfolk

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New Specific Objective

								2.5
Specific Obj. #	j. Outcome/Objective Specific Annual Objectives	Sources of Funds	Performance Indicators	Year	Expected	Actual Number	Percent Completed	
SL-1	Availability/Accessibility of Suitable Living Environment	invironment						
SL-1 (6)	SL-1 (6) Specific Objective: Support new and existing	CDBG	Performance Indicator #1:	2012	100	293	293%	
	businesses to develop job skills and trade skills		Total number individuals	2013	100	0	%0	
	ror increased job opportunities.	Source of Funds #2	trained.	2014	100	0	%0	
				2015	100	0	%0	
		Source of Funds #3		2016	100	0	%0	
			MULTI-YEAR GOAL		200	293	29%	
		Source of Funds #1	Performance Indicator #2:	2012			#DIV/0i	
				2013			#DIV/0i	
		Source of Funds #2		2014			#DIV/0i	
	Specific Annual Objective			2015			#DIV/0i	
		Source of Funds #3		2016			#DIV/0!	
			MULTI-YEAR GOAL		0	0	#DIV/0!	
		Source of Funds #1	Performance Indicator #3	2012			#DIV/0!	
				2013			#DIV/0i	
		Source of Funds #2		2014			#DIV/0i	
				2015			#DIV/0i	
		Source of Funds #3		2016			#DIV/0i	
			MULTI-YEAR GOAL		0	0	#DIV/0i	

City of Norfolk

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New Specific Ohiective

Specific Obj. #	Outcome/Objective Specific Annual Objectives	Sources of Funds	Performance Indicators	Year	Expected	Actual Number	Percent Completed
SL-1	Availability/Accessibility of Suitable Living Environment	invironment					
SL-1 (7)	SL-1 (7) Specific Objective: Upgrade and rehabilitate	CDBG	Performance Indicator #1:	2012	0	0	#DIV/0!
	public infrastructure.		Total number of infrastructure	2013	2	0	%0
		Source of Funds #2	Improvements.	2014	1	0	%0
				2015	-	0	%0
		Source of Funds #3		2016	-	0	%0
			MULTI-YEAR GOAL		5	0	%0
		Source of Funds #1	Performance Indicator #2:	2012			#DIV/0i
				2013			#DIV/0!
		Source of Funds #2		2014			#DIV/0!
	Specific Annual Objective			2015			#DIV/0!
		Source of Funds #3		2016			#DIV/0!
			MULTI-YEAR GOAL		0	0	#DIV/0!
		Source of Funds #1	Performance Indicator #3	2012			#DIV/0i
				2013			#DIV/0i
		Source of Funds #2		2014			#DIV/0i
				2015			#DIV/0i
		Source of Funds #3		2016			#DIV/0!
			MULTI-YEAR GOAL		0	0	#DIV/0i

CPMP

FIVE-YEAR CONSOLIDATED PLAN FY 2012 - FY 2016 (YEAR 1-5) FY 2014 (YEAR 3)

City of Norfolk

CPMP Version 2.0

New Specific Objective

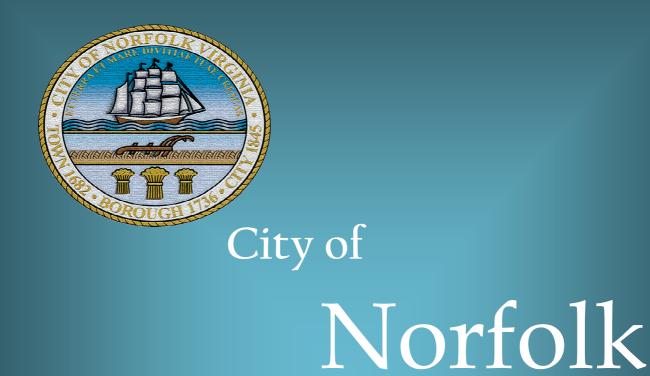
		-	-0	10	SVA	-	-	411	-	200			-		-	_	and the same of	_			
Percent	Completed			#DIV/0i	#DIV/0i	%0	#DIV/0i	#DIV/0i	%0	#DIV/0i	#DIV/0i	#DIV/0i	#DIV/0i	#DIV/0i	#DIV/0!	#DIV/0!	#DIV/0i	#DIV/0i	#DIV/0i	#DIV/0!	#DIV/01
Actual	Number			0	0	0	0	0	0						0						c
Expected	Number			0	0	7	0	0	1						0						O
,	Year			2012	2013	2014	2015	2016		2012	2013	2014	2015	2016		2012	2013	2014	2015	2016	
	Performance Indicators			Performance Indicator #1:	Total number of residents who	accessed the resources.			MULTI-YEAR GOAL	Performance Indicator #2:					MULTI-YEAR GOAL	Performance Indicator #3					MUI TI-YEAR GOAL
	sources of runds	Environment		CDBG		Source of Funds #2		Source of Funds #3		Source of Funds #1		Source of Funds #2		Source of Funds #3		Source of Funds #1		Source of Funds #2		Source of Funds #3	
Outcome/Objective	Specific Annual Objectives	Availability/Accessibility of Suitable Living El		SL-1 (8) Specific Objective: To provide a community	resource facility that will relieve local jails of	population due to lack of services that lead to	towards incarcerated individuals.						Specific Annual Objective								
Specific Obj.	#	SL-1		SL-1 (8)																	

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3.5	Percent Completed		%0	%0	%0	%0	%0	%0	#DIV/0i	#DIV/0i	#DIV/0i	#DIV/0i	#DIV/0i	#DIV/0i	#DIV/0i	#DIV/0i	#DIV/0i	#DIV/0!	#DIV/0i	#DIV/0i
Officetive	Actual Number		0	0	0	0	0	0						0						0
new Obj	Expected		23	23	23	23	23	115						0						0
-	Year		2012	2013	2014	2015	2016		2012	2013	2014	2015	2016		2012	2013	2014	2015	2016	
	Performance Indicators		Performance Indicator #1:	Total number of project	completed.			MULTI-YEAR GOAL	Performance Indicator #2					MULTI-YEAR GOAL	Performance Indicator #3					MULTI-YEAR GOAL
	Sources of Funds		CDBG		Source of Funds #2		Source of Funds #3		Source of Funds #1		Source of Funds #2		Source of Funds #3		Source of Funds #1		Source of Funds #2		Source of Funds #3	
Summary of Specific Annual Objectives	j. Outcome/Objective Specific Annual Objectives	Neighborhood Revitalization	NR-1 (1) Specific Objective: To utilize volunteers in an	Norfolk residents in providing autorior	renovations for Norfolk's low- to moderate.	income households throughout the City.	,					Specific Annual Objective:								
Summar	Specific Obj. #	NR-1	NR-1 (1)																	

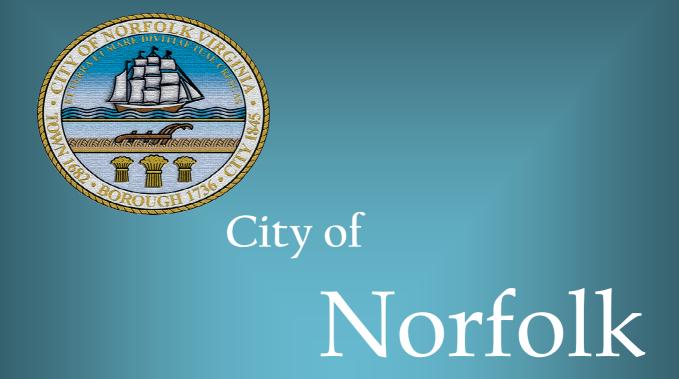
FY 2014 Annual Plan D. Annual Housing Completion Goals Tables



NUAL HOUSI	NG COMPLE	TION GOA	ALS	
Annual Expected	Resou	rces used du	ıring the pe	riod
Number Completed	CDBG	номе	ESG	HOPWA
328	✓	✓		
328	✓	✓		
6		V		
92	✓	V		
36		✓		
134	✓	V		
300	✓	✓		
30	✓	✓		
20	✓			
350	✓	V		
328	✓	✓		
134	✓	✓		
462	✓	✓		
	Annual Expected Number Completed 328 328 328 6 92 36 134 300 300 30 20 350	Annual Expected Number Completed CDBG CDBGG CDBG CDBG CDBGG CDBGG CDBGG CDBGG CDBGG CDBGG CDBGG CDBGG CDBGG CDBGG CDBGG CDB	Annual Expected Number Completed	CDBG

For the purpose of identification of annual goals, an assisted household is one that will receive benefits through the investment of Federal funds, either alone or in conjunction with the investment of other public or private funds.

FY 2014 Annual Plan E. Other Attachments Section





Amendment to FY 2012-2016 Consolidated Plan

Citizen Participation Plan Revised

Office of Budget and Grants Management Division of Grants Management 810 Union Street; Room 607

Norfolk, VA 23510 Phone: (757) 664-4283 Fax: (757) 441-2234 Web: <u>www.norfolk.gov</u>

Email: <u>grantsmgmtstaff@norfolk.gov</u>

CITIZEN PARTICIPATION PLAN

CITIZEN PARTICIPATION PLAN DESCRIPTIONS:

Section1: Introduction

Section 2: Encouragement of Citizen Participation

Section 3: Development of the Consolidated and Annual Plan

Section 4: Anti-Displacement and Relocation Plan

Section 5: Public Hearings and Notices

Section 6: Assessment of Performance

Section 7: Amendments to the Consolidated or Annual Plans

Section 8: Technical Assistance

Section 9: Comments and Complaints

Section 10: Record Availability and Accessibility to the Public

CITIZEN PARTICIPATION PLAN

SECTION 1: INTRODUCTION

The Citizen Participation Plan sets forth the jurisdiction's policies and procedures for participation by the citizens of the City of Norfolk ("City") in activities funded by three federal programs: the Community Development Block Grant ("CDBG"), the Home Investment Partnership ("HOME"), and the Emergency Solutions Grant ("ESG") Program.

SECTION 2: ENCOURAGEMENT OF CITIZEN PARTICIPATION

The City of Norfolk Division of Grants Management (DGM) is responsible for assuring that all citizen participation requirements under the federal guidelines are met in the development of the Citizen Participation Plan, the Consolidated Plan or Annual Plan, Substantial Amendments thereunto, and Performance Reports. The requirements are set forth in Title 24, Part 91.105, Citizen Participation Plan – Local Governments.

The City of Norfolk will:

- Provide for and encourage citizens to participate in the development of any consolidated or annual plan, any substantial amendment to the consolidated or annual plan, and the performance report.
- The city will especially encourage participation by low-to-moderate income persons, particularly those living in areas where CDBG funds are proposed to be used and residents of predominately low-to-moderate income neighborhoods.
- Take appropriate action to encourage participation of minorities, non-English speaking persons, and persons with disabilities.
- Encourage the participation of local and regional institutions including Norfolk Redevelopment and Housing Authority (NRHA), businesses, developers, nonprofit organizations, philanthropic organizations, and community-based and faith based organizations.
- Encourage, in conjunction with NRHA, the participation of residents of public and assisted housing developments.
- Explore alternative public involvement techniques and quantitative ways to measure efforts that encourage citizen participation.

SECTION 3: DEVELOPMENT OF THE CONSOLIDATED PLAN AND ANNUAL PLAN

At least 30 days prior to adoption of the Consolidated Plan or Annual Plan the city will make available to citizens, public agencies, and other interested parties a draft of these documents. The draft plan(s) will include:

- The anticipated amount of assistance the city expects to receive from the Community Development Block Grant (CDBG), HOME Investment Partnerships Program (HOME) and Emergency Solutions Grants (ESG) including program income.
- The range of activities that may be undertaken, including the estimated amount that will benefit persons of low- to-moderate income.

The city will provide the opportunity for citizens, public agencies, and other interested parties to review and comment on the Draft Consolidated or Annual Plan by taking the following steps:

- The city will publish a summary of the draft consolidated plan or annual plan in one or more newspapers of general circulation. This summary will describe the contents and purpose of the draft consolidated or annual plan and will include a list of the locations where copies of the entire draft plan(s) may be examined
- 2. The city will make copies of the draft consolidated or annual plan available for examination at all Norfolk Library branches and at City Hall.
- 3. The city will consider all comments or views of citizens received in writing, or orally at the public hearings, in preparing the final Consolidated or Annual plan. A summary of these comments or views, and a summary of any comments or views not accepted and the reason therefore, shall be attached to the final Consolidated or Annual Plan.
- 4. After HUD approves the Consolidated or Annual Plan the city will make the document available to the public by posting the final plan on the city's website: www.norfolk.gov

SECTION 4: ANTI – DISPLACEMENT AND RELOCATION PLAN

The city will comply with the acquisition and relocation requirements of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970, as amended and implement regulations at 49 CFR 24. All of the City of Norfolk's Consolidated Plan activities are designed to eliminate (or minimize) the occurrence of displacement. Program guidelines and limitations are structured so that temporary displacement is unlikely.

If an involuntary displacement should occur, it is the City of Norfolk's policy to provide housing referral assistance and, if required, make relocation payments in accordance with local, state and federal law.

SECTION 5: PUBLIC HEARINGS AND NOTICES

The City will conduct at least two public hearings per year to obtain citizen's views and to respond to proposals and questions.

The first scheduled hearing shall occur at least 30 days prior to the issuance of the draft Consolidated or Annual Plan. The purpose of this hearing is to obtain the views of citizens on housing and community development needs (including priority non-housing community development needs) as well as the development of proposed activities and to discuss program performance.

The second public hearing will occur at least 30 days prior to adoption of the Consolidated or Annual Plan. This meeting will allow citizens, public agencies, and other interested parties to comment on the draft consolidated or annual plan.

Notice of the public hearings will be published in one or more newspapers of general circulation and on the city's website. The city will seek to accommodate non-English speaking or hearing impaired citizens to the best of its ability upon advanced request of at least 10 days.

Public Hearings shall be held in the City Hall Building, City Council Chambers, and/or other facilities that are handicapped accessible and are centrally located.

SECTION 6: ASSESSMENT OF PERFORMANCE

At least 15-days prior to submitting the Consolidated Annual Performance Evaluation Report (CAPER) to HUD, the City of Norfolk will publish a notice of availability and opportunity to comment in a newspaper of general circulation.

The draft CAPER will be made available to citizens, public agencies, and other interested parties on the city's website.

The city will consider all comments or views of citizens received in writing by the specified deadline in preparing the CAPER. A summary of these comments or views shall be attached to the final CAPER submitted to HUD. It is anticipated that the notice of availability and opportunity to comment will be published in the first or second week of September and the CAPER will be submitted to HUD not later than September 28th each year.

SECTION 7: AMENDMENTS TO THE CONSOLIDATED OR ANNUAL PLANS

A. Amendments in General

The city shall amend its approved Consolidated Plan or Annual Plan whenever it makes one of the following decisions as referenced in 24 CFR, Part 91.505, the city will officially amend its approved Consolidated Plan whenever it decides to pursue any of the following:

- (1) To make a change in its allocation priorities or a change in the method of distribution of funds;
- (2) To carry out an activity, using funds from any program covered by the Consolidated Plan (including program income), not previously described in the action plan portion of the Consolidated Plan; and
- (3) To change the purpose, scope, location, or beneficiaries of an activity included in the annual action plan.

All amendments are limited to changes from one eligible activity to another and all proposed amendments must be reviewed and approved by an official representative of the city. All amendments will be made public and the city will notify HUD when an amendment has been made. Comments or views of citizens received in writing shall be considered during the amendment process and shall be attached to the amendment.

B. Substantial Amendment

A substantial amendment is any change in the use of CDBG funds from one eligible activity to another.

When it has been determined that a substantial change must be made to the Consolidated Plan, it will be published for review in at least one newspaper of general circulation. Citizens will have a 30-day period to submit written responses. A summary of these comments and a summary of any comments or views not accepted will be attached to the substantial amendment.

Upon completion of the substantial amendment process, the city shall notify HUD that an amendment has been made. A copy of the amendment will be provided to the HUD office for the jurisdiction and shall include a transmittal letter signed by an official representative of the city.

SECTION 8: TECHNICAL ASSISTANCE

The city shall provide technical assistance to persons of low and moderate income that request such assistance in developing proposals for funding assistance under any of the programs covered by the

consolidated plan. The technical assistance shall consist of the provision of available and relevant information. Technical assistance will be provided for and arranged by the Division of Grants Management, Office of Budget and Grants Management, 810 Union Street, City Hall Building, Room 607, Norfolk, VA 23510.

SECTION 9: COMMENTS AND COMPLAINTS

The City of Norfolk will consider any comments or views of citizens received in writing, or orally at public hearings, on the preparation of the Consolidated Plan, amendments to the Plan, and performance reports. A summary of all comments or views, as well as how they were addressed in the relevant document (or, if applicable, why they could not be accommodated), will be included in the final Consolidated Plan, amendments to the Plan, or performance reports.

With regard to citizen complaints, the city will make every reasonable effort to issue a written response to every written complaint or grievance within 15 working days of receipt. When this is not possible, the city shall, within 15 working days of receipt of a complaint, issue a letter indicating the status of the complaint review and the approximate anticipated date of a complete response.

SECTION 10: RECORD AVAILABILITY AND ACCESSIBILITY TO THE PUBLIC

Availability of Records

The adopted Consolidated Plans, Annual Action Plans, Substantial Amendments, and Performance Reports will be made available to the public, and upon request, in a form accessible to persons with disabilities and in a language that can be understood by non-English speaking persons, when requested. The translation and/or modification of these documents will occur in as timely a manner as possible.